

FINANCIAL TIMES

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US PRIMARIES

All eyes turn to New Hampshire

Page 4

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World News

Shot IRA man had been cleared of gun-running

One of the four IRA men shot dead by the British army after an attack on an Ulster police station had been cleared of gun-running charges in London last year. Page 9

A member of the staff of a Belfast club was shot dead by a masked man who ran into the shop and opened fire. His death brings to 32 the number of people who have died violently in Ulster this year.

EC moves on Yugoslavia

The European Community sought to manoeuvre itself into a better position to re-start the Yugoslav peace conference, in parallel with the arrival of United Nations forces to keep the peace between Serbs and Croats. Page 2

Cessfire ignored

Mogadishu, capital of Somalia, was rocked by street battles and mortar bombardments despite a United Nations-sponsored ceasefire. Page 6

Falklands talks

A first round of Anglo-Argentine talks on seismic exploration around the disputed Falkland Islands will take place in Buenos Aires later this month.

Mann gets his CBE

Former Lebanon hostage Jackie Mann, 77, left hospital in Nicosia briefly to receive the insignia of Commander of the Order of the British Empire from Britain's high commissioner to Cyprus.

Abortion refused

The Irish high court granted a full injunction to the attorney-general to stop a 14-year-old alleged rape victim having an abortion in Britain. Abortion is illegal in Ireland.

Jailed for killing

A Portuguese court jailed mechanic Michael Cook, 39, from Southampton for 18 years for the kidnapping and killing of a 10-year-old British girl in southern Portugal's Algarve holiday region.

King crashes

Sweden's King Carl Gustaf crashed his car into a fir tree in the world championship Swedish motor rally. He was unhurt.

Seven die in fighting

Fierce fighting between Azerbaijanis and Armenians has erupted over the disputed territory of Nagorno-Karabakh. At least seven people have died.

Jordan could be dry

Jordan's parliament, where the fundamentalist Moslem Brotherhood and its allies form the largest single bloc, will vote tomorrow on whether to ban alcohol.

Philippine rebels kill 38

The Philippine army said that suspected communist rebels, believed to be led by a former priest, had killed 38 soldiers in an ambush.

MF takes the lead

France's rightwing National Front took a strong lead in the first round of voting in a by-election in Nice, causing indications that it will make large gains in regional elections next month. Page 3

Japan lets Jagger in

Rolling Stones lead vocalist Mick Jagger finally allowed into Japan. He had spent a day in an airport hotel having been barred from the country because of a 23-year-old drug conviction.

Fieldhouse dies

Lord Fieldhouse, former chief of the UK defence staff, died aged 83. As Admiral Sir John Fieldhouse he was commander in chief, fleet, during the Falklands campaign in 1982.

Business Summary

North Sea oil price falls \$1 a barrel after Opec deal

North Sea oil prices fell almost \$1 a barrel yesterday amid pessimism on the London market following the substantial weekend agreement by the Organisation of Petroleum Exporting Countries (Opec) in Geneva.

The 1m barrels a day (b/d) cut in production agreed by Opec, to about 25m b/d, was smaller than traders had expected and North Sea Brent crude prices dipped from \$18.40 to \$17.25 a barrel in busy trading. Page 18 and Lex: Kuwait production recovers, Page 32

JAPAN'S industrial output last year grew 2.1 per cent, the lowest pace in five years, the Ministry of International Trade and Industry said, confirming accumulating evidence of a sharp slowdown in the country's economy. Page 18; Tokyo requests urgent trade talks meeting, Page 8

GOLDMAN SACHS: The Russian government said it had hired the US investment bank as advisers to help attract badly needed foreign investment to the country. Page 18

UK government settled a long-running dispute with the European Commission which had blocked the release of about £120m (£217m) in EC funds for Britain's depressed coal-mining regions. Page 18

UNION DISCOUNT, the London discount house, reported a £28.6m (£42.7m) loss in 1991, following disastrous diversifications in the late 1980s and a deterioration of the core discounting business. Page 19; Lex, Page 18

FINA, US subsidiary of Petrofina, the Belgian oil company, is negotiating the formation of a joint venture with the private Saudi Arabian company, Arabian Petroleum. The deal could be worth more than \$1bn. Page 19

MAN: New order inflow at the German engineering group fell 14 per cent to DM8.6bn (£5.4bn) in the six months ended December as a result of the world economic slowdown and the slackening of Germany's post-unification jump in demand. Page 19

PERRIER: A court at Nîmes, southern France, will today conclude the first in the series of cases which will be critical in determining the outcome of the battle over ownership of the French mineral water company. Page 19

LAUTRO: Sharp practice among life assurance sales agents is rising steeply, according to the self-regulatory body for the UK industry. Page 10

SWEDEN plans an industrial privatisation programme starting this spring whereby some 35 state controlled and partially controlled companies will be transferred to the private sector. Page 20; Peru privatisation, Page 4; Kuwait telecommunications sell-off, Page 6

DALETT, foods and agribusiness company, raised pre-tax profits by 4 per cent to \$33.5m (\$97.57m) in the six months to December 31, following increases in its share of the snacks and pet-foods markets and gains from corporate rationalisation. Page 20; Lex, Page 18

NEW CAR sales rose modestly in western Europe last month - by an estimated 0.7 per cent to 1.25m. Small declines in Germany and Italy and a further 6 per cent fall in UK sales were offset by a big jump in Spain. Page 2

WM LOW, Scottish supermarket group, alarmed the City by warning that full-year profits would fall below last year's £28.6m (£42.7m) Page 20; Lex, Page 18

BRAZILIAN government will today announce an acceleration of its programme to lower import tariffs as part of its fight against inflation. Page 8

Lloyd's seeks UK government help in cash crisis

By Richard Lapper, Robert Peston and David Owen in London

TALKS ARE under way between senior figures at Lloyd's of London, government ministers and the Bank of England over measures to ease a liquidity crunch at the insurance market, according to a senior broker involved.

The outcome of these exploratory talks may be a formal request to the Bank of England that it should put pressure on commercial banks to provide loans to hard-pressed Names - the individuals whose assets back underwriting at Lloyd's.

Another possibility would be the setting up of a commercial banking syndicate to lend to the market's central fund

which pays those claims that Names are unable to meet. But the broker said the price of official help may be an end to the system of self-regulation, introduced by the Lloyd's Act of 1982.

A government official said yesterday: "The Bank of England has not yet received a formal request though it would not be surprising if one was made."

The news of the talks coincided with a meeting between 20 and 25 Members of Parliament and Mr David Colclough, the chairman of Lloyd's. The MPs were concerned about reports of alleged

malpractices in the market. The market's 500 or so syndicates - groups of Names - have been hit by a number of recent heavy claims, including a typhoon in Japan last September. Losses are also continuing to flow in from US pollution and industrial injury awards and a series of catastrophes which shook insurers between 1988 and 1990.

Many commercial banks have withdrawn their credit lines to the insurance market, making it more difficult for syndicates to meet their liabilities. According to the broker involved in the talks, Lloyd's

needs a funding arrangement to meet some £2bn (£3.5bn) in losses which are expected to fall due over the next 18 months. The banks may be asked by the Bank of England to provide funds to shore up the market in the same way they are sometimes pressed by the Bank to provide liquidity to save ailing companies.

However, a Bank official said there was no possibility of it providing funds from its own resources.

Commenting on expectations that the market's loss for 1991 - not disclosed until later this year - will be £1.35bn, a Lloyd's agent, or syndicate

manager, said: "I just don't know where the funds to meet this loss are going to come from."

Lloyd's insists the solvency of the market - ultimately backed by £18bn of assets provided by the market's 22,500 Names - is intact. "Solvency is not an issue, but we do have a shortage of liquid funds," said an official at Lloyd's Corporation, the body which provides regulatory and back-up services to the market.

Lloyd's is also seeking to restore confidence among Names, which has been bruised by recent losses. The number of Names at Lloyd's

has fallen by nearly a third over the last four years.

"If you have a confident, liquid market then you have yourself a business," said the broker. "The main issue is not one of regulation," he added, referring to last week's Commons allegations that Lloyd's had permitted insiders to benefit commercially at the expense of outside Names.

However, some of the MPs at yesterday's meeting said they favoured change in the regulatory regime. Lloyd's executives were left "in no doubt whatsoever" that MPs believed that the market needed independent regulation.

US to fund redundant scientists in Russia

By Leyla Boulton in Moscow and David Buchanan and Patrick Blum in Lisbon

THE US is to provide \$25m for an international sponsor for a "job centre" in Russia for nuclear scientists from the former Soviet Union.

Mr James Baker, US secretary of state, said yesterday, after talks with President Boris Yeltsin in Moscow, that Washington would contribute the money to occupy top scientists who currently earn about \$100 a month and discourage them from selling their skills abroad.

A joint statement issued with Russia and Germany said the new centre would be "a clearing house for developing, selecting, funding and monitoring projects that would be carried out... at facilities located in the Russian Federation and other interested Commonwealth states".

"An important focus of projects supported by the centre would be to give young scientists and engineers opportunities to redirect their talents to non-military endeavours," the statement said.

The US also offered to supply 25 special rail containers to Russia to transport nuclear warheads back there from other republics.

The European Community

immediately gave its backing to the International Science and Technology Centre.

Mr Frans Andriessen, the EC external affairs commissioner, told foreign ministers of the Twelve in Lisbon that the Community had earmarked \$500m (\$64m) worth of 1991 technical aid for nuclear safety in the CIS, and some of this could still be used for funding the new nuclear "employment exchange" in Russia.

Prof V. Mikhailov, head of the former Soviet Union's military nuclear programme, said last month that 100,000 people were employed making atomic weapons, with 2,000 to 3,000 top people in possession of key nuclear secrets.

Such experts are banned from leaving the country, but this has not allayed western fears that drastic military spending cuts will turn them into atomic mercenaries. Prof Mikhailov said skilled Russians were needed to help disassemble the redundant nuclear weapons; without them, the

Ukraine needs currency reform, Page 2

Goldman Sachs to advise Russia, Page 18

WESTERN embassies in Beirut yesterday advised the few hundred remaining expatriates to leave the city in case the Israeli killing of Sheikh Abbas Musawi, the Hizbollah leader, prompted renewed attempts by his supporters to kidnap westerners.

Lebanese police said they had tightened security at western embassies and other foreign interests in Beirut.

However, Iran said it expected the kidnappers holding two German hostages to respond "reasonably".

The security warning came as thousands of Lebanese Shia Muslims thronged the streets of south Beirut vowing revenge against Israel and the US for Sunday's attack on the motorcade of Mr Musawi in which his wife, six-year-old son and five bodyguards also died.

"Oh God, wipe Israel and America out of existence," chanted an estimated 50,000-strong crowd, led by Sheikh Mohammed Hussein Fadlallah, the spiritual leader of Hizbollah, which turned out to mourn the death of Sheikh Musawi, secretary-general of the organisation.

Mr Musawi's deputy, Mr Naem Qassem, told the rally: "Do you think, enemy of God [Israel], that you have won? No, we are waiting for you... the earth will shake beneath your feet."

In Tehran, Iranian President Ali Akbar Hashemi Rafsanjani said he expected Lebanese kidnappers holding two Germans to react "logically".

"We have told the Lebanese Continued on Page 18

Editorial comment, Page 16

Foreigners advised to quit Beirut

By Hugh Carnegie in Jerusalem and agencies

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"We have told the Lebanese Continued on Page 18

Editorial comment, Page 16

Bundesbank warning over high steel pay settlement

By Andrew Fisher in Frankfurt

THE GERMAN steelworkers' pay deal should not be used as a yardstick for forthcoming wage settlements, the Bundesbank warned yesterday.

The country's central bank added that moderate wage agreements could help speed economic recovery in east Germany.

Its criticism of the steel settlement strongly suggests that it intends to keep interest rates high in the near future, having raised them by half a point in December. Citing the recent New York meeting of Group of Seven finance ministers and central bankers, it said: "Other countries also see severely any scope for Germany at present to ease monetary policy."

In its monthly report the central bank said that unit wage costs in Germany were 7.5 per cent higher in the fourth quarter of last year than in the same period of 1990. Current wage claims of 10 per cent or more contained "considerable risks for growth and employment, as well as for the price climate".

The west German economy had already entered "calmer waters," it added. Gross national product was an estimated 0.5 per cent lower in the fourth quarter of 1991 compared with the third quarter, on a seasonally adjusted basis, and only 1 per cent higher than in the fourth quarter of 1990.

"Nor does the outcome of the wage dispute in the steel industry suggest a reduction of the wage cost burden," the Bundesbank continued. The steel settlement comprised an increase of 5.9 per cent on basic pay and a one-off payment of DM175 (\$110.00), which brought it up to 6.35 per cent.

The bank said it viewed the agreement as a carry-over from the 1991 wage round. "But the danger that the steel settlement will be seen as a signal for the new pay round cannot be dismissed."

The Bundesbank has not specified what level of pay increases it envisages,

although it has indicated that settlements of between 5 and 6 per cent would be acceptable. Last year's pay deals were around 7 per cent. Both the public sector and banking unions have taken a hard line over their present wage claims and the most important pay talks will come in the engineering industry, whose contract expires at the end of March.

Mr Helmut Schlesinger, president of the Bundesbank, made clear earlier this month that he was unhappy with the steel settlement.

The bank linked its concern about pay to trends in east Germany, where it said economic recovery was making definite progress. While manufacturing output had been assisted by state guarantees for exports to eastern Europe and liquidity transfers from the Treubank privatisation agency, it said production would have to match market conditions in the long run.

Lex, Page 18

CONTENTS

Cinematic controversy: German film is a US hit but hard to see at home	3
Dominican Republic: Luck and good management create an IMF success story	4
Italian economy: Rome sees the need for an exports revival	5
Russell 2,000 Index: Fair shares for the savvy investor	11
Editorial Comment: Israel/Middle East: Labour's union ties	16
Uruguay Round: Europe faces the consequences of tunnel vision	18
Joe Rogay: John Major struggles with the Treasury course	17
International	6,7
Companies	20-24
Markets	5,10
America	25-28
World Trade	8
Arts Guide + Reviews	12,13
Classifieds	29
Crossword	30
Cryptic	31
Currencies & money	4
Editorial Comment	10
Gold	32
Int. Capital Markets	23,28
Letters	17
Law	18
Tyne & Wear Survey	27-31
Management	11
Observer	12
Stock Markets world	42
London	23,28
Technology	14
Unit Trusts	35-39
World Index	42

MARKETS

Economic debate leaves Poland stuck in a political quagmire

Poland, erstwhile standard-bearer for radical economic reform, has run into trouble. The economic debate within the government of Jan Olszewski (left) has led to the resignation of finance minister Karol Lutkowski. Page 16

STERLING	DOLLAR	STOCK INDICES
London: \$1.774 (1.7835)	The New York markets were closed yesterday for President's Day.	FT-SE 100: Yield 4.84 2,541.0 (+27.1)
DM2.88 (same)		FT-A All-Share: 1,216.84 (+0.9%)
FF2.8025 (1.7835)		FT-SE Eurotrack 100: 1,135.85 (+4.87)
SP2.5825 (same)		FT-A World Index: 145.23 (+0.5)
Y225.25(266.25)		Tokyo Nikkei: 21,324.98 (+441.12)
£ Index 90.8 (same)		LONDON MONEY
GOLD		3-month interbank: 10 1/4 % (10.2 %)
London: \$354.5 (\$34.0)		Life long gilt future: Mar 07 92 (97.33)
N SEA OIL (Argus)		
Brent 15-day Aug \$17.525 (18.45)		
Chief price changes yesterday: Page 19		
DM1.623 (1.6285)		
FF5.525 (5.5325)		
SP1.463 (1.4675)		
Y126.95 (127.9)		
\$ Index 63.5 (63.7)		

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EUROPEAN NEWS

Polish minister resigns over 'economic rift'

By Christopher Bobinski in Warsaw

THE Polish government's economic policies suffered an embarrassing blow yesterday with the resignation of Mr Karol Lutkowski, the finance minister.

Mr Lutkowski, who has only been in office for two months, cited "significant differences" between himself and the rest of the government's economic team as the reason for his "irreversible" move.

The resignation came as Mr Jan Olesewski, the prime minister, unveiled the controversial economic programme which switches emphasis from the anti-inflationary line of the last two governments to one of stimulating the economy to overcome recession.

Mr Olesewski declined to comment on the reasons for the resignation but said it had not yet been accepted.

Mr Lutkowski saw the premier yesterday morning - only a few days after the government accepted the plan. It was presented to parliament over the weekend but has not been debated.

Mr Lutkowski was the fourth senior Finance Ministry official to resign over the new economic programme in the past two weeks. All of them were followers of Mr Leszek Balcerowicz, the former finance minister who instigated the monetarist policies of the past two years.

Mr Olesewski has so far accepted only one of the resignations and he told a news conference he would now have talks with Mr Lutkowski.

The finance minister said yesterday he felt there had been insufficient support in the cabinet for his policies and efforts. He also expressed fear that moves to change and tinker with monetary controls "signified a threat to Poland's transformation to a free-market economy".

Mr Jerzy Eysymontt, the minister responsible for the new plan, said yesterday he intended to keep this year's budget deficit to within 5 per cent of GDP. "We are fully aware that allowing hyperinflation would wipe out any effort to reverse the recession".

Mr Eysymontt announced that the government intended to concentrate on boosting exports and investment, adding that he did not see "any possibility of increasing consumption over the next three years".

He said the government target was to reduce inflation to between 40 and 45 per cent by the end of the year, against 60 per cent in 1991, while the increase in money supply would "slightly exceed prices growth".

The minister added the government intended to stabilise the level of unemployment next year. A government policy document said recession had to be overcome for reform to continue.

Mr Eysymontt went on to say that the government wanted to avoid the revaluation of the zloty against convertible currencies and reaffirmed that the pace of privatisation would be maintained.

Poland has signed a deal to buy 5m tonnes of oil from Russia in 1992, partly by barter, Reuters reports from Warsaw.

A foreign trade official said that under the agreement Poland would pay cash for 3m tonnes of oil, and exchange food, medicines, sulphur and coal for a further 2m tonnes.

Poland badly needs to reopen former Soviet markets for its goods after exports there collapsed last year, leaving many state companies in the red.

The official said the contract replaced a \$2.8bn barter deal, signed in December, under which Moscow was to have supplied 5m tonnes of oil and 8.1bn cu metres of natural gas in return for goods.

The deal never came into effect and on January 1 Moscow cut deliveries of gas by about 40 per cent, bringing Poland's heavy industry to a halt for a week.

Russia promised to increase gas deliveries by February but extra supplies have not materialised. Before the cut, Russian supplies made up two-thirds of Poland's gas consumption.

Political quagmire, Page 16

German film is US hit but hard to see at home

It's true, but is it cinema art? writes Andrew Fisher

TEMPERS are running high in Germany's film world. Causing the controversy is a film which has won critics' plaudits and a leading award in the US, but has been denied a shot at the Oscar because a German jury refused to submit it for the Hollywood prize.

At a time of earnest debate about the failing artistic and financial health of the German film industry, an Oscar nomination would have provided a vital shot of confidence. German cinemas are dominated by Hollywood films and home-grown efforts often find it hard to get a showing.

But what makes this more than just a local spat is the fact that the film, *Hilferunge Salomon*, deals with the highly opportunistic survival of a young Jew in Nazi Germany.

Described by the New York Times as "wrenching and darkly funny", it is based on a true story. Solomon Perel, now in Israel, stayed alive by fleeing wartime Germany and then Poland to Soviet-held territory and then, after his capture by German troops, passing himself off as an Aryan.

Thus the jury's decision has

European Diary



Germany

raised charges by the film's makers of a refusal to look too closely at Germany's anti-Semitic past, as well as of inattention to the film industry's own interests.

In the US, where it is called *Europa*, the film - shown in German, with subtitles - has taken more than \$4m. Last month the Hollywood Foreign Press Association awarded it the Golden Globe award for the best foreign film of 1991, regarded in the industry as second only to the Oscar.

"It's a hit," says Mr Tom

Bernard, marketing vice-president at Orion Classics, the US distributor. "It's on the way to becoming the highest grossing German film ever in the US."

Such a film, you would think, must be easy to see in Germany. But you have to search hard. In Frankfurt it can be seen in one small cinema, outside the city centre, and until recently had only an early evening showing.

Cinema owners clearly expect little from a film which deals with such a sensitive subject and which *Die Zeit*, the heavyweight weekly, described as "a mixture of truth and striving for effect, of bitter seriousness and sheer sentimentality".

This comment hints at the reservations over quality which clearly swayed the eight-man jury charged with making the Oscar nomination in the best foreign language film category. Comprising representatives from the production, distribution, technical, and commercial side of the industry, the jury has stuck to its controversial decision of last October.

"This is shocking," says Mr Bernard, all too well aware



Perel with Nazi girlfriend: he could not allow their love to go further

that an Oscar would enhance the film's bankability and prestige. In an open letter in Hollywood, top German directors such as Werner Herzog, Volker Schlöndorff (maker of the Oscar-winning *Tin Drum*), and Wim Wenders, actress Hanna Schygulla and others stated their deep regret at what they called the jury's "painful" decision.

Apart from the question of quality, the film's artistic origins also have to comply with

Academy Award rules. The main creative influences have to be German for the film to qualify. But *Hilferunge Salomon* was a German-French production, with a Polish director, Ms Agnieszka Holland, and a strong non-German element on the technical side. Much of the funding came from Germany, however.

In the end, the jury seems to have decided against *Hilferunge Salomon* on both the quality and "artistic control"

counts. Mr Artur Brauner, the joint producer, is incensed. So is Ms Holland, another film of whose (*Angry Harvest*, also produced by Mr Brauner) was put forward by the jury a few years ago.

The story itself is compelling, tragic, and humorous, qualities that not all critics feel are fully evident in the film version. As the *Süddeutsche Zeitung* wrote: "The story of Solomon Perel is authentic. The film removes this quality."

Italian police in pay protests

TWO unions representing members of the Italian police protested yesterday outside the Ministry of Interior in Rome and organised a nationwide series of demonstrations to draw attention to pay and work conditions, writes Robert Graham in Rome.

The protest coincided with public discontent among the para-military Carabinieri over their pay and conditions. This comes at a time when Italy's

security forces are under increasing pressure to combat a rising wave of organised crime countrywide.

In response, President Francesco Cossiga called a meeting of the defence, finance and interior ministers in an bid to prevent the grievances becoming an election issue.

The police are concerned by a January decree which brought the pay of junior ranks of the Carabinieri up to

levels of their inspectors. They have demanded a re-organisation of career structures and more pay, retaining the previous differential with the Carabinieri.

The Carabinieri, meanwhile, has been angered by MPs' inability to approve the decree raising their pay and last week chose the occasion of a funeral of two colleagues, gunned down by Naples gangsters, to shout abuse at authorities.

Bonn 'cannot afford' to host conference

GERMANY'S withdrawal as host to a UN Human Rights Conference in Berlin after deciding it could not afford the estimated cost of DM100m (\$62.8m).

"We wanted to make clear... that we have reached a certain upper limit of our

financial ability. That applies too to an amount like DM100m," the official said.

"It may be a good thing the world sees that Germany is not in a position to play along in all financial matters," he added.

Unions split by Lisbon's pay offer

THE Portuguese government has increased its offer for this year's annual pay rises for public administration workers from 9 to 10 per cent, writes Patrick Blum in Lisbon.

The improvement follows trade union calls for a national one-day strike today. However, the unions have split over the offer. The moderate UGT has agreed to sign the new annual agreement while the left-wing CGT has rejected the offer, saying today's strike in public services would go ahead.

The UGT, which is close to the opposition Socialist party, was also criticised for signing the new agreement by Mr Antonio Guterres, who is expected to take over as Socialist leader this spring.

France's National Front takes big by-election lead

By Ian Davidson in Paris

FRANCE'S extreme right-wing National Front took a commanding lead in the first round of voting in Sunday's by-election in Nice, confirming recent indications that the party will make large gains in next month's regional elections.

The by-election also saw a steep drop in the socialist vote, continuing a run of electoral setbacks for the government.

Mr Jacques Peyrat, the National Front candidate, won almost 38 per cent of the vote in the 14th canton of Nice, well ahead of the centre-right UDF candidate, who secured only 15.3 per cent of the turnout. The Socialist party vote dropped more than 9 percentage points to barely 12 per cent.

Mr Laurent Fabius, leader of

the Socialist party, described the result as "frightful" and called on party supporters to resist the National Front's advance.

Mr Fabius also invited the Communists and centrist parties to join Socialists in thwarting the National Front and mainstream conservatives in the regional elections on March 22.

The National Front's showing in Nice could well be repeated throughout Provence-Alpes-Côte d'Azur, a key political battleground, in regional elections.

A recent survey suggested the traditional conservative parties were marginally ahead in the region, but that the National Front was a close second.

ONCE A YEAR IN HANNOVER - THE HIGH-TECH OLYMPICS

HANNOVER FAIR has one important thing in common with the Olympic Games - taking part is what really counts. In 1992, some 6,000 exhibitors from 40 countries will demonstrate their competitive potential at the world's largest industrial fair. And, as at the Olympics, everyone is asking: Are the competitors

1-8 4. 1992

in good shape? Who will come out first with new innovations? Who will win in the various technological disciplines such as innovative electronics and sensor technology, flexible, automated manufacturing, modern surface treatment technology, rational

energy technology and environmental engineering. Which companies will team up in joint ventures? Does the new European team have an advantage over other competitors on the world market? We'll know for sure when the event takes place from 1st-8th April 1992. And the winners will not be rewarded with gold, silver or bronze but in dollars, yens and marks.

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HANNOVER MESSE '92

AMERICAN NEWS

Granite state's voters warm to domestic issues

Lionel Barber on prospects for Democrats and Republicans in today's New Hampshire primary



ALL EYES turn to New Hampshire today as the granite state, so often the graveyard of presidential ambitions, holds the first primary election of the 1992 campaign. The results of the Democratic and Republican races are eagerly expected, not just because voters will deliver their verdict on President George Bush's three years in office.

In a broader sense, New Hampshire marks the start of a landmark election – the first of the post-Cold War era, now that anti-communism, which has defined the political terrain in every US election since 1945, has seen its enemy vanquished in its own citadel.

Domestic issues – primarily whether the US economy can produce a higher standard of living for future generations of Americans – have become paramount. Thus the performance of each candidate will show how voters rate their prescriptions on matters ranging from trade, industrial policy, tax cuts and health care.

For Mr Bush, the stakes are high. Having looked invincible six months ago, he has appeared defensive, waiting like Mr Micawber for something to turn up to suggest an economic recovery.

In New Hampshire, where voters are more conservative than elsewhere in the US, the president faces an unpredictable challenge from Mr Patrick Buchanan, the right-wing television commentator and former speech writer for presidents Richard Nixon and Ronald Reagan. A strong showing by Mr Buchanan would increase the impression that Mr Bush is vulnerable, if not beatable, in the November general election.

New Hampshire should be fertile ground for a protest vote.

In three years, the state has gone from boom to bust: unemployment has tripled; bankruptcies have increased fivefold; the empty shopping malls which line the highways are a testimony to the over-building and speculation which characterised the 1980s.

Mr Buchanan is counting on holding the president's support to something less than 60 per cent of the Republican vote, with his own candidacy lock-

ing on to more than 33 per cent.

"Anything less than a 2-1 margin for Bush is a win for us," says Mr Frank Luntz, the young, bearded, Oxford-educated pollster for Mr Buchanan. "It will allow us to raise the money to fight on in the south."

This prospect of civil war within the Republican party may not match the historic split forced by right-wing Senator Barry Goldwater when he took on liberal governor Mr Nelson Rockefeller of New York in the early 1960s. But it may herald the crack-up of the coalition forged by Mr Richard Nixon and Mr Ronald Reagan which led to five Republican victories in the last six presidential elections.

The question is whether the

current crop of Democratic candidates can present a credible alternative to Mr Bush, making a national leader who could appeal to the blue-collar workers and suburban middle-class voters who deserted the Democratic party in the 1970s and 1980s. During this period it was dominated by liberal factions more interested in catering to minorities and heavy public spending.

On Sunday night, all five Democratic contenders showed off their wares in a strangely subdued debate. Former Senator Paul Tsongas of Massachusetts, the front-runner, sounded more like a Republican with his proposals for relaxing anti-trust law, and support of free trade and a capital gains tax cut.

But Mr Tsongas is a little too

pious and self-conscious about his rise from obscurity. "Anti-charisma only gets you so far," says Mr Michael Barone, a political commentator. Mr Tsongas has benefited from Governor Bill Clinton's troubles.

Mercifully, the Arkansas governor was not asked about charges of draft dodging during the Vietnam war, but he needs at least a good second place in New Hampshire to carry on the fight in his native south.

Senator Tom Harkin of Iowa, the Japan-bashing liberal, would cut the US defence budget by 50 per cent in the next 10 years and introduce a Franklin Roosevelt-style public works programme.

Whether voters buy the meeker version produced on Sunday night will depend on

his closest rival for third place, or better, Senator Robert Kerrey of Nebraska.

Mr Kerrey, Mr Harkin and their fellow Democratic candidate, California's Governor Jerry Brown, were yesterday criss-crossing the state, hoping for a last-minute shift in their favour and vowing that no matter what happened on Tuesday, they were in the race until the end.

Mr Ron Brown, chairman of the Democratic party, says he expects the Democratic presidential nominee to emerge from the present field and plays down the chance of a late entry by an outsider such as Governor Mario Cuomo of New York. Judging by the thinly-attended "Draft Cuomo" event on Sunday night in Manchester he may be right.

The risk is that New Hampshire will not offer a decisive result for the Democrats. But there are signs that the candidates are starting a coherent attack on the past 11 years of Republican control of the White House, when the US tripled its national debt, turned from being the world's largest debtor, and saw its schools, inner cities and infrastructure crumble.

However different their prescriptions, both Mr Buchanan and the Democratic candidates believe they can make a good case against Mr Bush, the guardian of the status quo. New Hampshire will offer the first clue as to whether they are correct, or whether the powers of incumbency will prove too formidable.

Bush slated for stalling on global warming deal

By George Graham in Washington

THE Bush administration has come under attack for stalling efforts to win a worldwide agreement on global warming at the Earth Summit due to take place in Rio de Janeiro in June.

Senator Albert Gore, one of the leading spokesmen for the opposition Democrats on environmental issues, said the administration had rejected a policy of stabilising carbon dioxide emissions – one of the factors thought to contribute to global warming – at 1990 levels.

"Our position is now different from the rest of the world. There are 139 countries on one side. There is one country, led by the Bush administration, on the other side," Mr Gore said, citing a document faxed to him by someone within the administration. Mr Gore also attacked President George Bush for not attending the summit.

Mr Bush's stance on environmental issues was fiercely criticised in a debate on Sunday between the five major candidates for the Democratic party's presidential nomination.

One of the Democratic candidates, Governor Bill Clinton of Arkansas, said: "Every one of us believes that the president of the US should go to the Rio conference and say: 'The US has been lagging on agreeing to global standards on global warming and we are going to agree right now with the Europeans on reducing carbon dioxide emissions, increasing fuel efficiency standards and whatever we have to do to meet a common standard.'"

Mr William Reilly, head of the Environmental Protection Agency, said the US wanted to sign a treaty in Rio, but cautioned that the scientific evidence on global warming was not conclusive. "We certainly will be prepared to deal on the issue of global warming. The US very much wants to see a framework convention," Mr Reilly said.

Peru to privatise 19 state companies

By Sally Bowen in Lima

PERU is to sell 19 state companies, its most serious venture yet into privatisation. President Alberto Fujimori said the government had designated small "privatisation committees" for each of the companies, charged with selling this initial group of companies "at the best possible price...and in the most transparent fashion possible".

The first sales are expected within two months. Privatisation revenue will be used for development projects, improvements to infrastructure and job creation schemes but not to balance the state's budget, Mr Fujimori said.

The companies for immediate disposal include mining concerns Minero-Peru and Hierro Peru; bus company Suroeste-Peru; two petroleum industry service and transport companies; and the liquid gas concern Solgas.

Some loss-making state companies are to be wound up, including the heavily-indebted state steamship company Compania Peruana de Vapores, and the state-owned telephone company Lity SA as well as fishmeal producer San Jose.

State-owned Banco Popular is also to be privatised. Mr Fujimori said his government's aim was to promote competition in the financial sector, which he called "a cartel, or at least an oligopoly". The state-owned Banco Continental could be sold to "an international entity" – competition, he believed, would force local banks to cut costs and interest rates.

García is chosen as party chief

By Sally Bowen

PERU's former president, Mr Alan García, has been elected head of the country's biggest political party, the American Popular Revolutionary Alliance (Apra), only weeks after being cleared of charges of illegal personal enrichment while in office.

Mr García, who led an Apra administration from 1985-90, was elected secretary general by popular acclaim during the party's annual congress at the weekend in the northern city of Trujillo.

The delegates' choice put an end to the ambitions of Mr Luis Alva Castro, Mr García's chief rival, within the party. He has been secretary general for the past three years.

By threatening not to accept the offered position unless his conditions were met, Mr García succeeded in placing his own candidates in key party positions. Senator Mercedes Cabanillas becomes his second-in-command and Mr Abel Salinas, senator and former economy minister, the secretary for planning.

In December a supreme court judge decided there was insufficient evidence to proceed with charges that Mr García illegally enriched himself during his 12 years in public life, particularly during his presidency.

Mr García vehemently denied the charges. But there was concern in some Apra circles that Mr García's choice of Mr Agustín Mantilla, former interior minister, for the position of "organisation secretary" would lead to the militarisation of the Apra party. Apra remains the largest party.

Extension of reserve in Lacandona rain forest wins go-ahead

Mexico raises environmentalists' hopes

By Damian Fraser in Mexico City

MEXICO's decision to enlarge the Montes Azules biological reserve in the Lacandona tropical rain forest has raised environmentalists' hopes for the creation of the long-planned Ruta Maya – eco-tourism of the kind stretching from Honduras to southern Mexico.

The measures will extend the Monte Azules reserve eastward by 55,000 hectares to River Usumacinta, on the Mexican border with Guatemala, and include the Mayan ruins Bonampak and Yaxchilan. The reserve will border a similar ecological zone in Guatemala, that includes the ruins of Piedras Negras, Tikal and El Mirador.

President Carlos Salinas de Gortari will be visiting his Guatemalan counterpart next week. The establishment of a joint environmental park is likely to be raised in the talks, according to Mr Homero Aridjis, founder of the Group of 100 environmental organisations.

The Lacandona is North America's largest tropical rain forest. Since 1970 some 60 per cent of the Lacandona has been destroyed, in part because of previous Mexican policy to populate the sensitive border with Guatemala.

The Mexican finance ministry has released another string of favourable economic figures, showing that the government ran a budget surplus last year of 15.5bn pesos (\$5.07bn) or 1.8 per cent of GDP. Excluding revenues from privatisation, the budget was in deficit by 12.99bn pesos, 60 per cent less than the deficit last year.

In the third quarter economic growth slowed to an annual rate of 3.1 per cent, bringing growth in the first nine months of last year (again at an annual rate) to 4.1 per cent. The slowdown from second quarter growth of 4.9 per cent reflects the dampening effect of the US recession on the Mexican exports, and capital spending.

The government revealed that internal and foreign debt as a percentage of GDP fell to 38.4 per cent last year, from 62.4 per cent in 1988. The cost of servicing the debt fell to 5.8 per cent of GDP from 16 per cent in 1988, mainly thanks to the substantial fall in interest rates over this period.

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Russian scientists to assist Chile in study of ozone layer depletion

By Leslie Crawford in Santiago

RUSSIAN and Chilean scientists are to begin studying the depletion of the atmosphere's protective ozone layer over Chile.

The joint project will be backed by the air force of Chile (FACH) and the Physics Institute of the Russian Academy of Sciences, which signed a scientific protocol in Santiago at the weekend. Russia will provide a M-17 aircraft equipped to study atmospheric conditions at high altitudes. The research team will include FACH meteorologists as well as scientists from both countries.

The involvement of the Chilean air force is an indication of how widespread concern has become over the problem of ozone depletion. Last spring, farmers and fishermen in Chile's far south raised the alarm by reporting that sheep, wild rabbits and salmon were going blind.

The inhabitants of these remote parts also began to suffer from eye irritations, allergies and severe skin burns. The symptoms were blamed on the growth of the springtime ozone hole over the Antarctic, which is beginning to extend

over parts of southern Australia, New Zealand and Chile.

The ozone hole, caused by the accumulation of chlorofluorocarbons (CFCs) above the Antarctic, allows increased levels of cancer-causing ultraviolet rays to reach the earth.

Apart from the Russian-Chilean project, another team of Chilean scientists began this year to monitor levels of ultraviolet radiation reaching the entire length of the country. Greenpeace, the environmental lobby group, has also sent a fact-finding mission to the southern tip of Latin America.

Luck and good management behind IMF success

Stephen Fidler charts the astonishing turnaround in the Dominican Republic's economy

THE octogenarian president of the Dominican Republic spends most of his evenings between 7pm and 9pm signing the cheques to pay the central government's bills. Surrounded by ministers and advisers, President Joaquín Balaguer, though blind, is reputed to be painstaking. He will not sign a cheque if there is no money to cover it, an approach that sounds like a perfect way to ensure the government balances the budget.

In fact, it has guaranteed no 'such thing' by focusing purely on cash in hand and bills when presented, it takes no account of the transactions being undertaken on the government's behalf. Furthermore, it ignores the operations of the central bank, with which central government was running up substantial arrears, and the rest of the public sector.

This was why, despite a Victorian housewife's approach to the central government's budget, President Balaguer's government was printing money at a rate sufficient to produce unprecedented inflation of over 100 per cent in 1990.

In the second half of 1990, the Dominican Republic appeared on the brink of financial collapse. Many households were suffering power cuts for 20 hours or more a day, many lost water supplies for much of the day. Petrol and food shortages developed, damaging the important tourist trade.

The net foreign exchange reserves were negative and the government was behind in payments to all its creditors, forcing the World Bank, an important source of development capital, to suspend disbursements on its loans.

However, since then, there has been an astonishing change. Most estimates suggest prices rose by less than 5 per cent in 1991. Most forecasts for this year suggest it will climb back, perhaps into double figures, as the economy recovers from the sharp decline of the last two years.

Because interest rates were freed, and adjusted for inflation yielded positive returns for depositors, Dominicans have started to bring money back from the US, where interest rates have dropped. Foreign



hugs up to \$300m entered the country because of this last year, helping to stabilise the exchange rate.

This was expected to have declined to 14.50 pesos to the US dollar by the end of last year, according to the economic programme agreed with the International Monetary Fund in the middle of last year. Instead it has stood since April at around 12.50 pesos to the dollar.

Dominican central bank fig-

ures show the public sector deficit dropped from 6 per cent of gross domestic product (GDP) in 1989 and 5.1 per cent in 1990 to 0.1 per cent last year. Arrears to the World Bank and other international organisations were cleared in April.

Rarely has the IMF seen such a rapid turnaround. The programme was launched only in August 1990 by President Balaguer soon after he started his sixth term of office. Dismissing the former central bank governor, President Balaguer appointed Mr Luis Toral, a party official but no economist.

Mr Toral appears to have taken the advice of the IMF, which could not lend money immediately while the government was behind in payments to international financial institutions. But by not signing an agreement with the Fund until last July, Mr Toral has managed to create the impression domestically that the new programme was entirely fashioned in the republic.

This approach may have helped avoid riots such as those that greeted previous IMF austerity measures in 1984, even though the economy has shrunk considerably since the measures were introduced.

Official figures suggest GDP fell 5 per cent in 1990 and stayed static last year. With official data in the country often unreliable, some private estimates suggest GDP may have fallen by a further 2 per cent last year.

The government's success in bringing down inflation, and the renewed prospects for growth, suggest a rare combination for the Dominican Republic, of good luck and good economic management. The measures included a unification of the four exchange rates and a liberalisation of the exchange rate regime, and the interest rate liberalisation. They stopped the central bank issuing currency without money from central government, and most significantly slashed subsidies on many goods including electricity and petrol, which having more than tripled in price is now close to world levels.

The government used the sharp rise in oil prices caused

by Iraq's invasion of Kuwait as the pretext for raising gasoline prices. When prices subsequently fell, Dominican consumers saw no benefit.

The government coffers did, however, Mr Andres Dauhage, executive director of a Santo Domingo pro-market study group, the Economic and Development Foundation, estimates the rise in oil prices lowered the public sector deficit by the equivalent of 2 per cent of GDP.

The government now takes money on every gallon of petrol sold, and petroleum imports have dropped from 50,000 barrels a day to about 34,000.

Structural reforms, such as reforming the customs code, have also been undertaken. Tax reform and financial sector reform are also firmly on the agenda.

The difficulty is that, while much more remains to be done to convince those inside and outside the country that some reliable and consistent rules will apply to economic activity in the Dominican Republic, much of what has been done so



Balaguer: Victorian thrift failed to curb inflation

far has been accomplished by decree. Thus they are not fixed in law and can easily be cancelled by decree by this or future administrations.

Neither are people convinced that the government's economic policy is guided with a medium or long-term aim in mind. Policy appears to be

decided still "on a day-to-day basis", according to Mr Hugo Guilliani Cury, a former central bank governor and now a bank president.

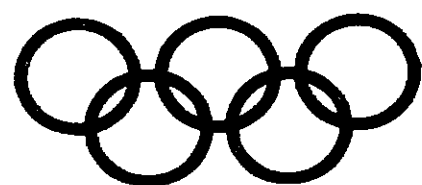
Still, the measures appear to have generated more optimism than has existed for years over the prospects for the Dominican economy.

COMMUNICATING SUCCESS

The contribution of Ricoh, the global leader in office automation technology, to the Winter Olympics has ensured that millions worldwide have been enthralled by this sporting spectacle

RICOH

Official Olympic
Facsimile Network Sponsor



BY THE time the 1992 Olympic Winter Games draw to a close at the final ceremony in Albertville, France, this weekend, hundreds of millions worldwide will have thrilled to the skill, daring and beauty of the world's top athletes performing their daredevil pursuits on snow and ice — especially those who would not dream of soaring off a ski jump at 100 kilometres an hour.

The success of the Winter Olympics can be measured by the way it has brought so many different people together — contestants and viewers — to enjoy the drama and excitement of one of the world's greatest sporting events.

Behind the surface glamour, however, lies a formidable feat of organisation, co-ordination and sheer hard work.

To ensure the success of the Winter Olympics, Jean-Claude Killy, star of the 1968 Grenoble Olympics and one of France's greatest athletes, who heads up the Games, has been able to draw on the very latest technology from some of the world's leading companies.

To support the complex system of facsimile services the International Olympic Committee (IOC) has relied heavily on the resources and expertise of Ricoh, the global leader in office automation. Ricoh not only provides fax machines and back-up, but also enables contestants and organisers to keep in touch by fax with their home countries through the world's first Olympic Facsimile network, which has been successfully completed by Ricoh.

The network links the IOC in Lausanne, Switzerland, with the Olympic Family around the globe. This involves all National Olympic committees, IOC members and many International (sports) Federations.

The network, the original idea of IOC President Juan Antonio Samaranch, has improved dramatically the speed and accuracy of communications among the far-flung parts of the Olympic Family, which previously had relied on mail and telex.

President Samaranch is in no doubt about Ricoh's role. Ricoh, he says, "has made a truly invaluable contribution to the Olympic Movement — a legacy which I am sure will serve us well for many years to come."

The network is another "world first" for a group which has



American skater Bonnie Blair, who won the first medal for the US at the Winter Olympics — a gold in the 500m speed skating competition. Her prize was "in honour of Ricoh's contribution and support", according to William B. Campbell, USOC's corporate participation director

produced many technological innovations, including the first international fax transmission from Tokyo to New York via satellite in less than a minute, and the Guinness Book of Records 1991 entry for the smallest fax machine in the world.

For the Olympic Games, the organisers have been able to tap the resources of several parts of the Ricoh Family, which today comprises 44,500 people in 127 subsidiaries, eight research institutes and 24 modern production subsidiaries.

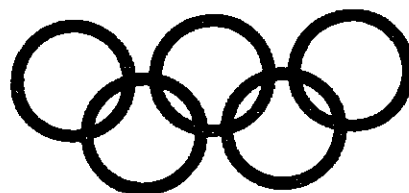
Some 30 fax units have been supplied by Ricoh Corporation, one of Ricoh's subsidiaries in the US, which are being used by the United States Olympic Committee (USOC). These machines are mainly providing swift communication among the US delegations to the Olympic Games.

The formidable logistics involved have been recognised by William B. Campbell, USOC's corporate participation director, who admits that: "From an administrative standpoint, the Winter Olympics are the most challenging for us due to the distance between venues and our USOC headquarters. Ricoh's fax machines make all the difference in communicating our successes."

Even before the Games Opening Ceremony on February 8 Mr Campbell declared that the first medal won by a US athlete would be in honour of Ricoh's contribution and support. The

American skater Bonnie Blair brilliantly took that honour on the third day of the Games when she won the Olympic Gold Medal for 500 metres speed skating, for the second successive time.

Of the remaining 25 units which are being provided by Ricoh Company Ltd, the parent company in Japan, 11 are serving the needs of the International Olympic Committee (IOC).



Official Olympic Sponsor

Underlining Ricoh's commitment to Europe, where Ricoh now employs more than 2,400 people,

is the fact that the Ricoh fax machines for the Olympic Games were installed by personnel from SMO and Finley, Ricoh's distributor and dealer respectively in France.

Throughout the entire period of the games, personnel from these two companies have been maintaining the machines and offering technical advice on how to make the best use of them.

Ricoh's technological expertise in the world of fax owes much to the huge resources Ricoh devotes to research and development on its wide range of activities.

Ricoh spends around 5.5 per cent of its net sales on R&D, focused on Ricoh's Research and Development Centre and its seven separate, but inter-related, institutes in Japan. Not that R&D is restricted solely to Japan — European fax customers, for example, can benefit from the expertise of the European Facsimile Design

Centre in Frankfurt which can, among other tasks, adapt machines to meet a customer's special needs.

Ricoh's Olympic sponsorship is not a "one-off" idea. Ricoh has a long tradition of corporate sponsorship and has been particularly prominent in its unstinting support for sporting events, as well supporting numerous community activities in the many countries in which Ricoh operates.

Ricoh was a major sponsor of last autumn's Rugby World Cup, supplying all the copying and facsimile machines used at the tournament's 19 media centres in the UK, Ireland and France.

Over the years Ricoh has been a strong and generous backer of the Tour de France, the cycling world's supreme championship. And Ricoh's name will once again feature prominently this July on the number-flashes on the backs of the competitors as they battle for the top cycling accolade, which this year will take them through more European countries than ever before.

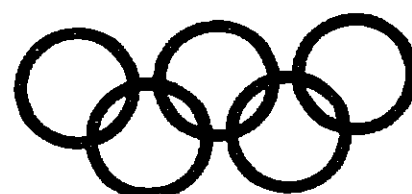
But Ricoh's support for the Tour de France is overshadowed this year by its role as Official Facsimile sponsor for the Summer Olympic Games in Barcelona, where the spectacular Opening Ceremony in the Montjuïc Stadium will start the Games on July 25.

With more than 15,000 athletes participating in sports as varied as basketball, discus and the

marathon, the Barcelona Olympics are being hailed as the largest ever. Apart from Barcelona, 15 other Spanish towns and cities will host sporting competitions. With swift and reliable communication a vital necessity, Ricoh's Olympic Facsimile Network will come into its own.

Drawing on this valuable experience, Ricoh is now poised for the Barcelona Games, where more than 1,400 facsimile machines will be in service in and around the city, including the press centre.

The Summer Olympics, like the Winter Olympics, is much



Official Olympic Sponsor

more than a test of supreme athletic abilities — impressive and dramatic as they certainly are.

The Olympics give the people of the world a chance to share together in a common experience. By helping to link the world, the Ricoh Olympic Fax Network is playing its part in the Global Village and ensuring the success of the Games.

RICOH

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INTERNATIONAL NEWS

Land issue distracts Mugabe's donors

Zimbabwe aid conference runs into some political barbed wire, writes Tony Hawkins

JUST SIX weeks ago the signs were that the western country donor meeting on Zimbabwe which starts in Paris today would be relatively straightforward.

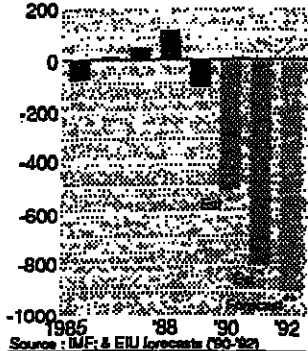
True, there has been some slippage in the implementation of Zimbabwe's five-year economic structural adjustment programme which western donors backed to the tune of \$700m at a similar meeting in Paris last March. But a 45 per cent devaluation of the Zimbabwe dollar last year, the lifting of controls on most prices, the virtual freeing of interest rates - with the important exception of mortgage lending - a partial return to collective bargaining in the labour market, substantial increases in the export retention scheme and the launch of trade liberalisation reflect strong government commitment to economic reform.

This is no mean achievement given the extent to which the reforms contradict just about everything President Robert Mugabe's ruling Zanu-PF party stands for. At three general elections, it promised voters socialist transformation of the economy, free schooling, improved health facilities, more and better jobs and housing and - above all - land redistribution.

Today, it stands for a reduction in the fiscal deficit from almost 11 per cent of gross domestic product in 1991 to below 8 per cent. School fees

Zimbabwe

Current Account Balance (\$m)



have been re-imposed at primary level; 25 per cent of the public service workforce (excluding teachers and nurses) are to be laid off by 1995, price controls abandoned, parastatals commercialised or privatised and subsidies virtually abolished. So much for socialism.

As a result, the voters are deserting Zanu-PF in droves to the point where few political analysts believe it can win a fourth term. What is fortunate for the government, elections are not due until 1995 and there is no viable opposition on the horizon yet, though Harare is thick with rumours that a broad front for multi-party democracy - like those established in Kenya and Zambia - will soon be launched.

Zanu-PF's deepening unpopularity explains the deci-

sion to trundle out the Land Acquisition bill. Due to go to parliament at the end of this month, the bill seeks to give the state the power of compulsory acquisition of commercial-owned (largely white) farmland. The initial target is some 850,000 hectares, adjacent to the "communal" (black peasant-farmed) lands where overcrowding and environmental degradation have long been a problem.

The principle of compulsory acquisition is not disputed, but the means are. The bill's provisions for compensation are inadequate, there is no recourse to the high court and the principle of "designation" has already struck at the very heart of the structural adjustment programme.

The bill is an enormous embarrassment to donors, not just because it violates the principles of accountability and transparency which they believe are crucial to sound development strategies but because it threatens to undermine what has long been the dynamo of the Zimbabwe economy - commercial agriculture.

Some donors, and especially the World Bank, are anxious to ensure that the land issue does not divert attention from the undoubted virtues of structural reform. The British, who part-

financed previous largely unsuccessful land resettlement in the early 1980s, had hoped to build a consensus among donors to force Harare to rethink the compensation provisions of the bill. But other bilateral donors show little enthusiasm for this.

Zimbabwe's finance minister Mr Bernard Chidzero, who can have no illusions about the bill's potential for economic damage, will seek to calm the critics, trotting out the line that the legislation is merely political symbolism that won't be activated - if only because there are no funds - and should not be allowed to undermine the adjustment programme's grander designs.

As a result, the donors, believing - with some justification - that Zimbabwe has a better chance than most of making a go of structural adjustment, are likely to stump up the \$280m needed in 1992 and a further \$700m for 1993. This on top of some \$350m from the World Bank and the African Development Bank and an SDR400m (\$564m) three-year IMF extended fund facility.

But that will not be enough now that severe drought has forced a radical downward revision of earlier targets. These projected a 4.4 per cent rise in real GDP in 1992, 10 per cent growth in exports, a debt-service ratio of 20 per cent and a fall in inflation to 15 per cent at the end of this year from 28 per cent last December.

So serious is the drought - and so ill-conceived government's agricultural pricing policies - that there is a real danger of a food crisis in April. Zimbabwe has enough maize to see it through until the end of next month, but will then need to import up to 1m tonnes to tide it over.

Falling farm output and substantial food imports will force the donors to upgrade their support for Zimbabwe. Last year's current account deficit of almost \$700m (12 per cent of GDP) was at one stage forecast to decline to \$600m in 1992. Some forecasts are now for an increase to \$900m.

The best-case scenario is one of zero growth in 1992 and a limp recovery in 1993. The worst-case scenario - that looks more likely by the day - implies GDP falling 2-3 per cent while more than half the population of 10m people require food-aid assistance of some kind.

There is a temptation to dismiss the Land Acquisition bill as an irrelevance, certainly in its present form. But to do that is to misunderstand the determination of some in the government to deliver elements of their political agenda, no matter what other indignities they have been forced to undergo by the donor community.

There is also the lingering - if improbable - hope that land resettlement might just be enough to win the party the next election.



Mugabe: conscientiousness in IMF-supervised economic reforms has meant a loss of political support

Kuwait to privatise telecoms network

By Sheila Jones in Kuwait City

THE KUWAITI government is planning to privatise its telecommunications network through a public flotation: the first public service to be sold to the private sector. The sale could raise up to \$1bn.

A first tranche of shares would be floated on the Kuwaiti stock exchange, possibly as early as next year.

Coopers & Lybrand, the UK firm advising the government on the sale, has just submitted an interim report on the privatisation. A final report is due in May.

Privatisation of the network would first require a change in the law on the government's virtual monopoly on telecoms.

Mr Abdul Aziz Al-Ayoub, under-secretary at the Telecommunications Ministry, said yesterday he hoped the sale would be underway by the end of 1993.

Under privatisation, all the government's telecoms assets would be transferred to a separate authority, which would establish a company to transfer assets to the private sector. The government plans to invest about \$300m in the system before privatisation, including conversion to a fully digitalised network.

The government intends to maintain a stake in the new company for an initial period during the phased sale. It would also continue to regulate the telecoms market. A proportion of shares would be offered for sale to Kuwaiti citizens.

The telecoms service had to be privatised if it was to improve efficiency and keep pace with new technology, Mr Al-Ayoub said.

Ericsson, the Swedish telecoms group, supplied more than 90 per cent of the government-controlled market before the Iraqi invasion of Kuwait in 1990. However, other foreign companies, most notably AT&T of the US, have been battling for a share of the estimated \$400m repairs and replacement of equipment damaged during the war. Less than \$100m worth of contracts have been awarded so far.

Mandela optimistic on interim government

MR Nelson Mandela, president of the African National Congress, said yesterday that a multi-racial interim government could be in place in three months, warranting an end to most remaining sanctions against South Africa. AP reports from Johannesburg.

Mr Mandela made his statement during a speech in Cape Town as black and white negotiators began considering proposals by his ANC and other groups for the government that would rule during the transition to democracy.

The government of Mr F W De Klerk, the ANC and most

other political groups began negotiations in December on rewriting the constitution.

A working group on the interim government issues met yesterday to begin assessing widely differing proposals put forward by the 19 parties and organisations involved.

Proposals so far have agreed an interim government should control finance, the media, foreign affairs, security forces and preparations for elections.

The governing National Party yesterday released its principles for a new constitution, calling for protection of minority rights.

Iran to raise basic wage by 36%

IRAN is raising its minimum wage by 36 per cent, Reuter reports from Nicosia.

Iranian television, quoting a deputy labour minister, said the minimum daily wage would rise to 2,287 rials on March 21, the Iranian New Year.

That would buy \$1.60 at the officially set floating rate now used for many foreign transactions. But its purchasing power is still considerably greater for most of the items in a low income family budget. The Central Bank last estimate for inflation was 20.7 per cent up in 12 months.

Somali warlords ignore UN ceasefire

THE SOMALIAN capital, Mogadishu, was rocked by street battles and mortar bombardments yesterday despite pledges by rival warlords that they would comply with a United Nations-sponsored ceasefire, relief officials reported. Reuter reports from Nairobi.

Clan forces of Mr Mohamed Farah Aideded are apparently trying to surround Mogadishu's northern Karan district where a rival faction leader, Mr Ali Mahdi Mohamed, is making a last-ditch stand, according to relief workers who are in contact with the city by radio.

For several days fighting has concentrated along a road link-

ing Karan with a vital airstrip and the outside world. "People are deeply pessimistic whether a ceasefire will work out at all," one official said. A human rights worker who arrived in the Karan capital yesterday after being flown out of Mogadishu said that shelling had been constant.

Some 5,000 people are believed to have been killed and a further 12,000 wounded since war erupted on November 17.

Late on Sunday, the Aideded faction, which controls most of the city, said it would comply with the UN ceasefire which was agreed at talks in New York last Friday. In a Radio Mogadishu report, monitored

by the BBC, Mr Aideded said he was ready to implement the UN resolutions to immediately halt fighting and to sign a formal ceasefire by the end of the month.

Relief workers said few medical supplies had reached the district controlled by the Ali Mahdi clan since an International Committee of the Red Cross team of doctors was forced to pull out of a hospital last week.

This left an estimated 4,000 wounded in makeshift hospitals without proper treatment. Scores of new casualties are being suffered daily. Aid workers said hospitals in the Aideded faction's part of Mogadishu had been receiving up to 350

casualties a day. The Radio Mogadishu report monitored by the BBC quoted Mr Aideded as saying he was ready to host a peace conference in the capital. He also appealed to international organisations for more aid.

After United Somali Congress (USC) fighters ended the 21-year rule of Mr Mohamed Siad Barre just over a year ago, Mr Ali Mahdi - a wealthy hotel owner who had financed the guerrilla group - declared himself interim president.

Mr Aideded, who seeks power himself, said the action broke agreements made in exile with other anti-Siad Barre groups from the north and south of the impoverished country.



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BOEING

EC protests at China's trade deals with US

By David Buchan in Lisbon

THE European Community has complained at China's special trade deals with the US which, Brussels alleges, discriminate against the EC.

Foreign ministers of the 12 EC states also yesterday reviewed the Community's attitude to the communist government's record on human rights.

Despite a Danish-led push to toughen the EC's political stance towards Beijing, the Twelve decided to maintain their 1990 policy of gradual normalisation of relations with Beijing.

However, EC officials stressed they made no link between the trade and human rights issues, because to do so would open the Community to political blackmail over commercial issues.

The European Commission has complained that China recently signed an exclusive shipping agreement with the US, requiring US-Chinese trade to be carried in boats of the two countries. This, say EC officials, goes against the EC's agreement with China which has a no-discrimination clause. Brussels' other complaint is

that China has given US companies better treatment than other foreign concerns on intellectual property by awarding them retrospective rights.

The Commission has now written to Beijing asking for equal treatment with the US. If it gets no satisfaction, the EC side will raise the issue at next month's meeting of the joint EC-Chinese working group on trade.

A similar row over discrimination arose a couple of years ago when Brussels complained that South Korea was giving preferential treatment to the US on intellectual property rights.

Eventually the EC persuaded the Seoul government to treat European companies on a par with their American counterparts and the issue was defused.

Brussels is hoping to achieve the same with China. The impact of trade discrimination can be seen, claim EC officials, in the Community's growing trade deficit with China.

This has doubled every year since 1987 to reach a \$10bn last year.

Deng says economic reform will continue

CHINA'S paramount leader, Deng Xiaoping, says his country's commitment to economic reform must last for a century, a Beijing-funded Hong Kong newspaper reported yesterday.

He also promised the southern province of Guangdong that it could become Asia's fifth economic "dragon" within 30 years, according to the Wen Wei Po newspaper.

Deng has recently toured the province's special economic zones, Zhuhai and Shenzhen. He noted the success of the booming province but said it had to work harder and faster to catch up with the four dragons: the dynamic economies of

Hong Kong, Taiwan, Singapore and South Korea.

In a clear signal that the push for economic reform does not include any hint of political change, Wen Wei Po said Deng supported "grasping two things at once", economic reform and control of spiritual values. Deng and his supporters believe economic reform is possible without the Communist party surrendering power.

The collapse of communism in eastern Europe and the Soviet Union has apparently convinced Beijing that to survive, the Chinese Communist Party must push ahead with economic reforms while suppressing political dissent.

Taiwan to stem inflow of equity funding

A DECISION by Taiwan's central bank to restrict the flow of equity investment funds into the island has stunned foreign fund managers and sparked a dispute over financial policy within the government, Reuters reports from Taipei.

The decision threatens to damage the confidence of foreign investors and hurt Taipei's efforts to internationalise its stock market, which opened to foreign institutions at the start of last year, industry analysts and officials say.

"If you want foreigners to invest in your market, the free flow of funds is a condition... Taiwan loses credibility because of this," said the vice president of a foreign securities firm.

Taiwan can no longer justify the use of such measures, said one Finance Ministry official, adding that his ministry hoped to persuade the central bank to alter its policy.

The central bank began earlier this month to delay its approvals of remittances of funds by foreign firms investing in the island's equity markets, according to Finance Ministry officials and foreign securities firms.

The policy aims to curb pressure for appreciation of the Taiwan dollar against the US dollar by reducing the capital flowing into the island.

The Taiwan dollar, buoyed by a trade surplus and domestic interest rates well above US rates, has risen to about 25 to the US dollar from 27 at the end of June last year, threatening the competitiveness of Taiwan's exports.

The central bank yesterday continued to refuse to make an official policy statement.

But the Commercial Times, a leading financial daily, quoted Mr Samuel Shieh, central bank governor, as saying inflows of foreign equity funds would be restricted indefinitely as the central bank monitored foreign exchange developments.

News of the policy pushed share prices sharply lower yesterday. The market's weighted index fell 3.5 per cent to close at 4,559.48.



Mrs Imelda Marcos: reaching out to supporters during her campaign for the Philippine elections in May

Aquino calls on Bush to mend rift

PRESIDENT Corason Aquino of the Philippines has asked President George Bush to put aside bitterness between the two countries and help turn the US Subic naval base into a commercial port providing access to American warships, Reuters reports from Manila.

In a letter to Mr Bush released by the presidential palace yesterday, Mrs Aquino said the Philippine Senate's decision last September to reject a new bases treaty with the US should not damage the relationship between the two allies.

Rejection of the new treaty,

which would have given the US use of Subic for 10 more years, has forced Mrs Aquino to tell Washington to withdraw its forces by year-end.

The US departure would signal an end to nearly a century of an US military presence in its former colony.

Mrs Aquino said in her letter: "It is in our mutual interest that this transition be carried out in a manner that conveys to Americans and Filipinos abroad and the world at large that we have put behind us the bitterness generated by the acrimonious bases negotiations and that we

remain true friends."

Manila says it plans to convert Subic, a US ship repair yard, into a commercial port but wants the Americans to leave behind some facilities, including floating dry docks.

"I would have preferred an orderly withdrawal that would have permitted the retention in Subic of one or two of the floating dry docks and the related ship repair facilities, to be operated under mutually acceptable arrangements," Mrs Aquino said in her letter, dated February 3.

She said "a minimum of these repair facilities would

need to remain in place if the US Seventh Fleet is to have access to the facilities." If the dry docks remained, US Navy ships would be given preference in their use.

A spokesman for Mrs Aquino said the dry docks were not absolutely necessary in a commercial port, but would be necessary if the port were to be used for military purposes.

It was not known if Mr Bush had replied to Mrs Aquino but an American official hinted that the US forces might take the dry docks with them when they left Subic.

Row looms over control of Hong Kong media

A ROW between China and Britain over control of the media after 1997 has grown more likely with Beijing making it known through the Hong Kong press that it opposes plans to change the status of Radio Television Hong Kong (RTHK), the colony's English-language broadcaster, writes Simon Holberton

in Hong Kong.

The plans, which would change RTHK from a government department to a statutory corporation, are the subject of negotiations between Britain and China.

Wen Wei Po, a pro-Beijing newspaper, has accused the British government of seeking to make RTHK independent so

the network could continue to serve British interests after 1997.

Plans to change RTHK's status date from just after Britain and China signed the 1984 Joint Declaration, the basis for China's resumption of sovereignty in Hong Kong. A government inquiry in 1985 recommended that RTHK

become independent. In 1987, the government accepted the committee's advice and plans were laid for RTHK to be run by a board of governors.

The government returned to the decision in 1989, deciding that RTHK needed to be more independent and should be changed into a public corporation.

Tokyo sells \$500m to strengthen the yen

By Emiko Terazono in Tokyo

THE Bank of Japan sold about \$500m on Tokyo's foreign exchange market yesterday in a co-ordinated move with the Federal Reserve Bank of New York which helped push the dollar down sharply against the yen.

The unusually large sale brought the dollar down from ¥128.28 to ¥126.93 against the yen. The move comes at a time when Japan's trade surplus has been surging to high levels, to the embarrassment of the government, and highlights attempts by authorities to alleviate foreign criticism by strengthening the yen.

A Ministry of Finance official said later that the yen had deviated from Japan's economic fundamentals. Financial policymakers of the Group of Seven industrialised countries agreed upon a range of ¥123 to ¥124 for the dollar at last month's meeting in New York.

The Tokyo stock and bond markets reacted favourably to the move, as market participants associated the higher yen with lower inflationary pressure, and lower interest rates. The 10-year benchmark bond closed down 8.5 percentage points at 5.375 per cent, while the Nikkei 225 index closed above the psychologically important 31,000 level.

The bank hinted at further dollar sales if necessary.

Overwork kills nearly 10,000 Japanese each year, in violation of basic human rights, a US-based organisation charged yesterday, AP reports from Geneva.

International Educational Development said Japanese workers put in 200 hours longer a year than their American counterparts, and 500 hours more than the French or Germans. In addition, much overtime was unpaid.

The group said this violated the right to "reasonable limitation of working hours and periodic holidays with pay", set out in the Universal Declaration of Human Rights. Employees took an average 7.9 days paid leave each year, it said. World stock markets, page 42



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WORLD TRADE NEWS

France accuses US of blackmail over Gatt deal

By Victor Mallet in Bangkok

MR JEAN-NOEL Jeanneney, the French foreign trade minister, yesterday accused the US of blackmail in the Uruguay round of world trade negotiations and said there was no reason to conclude a rapid agreement purely to accommodate the US elections.

Speaking to the Franco-Thai Chamber of Commerce in Bangkok along with Mr Amaret Sila-On, his Thai counterpart, Mr Jeanneney condemned Washington for focusing on agricultural trade in the negotiations and demanding what he called one-sided concessions from Europe.

"We are bound to denounce this blackmail," he said. "We and you both are victims." He reiterated the rebuttal by France and the European Community of the draft agreement prepared by Mr Arthur Dunkel director-general of the General Agreement on Tariffs and Trade (GATT).

In January, the EC trade and farm ministers agreed that the draft was a "reference document for the final phase of negotiations" but said that "insofar as the Dunkel paper"

calls into question the foundation of the Community's agricultural policy, the paper is not acceptable and therefore has to be modified". The French minister yesterday suggested that the proposed March 31 deadline for concluding the deal could be set aside.

"We will not accept... a bad agreement, to beat a deadline set only by the American electoral timetable," he said.

Seen from a developing country such as Thailand, the dispute between the EC and the US over farm trade looks like an argument over the relative merits of different types of protectionism. Mr Amaret pointedly pointed out that Thailand, the country that Mr Dunkel's text be adopted as the basis for the final GATT negotiations.

"Thailand believes that all countries are justified in wanting to protect their farmers and all of us have done foolish things in that regard," he said. "But we achieve nothing by finger-pointing. Thai fingers are too small to be noticed by the Europeans or the Americans anyway."

Brazil accelerates programme of tariff cuts

THE Brazilian government will today announce an acceleration of its programme to lower import tariffs as part of its fight against inflation, writes Christina Lamb, recently in Brasilia.

The measures are designed to curb the oligopolies and cartels that have been keeping their prices artificially high and thus fuelling inflation - which last month hit a monthly 28 per cent.

Under the new timetable, the next round of tariff reductions will be

brought forward from January 1993 to October this year. Brazilian import tariffs are currently the highest among the large Latin American economies, at an average 21 per cent and maximum 65 per cent. In October, the average will be reduced to 17 per cent. Tariffs will be reduced further in July 1993 to an average of 12 per cent and maximum of 35 per cent.

At the same time, new export financing will be made available to foreign and national companies in an attempt

to stimulate exports. Mr Marcilio Marques Moreira, the economy minister told ambassadors from Group of Seven industrialised countries last Friday that he expects exports to increase by 30 per cent on last year's \$31.6bn (£17.4bn).

In a separate move, many companies and sectors have been called in to the Economic Defence Secretariat to explain "abusive price rises" and "cartel-like behaviour". Twenty-eight legal suits have been filed against companies, which could result in heavy fines. Sec-

tors under investigation include bakers selling bread rolls at the same price and three manufacturers of cleaning materials that have been raising prices at a rate in excess of inflation.

Ms Dorothea Werneck, the national economy secretary, explains that bread prices have been government-controlled for 40 years and milk for more than 30. "There have been so many price freezes that producers are afraid to put lower prices in case they get caught out by another one."

Japan warned on bilateralism Tokyo requests urgent trade talks meeting



Leon Brittan: concerned

Mr Watanabe replied that Japan's import promotion policies applied equally to all countries.

The EC commission has reserved the right to call an

adjudicatory panel of the General Agreement on Tariffs and Trade if it judges the US-Japan bilateral agreement to have infringed free trade rules.

Mr Leon Brittan, whose brief covers financial services and competition policy, yesterday urged Japan to further liberalise its insurance market.

In a speech given during a visit to Tokyo, Sir Leon said a long-standing ban on insurance brokers was a major barrier to the entry of foreign insurance companies into the Japanese market. Other obstacles included very strict controls by the authorities on the working of documents and on premium rates on non-life insurance.

Sir Leon welcomed various reforms in the Japanese financial markets, but urged further action in areas such as interest rate deregulation.

JAPAN has requested an urgent meeting to modify the draft agreement for the Uruguay round of the General Agreement on Tariffs and Trade (GATT), a senior government official said, Reuters reports from Tokyo.

"I know this would reopen negotiations and might unravel them... but otherwise there will be major confusion because not only Japan but others do not agree with the draft," said Mr Jiro Shiwa, vice-minister for international affairs at the Agriculture Ministry.

Negotiators are expected to present their country's reply to the market access parts of the draft by March 1.

However, Mr Shiwa said

that Japan could not make its reply based on the draft because it was unfair.

"If the draft were implemented export subsidies would remain legal while import controls would become illegal," Mr Shiwa said. Under current GATT rules, Japan controls dairy products imports.

Japan also opposes the tariffication system - converting non-tariff farm import barriers into tariffs - because it fears that if its rice market were open, it would not be able to maintain self-sufficiency in what is its staple food.

Mr Shiwa declined to say if Japan would refuse to reply to GATT on March 1 over farm products to be imported under tariffs.

EBRD loan for car plant in Hungary

By Judy Dempsey

THE European Bank for Reconstruction and Development (EBRD) yesterday extended a DM125m (\$83.5m) loan to help finance a new joint venture in Hungary, which amounts to the largest direct foreign investment in the country, and the bank's single largest loan to date.

General Motors Hungary (GMH), a joint venture formed by General Motors, Rába, the state-owned manufacturer, and the State Development Institution, a state financial body, will help finance a 100,000 engine manufacturing and car assembly plant in Szeged, close to the Austrian border. General Motors will hold two-thirds of the shares.

An EBRD banker said the deal would help "upgrade Hungary's manufacturing and industrial base."

GMH aims to produce engines for General Motors Europe car assembly plants in Spain, Germany, the UK and Belgium. It also plans to assemble Opel Astra cars for the Hungarian market.

The new plant begins operations later this year, will create 600 new jobs, and at full capacity, will assemble 15,000 Opel Astras, and 200,000 engines annually.

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Italy sees need for an exports revival

Robert Graham on competitive pressures biting even in areas of traditional strength

THE revival of Italy's fortunes as a leading exporter has become a matter of urgency.

This has been underlined by a two-day conference on the country's foreign trade, organised by the trade ministry and the Institute for Foreign Trade last week. The conference and its accompanying papers portrayed a picture of declining competitiveness against a background of growing international competition in those sectors where Italy had been traditionally strong, such as footwear, machine tools and textiles.

It also emphasised the significance of export earnings in an economy lacking in natural resources and heavily dependent on imported energy. This is particularly so at a time when the balance of payments is deteriorating because of lower tourist earnings, greater spending by Italians abroad, high-technology payments, the increasing cost of foreign debt and a hunger for imports. This week provisional balance of payments figures for 1991 were released showing a swing from a L15,156bn (\$7bn) surplus to a L8,571bn deficit in a year.

This has meant that it is no longer enough for Italy, with a traditional trade deficit, to maintain its share of world trade. That share has even increased over the last decade from 6.3 per cent to 7 per cent, although there has been a shift in trade volumes from developing countries, notably the oil producers, to the EC and other leading industrialised nations. The EC now absorbs 58 per cent of exports and Italy has done well in boosting its share of the German market.

By contrast, Italy's penetration of the North American market has remained stationary and little advantage has been taken of the Asian newly-industrialised countries.

The most disturbing trend has been a decline in the balance of trade in manufactured goods. From a high of L26,195bn in 1986 the balance has now dropped to L18,573bn.

Conference papers argued the trend had begun in the early eighties but was concealed at first by relatively cheap raw material prices, especially energy.

This has been combined with a pattern of export growth in the late eighties which has been consistently behind the increases in the export markets where Italian companies are trying to sell.

There was little disagreement at the conference over where Italy's problems lay. These could be summed up as follows:

- Italy had lost its long-held comparative price advantage through rises in wage, social security and general production costs in the eighties.
- Small labour-intensive companies, the backbone of the country's export performance, had concentrated on consumer sectors where the newly-industrialised countries in Asia, of late in Latin America and more recently in eastern Europe had begun to compete.
- Small scale family-run businesses which constituted the bulk of Italian industry were ill-equipped to confront the internationalisation in the global economy where there was increasing need for sustained sophisticated marketing and after sales service.
- The large companies, both public and private, had failed

to invest sufficiently abroad in joint ventures and concentrated too much production domestically.

● Faced with increased competition abroad, exporters had reverted to the continued relative protection of the domestic market and were now suffering from recession.

● Small companies had traditionally financed exports out of cash flow and at a time of recession and high interests lacked export finance which anyway

to invest sufficiently abroad in joint ventures and concentrated too much production domestically.

● Too much export finance had been politically motivated to favour government-to-government deals in areas of high risk.

● Insufficient attention had been paid to moving out of mature sectors and into more profitable high-technology areas such as information technology.

● The fear of Japanese competition had led Italian industry to turn its back on Japanese investment and the lessons to be learned from Japan's economic strength. As a result Italy was now importing Japanese goods produced in other EC countries.

The conference was less coherent in providing strategies for the future. There was general agreement that Italian companies had to become more international in outlook, creating more overseas joint ventures and investment.

This in turn would entail improved financial back-up from the banking system and greater concentration among small companies either in the form of co-operative ventures or through mergers.

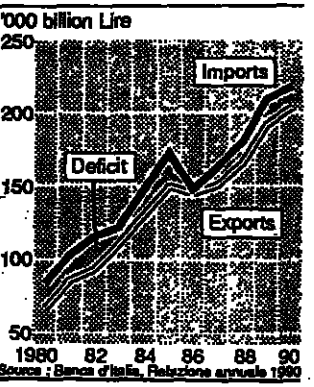
If Italy was still to compete in such sectors as clothing, footwear and textiles, companies had to do so on the basis of quality, innovation and technology rather than price.

Behind all this lay two broader and incomplete debates. The first was whether the Italian government, like the French, should earmark and actively promote new strategic sectors.

With a large public sector and the state heavily involved in two thirds of the most technologically advanced companies, there is a clear temptation to pursue the French path. However, with a huge public sector deficit this course risks conflicting with the declared need to accelerate privatisation.

This touched on the second element of incomplete debate - the relationship between the public and private sector in Italy and the role played by politics in economic decision-making. And with an election pending in April, it is unlikely that this controversial issue will be clarified until later in the year, if then.

Italy's trade



Economists warn of rise in UK deficit

By Peter Marsh

BRITAIN'S progress towards European economic and monetary union (EMU) may be jeopardised by large current-account deficits, a group of economists warned yesterday in a report which reflects the thinking of the opposition Labour party.

According to the economists, the current account deficit will rise by 1996 - possibly to 3.2 per cent of gross domestic product - following the expected increase in import bills as Britain moves out of recession.

Such large deficits could damage investor confidence and hinder efforts to reduce UK inflation and interest rates ahead of EMU.

The report was compiled by economists at the National Institute of Economic and Social Research, London Business School, Oxford Economic Forecasting and Warwick University. It was co-ordinated by Mr Jeremy Bray, the Labour spokesman on science and technology.

But the Treasury disputed the predictions, saying it was difficult to look far enough ahead to predict deficits in the late 1990s. There was "no evidence" to suggest Britain would find it difficult to finance any deficits that arose, through importing money into the UK via the capital account.

Rover chief seeks Japanese-style industry strategy

By John Griffiths

BRITAIN needs a national industrial strategy, similar to that of Japan or Germany, according to Mr George Simpson, chairman of the Rover vehicles group and deputy chief executive of its parent, British Aerospace.

Mr Simpson's plea, delivered yesterday at the FT London Motor Conference, followed a sharp attack on the government's handling of the economy which he blamed the current recession firmly on Mr Nigel Lawson, the former chancellor of the exchequer.

In the absence of a national strategy Mr Simpson warned that the "possibility of Britain re-emerging as a significant industrial force in the new Europe seems to me to be very remote indeed."

In his demand for a "managed" economy, Mr Simpson painted a picture of industry and government separated by an increasingly wide gulf of misunderstanding about the needs of industry and the conduct of the economy.

The "first lesson" the government needed to learn from the current recession was the "urgent" need to reduce the

relative volatility of the UK economy compared to that of its major international competitors.

While the government could not be expected to insulate the UK from global economic upheavals, he declared, "they could - as others do - manage the domestic economy in such a way as to iron out the excessive fluctuations which continue to characterise macro-economic conditions in the UK."

A prediction that Honda will move fairly quickly to production of 200,000 cars a year - twice the officially declared capacity - at its plant now under construction at Swindon, Wiltshire, was made by Prof Garel Rhys, a senior motor industry economist, speaking at the conference.

Prof Rhys dismissed as a wild underestimate the "assumed" Japanese production of 1.2m vehicles a year inside the EC by 1993. He forecast that Japanese market penetration would by then be much higher than the official EC-Japan "assessment" of 18.3 per cent. It could be as high as 20.7 per cent, he predicted.

British Army shoots dead four IRA terrorists

By Our Belfast Correspondent

ULSTER politicians clashed angrily yesterday over the circumstances in which a unit of the British Army's special forces shot dead four members of the Irish Republican Army minutes after an ambush on a police station.

The Rev William McCrea, Democratic Unionist MP for Mid-Ulster, supported the "effective engagement" of terrorists, claiming the action would save lives. "I trust this is the commencement of a vigorous and determined security initiative which shall totally demoralise the IRA terrorists and ensure their ultimate defeat."

Mr Francis Molloy, a local Sinn Féin councillor, alleged the deaths arose from a "deliberate shoot-to-kill policy" by the SAS (Special Air Services) regiment. Mr Molloy claimed the security forces' action came as a direct result of last week's Downing Street security summit involving Mr John Major, the Prime Minister.

One of those killed was cleared in London last year of gun-running charges.

Kevin Barry O'Donnell, 21, had been arrested after a car chase through north London in May 1990. O'Donnell told an Old Bailey jury that he had no knowledge of the weapons found in his car and he was subsequently acquitted. Sunday night's shooting has reopened the debate concern-



An officer guards the terrorists' truck in Tyrone yesterday

ing the army's "Yellow Card" regulations governing the circumstances in which soldiers may open fire. It seems security forces had advance knowledge of an

impending attack and set up a surveillance operation.

A heavily armed IRA gang attacked Coalisland, Tyrone, RUC station around 10.35pm on Sunday night. Minutes later there was an exchange of gunfire near the town.

The RUC said: "Soldiers in uniform encountered a number of vehicles and armed men at Derragh crossroads, at a car park, at St Patrick's Roman Catholic church. There was an exchange of gunfire. Four men were killed, two were wounded and are in hospital under police guard. A soldier was wounded and is in hospital."

"A heavy 12.7mm machine-gun, mounted on a hijacked lorry, was recovered at the scene along with several AK47 rifles."

All those killed are understood to have been members of the IRA. The unit has lost several members in confrontations with the security forces in recent years, including eight who were shot dead by the SAS at Loughall, in South Armagh, nearly five years ago.

Last week 600 extra troops were drafted into Northern Ireland in response to the upsurge in terrorism which has now left 30 people dead this year.

Late last night Mr Major met the Prime of All Ireland, Dr Robin Eames, and the Archbishop of Canterbury, Dr George Carey, in talks at Downing Street.

The meeting takes on added significance in the light of the shootings in Tyrone and the recent wave of fire-for-tat secar-

lan killings in the Province. Meanwhile, Mr Major has had what have been described as "positive" telephone conversations with new Irish Prime Minister Albert Reynolds.

Speaking at the meeting of EC foreign ministers in Lisbon, Mr Douglas Hurd, the foreign secretary, said the government would continue to treat Northern Ireland as a priority problem in spite of Britain's impending election campaign.

He told Mr David Andrews, his Irish counterpart, that Mr Major planned to continue his recent, direct involvement in all-party talks on the province.

The Irish minister said Dublin was seeking more information on the latest killings through the Anglo-Irish secretariat in Belfast, before coming to any conclusion on where blame for the killings lay. But "there is reason to be concerned", said Mr Andrews.

The four men shot dead in Tyrone are the latest victims of a fierce struggle between undercover troops and the Provisional IRA in Co Tyrone. Over the last five years up to 20 terrorists from the area have been killed as a part of a battle for military and territorial supremacy.

The narrow country roads around the towns and villages of Coalisland, Dungannon, Cough, Canny and Gallyhall are now landmarks to some of Ulster's ugliest confrontations.



Treuhandanstalt
(The government agency privatising eastern Germany property)

Tender for the sale of

Textile, Clothing, Shoe and Leather Product companies in eastern Germany

Company-number, name, location (in brackets: main area of expertise / present number of employees)

SPINNING, FIBRES, TEXTILES

(TB-1) Hirschfelder Leinen und Textil GmbH
O-8803 Großpostwitz/Sachsen
(Finishing of linens and synthetic materials, production of thread and yarns / 181)

(TB-2) Sell und Gurt GmbH
O-8803 Großpostwitz/Sachsen
(Twines of cotton / 6)

(TB-3) Textex GmbH Vliesstoff
O-4250 Mittweida/Sachsen
(Geotextiles / 60)

COLOURING, FINISHING

(TB-4) Colortex GmbH I.G.
O-6262 Frankenberg/Sachsen
(Textile prints for cotton and mixed fabrics / 180)

(TB-5) Modedruck Gera GmbH
O-6500 Gera/Thüringen
(Print and finishing of clothing material / 730)

(TB-6) Seiden- und Garnveredlung GmbH
O-6317 Sehma/Sachsen
(Textured yarns and threads / 230)

(TB-7) Textilwerke Fibra GmbH
O-6380 Fibitz/Sachsen
(Texturing and dyeing of filament yarns / 358)

WEAVING, CLOTHING FABRICS

(TB-8) Bäcker + Ulrich Tuchfabrik GmbH
O-6260 Werda/Sachsen
(Textile fabrics for men's clothing / 170)

(TB-9) Chemnitz Baumwollhandels-gesellschaft mbH
O-6021 Chemnitz/Sachsen
(Trade with cotton and cotton fabrics / 100)

(TB-10) Forster Tuchfabriken GmbH
O-7570 Forst/Brandenburg
(Carded wool fabrics, technical fabrics, flat-wrap knitted fabrics / 422)

(TB-11) Gubener Wolle GmbH
O-7580 Guben/Brandenburg
(Coat fabrics, fabrics for ladies' clothing / 316)

(TB-12) Oberlausitzer Vollwollfabrik GmbH
O-8900 Görlitz/Sachsen
(Fabrics for clothing, uniform- and service clothing / 122)

(TB-13) Spremberger Textilwerke GmbH
O-7590 Spremberg/Brandenburg
(Spinning factory, weaving mill, finishing / 381)

KNITTING, TEXTILES

(TB-14) Einlagegewebe GmbH
O-9280 Hainichen/Sachsen
(Padding and interfacing materials in cotton, synthetic and similar materials / 67)

(TB-15) Industriestoffverarbeitung Magdeburg GmbH
O-3018 Magdeburg/Sachsen-Anhalt
(Protective covers, truck canvas, camping articles / 49)

(TB-16) Neugersdorfer Kunststoffe GmbH
O-8706 Neugersdorf/Sachsen
(PVC- and polyethylene coated linings, fabrics for tents / 77)

(TB-17) Technische Textilien GmbH Meerane L.G.
O-9612 Meerane/Sachsen
(Transport- and conveyor belts / 132)

(TB-18) tegewa GmbH
O-8514 Pulsnitz/Sachsen
(Technical fabrics and clothing / 326)

(TB-19) Thüringer Treibriemen und Transportband GmbH
O-5708 Schlitzheim/Thüringen
(Conveyor belts, belts / 104)

HOME AND DOMESTIC FABRICS

(TB-20) Damastweberei Oberoderwitz GmbH
O-8716 Oberoderwitz/Sachsen
(Bed-linen, table-cloths, hotel- and hospital textiles / 398)

(TB-21) Ertex GmbH
O-6903 Eiterberg/Thüringen
(Material by the yard, bed linens and sheets / 286)

(TB-22) OPEW GmbH Arnberg-Buchholz
O-6900 Arnberg-Buchholz/Sachsen
(Laces and effects / 180)

(TB-23) Planet Wäschekonfektion GmbH Eppendorf
O-6394 Eppendorf/Sachsen
(Bed linens and sheets / 121)

(TB-24) Plauenener Spitzen und Stickerien GmbH
O-8900 Plauen/Sachsen
(Laces, embroidery for domestic textile / 75)

(TB-25) Spilken GmbH Plauen
O-8900 Plauen/Sachsen
(Embroideries and blouses / 89)

(TB-26) Thüringer Teppichfabriken GmbH
O-6516 Münchenbarnsdorf/Thüringen
(Tufted carpets / 259)

(TB-27) Waldenburger Bett- und Steppwaren GmbH
O-9613 Waldenburg/Sachsen
(Quilts, pillows / 100)

LADIES' WEAR

(TB-28) Damenmode Görlitz GmbH
O-7422 Görlitz/Thüringen
(Ladies' skirts, ladies' pants / 80)

(TB-29) Damenmoden GmbH Bretzow
O-8513 Bretzow/Sachsen
(Ladies' jackets, ladies' coats / 158)

(TB-30) Grypewald-Moden GmbH
O-2200 Greifswald/Mecklenburg-Vorpommern
(Ladies' wear, men's anoraks / 135)

(TB-31) Leipziger Mode GmbH vests
O-7031 Leipzig/Sachsen
(Combination fashion for ladies / 245)

(TB-32) Rockmoden GmbH
O-3840 Haldensleben/Sachsen-Anhalt
(Ladies' skirts / 67)

(TB-33) Rockmoden Blankenhain GmbH
O-6304 Blankenhain/Thüringen
(Ladies' pants, ladies' skirts / 35)

(TB-34) Vogellandmoden GmbH
O-4700 Auerbach/Sachsen
(Ladies' wear / 150)

(TB-35) Weberei und Konfektion GmbH
O-4513 Bretzow/Sachsen
(Ladies' wear / 165)

MEN'S WEAR

(TB-36) Herko Bekleidungswerke GmbH Sonneberg
O-6400 Sonneberg/Thüringen
(Classic men's wear / 250)

(TB-37) Herrenkonfektion Oranienburg GmbH
O-1400 Oranienburg/Brandenburg
(Men's trousers / 140)

(TB-38) Keao Herrenkonfektion GmbH
O-8706 Rodewisch/Sachsen
(Men's shirts / 51)

(TB-39) LOE-KONFEKTION GmbH
O-8407 Lützen/Sachsen
(Men's dress shirts, leisure shirts / 320)

CHILDREN'S WEAR

(TB-40) DOM-Moden Havelberg GmbH
O-8530 Havelberg/Sachsen-Anhalt
(Girls' wear / 54)

PROFESSIONAL CLOTHING

(TB-41) M.A.G. Mode & Sportswear AG
O-4320 Aschersleben/Sachsen-Anhalt
(Children's wear / 278)

(TB-42) MILAN-Bekleidungs-Gesellschaft mbH
O-2720 Starnberg/Mecklenburg-Vorpommern
(Children's pants, children's wear / 62)

ACCESSORIES

(TB-43) Bekleidungswerk GmbH Jüterbog
O-1700 Jüterbog/Sachsen-Anhalt
(Protective clothing / 89)

(TB-44) Berufsbekleidung GmbH
O-8504 Grossharthau/Sachsen
(Work clothing for carpenters, bricklayers etc. / 89)

(TB-45) Kleiderwerke Güstrow GmbH
O-2800 Güstrow/Mecklenburg-Vorpommern
(Uniforms, men's wear / 250)

SHOES

(TB-46) FERUS GmbH
O-9630 Crimmitschau/Sachsen
(Footed underwear for men, boys and girls, nightwear / 220)

(TB-47) Format Miederwaren Steasfurt GmbH
O-3250 Steasfurt/Sachsen-Anhalt
(Ladies' underwear / 180)

(TB-48) Mittelbacher Textilfabrik GmbH
O-9188 Mittelbach/Sachsen
(Men's underwear, T-shirts / 31)

KNITTED ARTICLES, STOCKINGS

(TB-49) APOMA Strickwaren GmbH
O-5320 Apolda/Thüringen
(Knitted articles for ladies / 102)

(TB-50) Color & Black Strickwaren GmbH
O-9135 Burdorf/Sachsen
(Flatwarp ladies' knitwear / 28)

(TB-51) Feinstrumpfwerke Oberlungwitz GmbH
O-8273 Oberlungwitz/Sachsen
(Fine hosiery / 532)

(TB-52) Hedi Maschenmode GmbH
O-8407 Lützen/Sachsen
(Knitted gloves, knitwear / 42)

(TB-53) Tricolor-Strickmoden GmbH
O-9275 Lichtenstein/Sachsen
(Medium and high priced ladies' sweaters / 45)

(TB-54) Turmalin Strumpfwaren GmbH
O-9270 Hohenstein-Ernstthal/Sachsen
(Men's knitted socks / 310)

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O-1700 Jüterbog/Sachsen-Anhalt
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(TB-54) Turmalin Strumpfwaren GmbH
O-9270 Hohenstein-Ernstthal/Sachsen
(Men's knitted socks / 310)

LEATHER/FURS

(TB-55) Edelpelz GmbH Schkeuditz
O-7144 Schkeuditz/Sachsen
(Processing of furs, fur finishing / 101)

(TB-56) Kirchhainer Leder GmbH
O-7790 Döberitz-Kirchhain/Sachsen
(Tannery and dressing of cow's leather / 70)

(TB-57) Kofferfabrik Kindebrück GmbH
O-5233 Kindebrück/Thüringen
(Suitcases and bags of artificial leather / 109)

(TB-58) LEDERET Lederfaserwerk GmbH Siebenlehn
O-9216 Siebenlehn/Sachsen
(Leather-fibre fabrics / 123)

(TB-59) Norddeutsche Lederwerke GmbH
O-2608 Neustadt-Glewe/Mecklenburg-Vorpommern
(Tannery and dressing of pig's skin, PVC-synthetic sheets / 350)

(TB-60) Sattlerwaren Freibald GmbH
O-8210 Freibald/Sachsen
(Belts, dog leashes, industrial leather articles / 11)

For further free information (tender conditions, company profiles, etc.) please contact:

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CORPORATE FINANCE DIVISION

The following offices of Arthur Andersen are providing information about this tender. Arthur Andersen may act for a prospective buyer with respect to any of the companies offered hereby.

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UK NEWS

Effluent charges to jump 20%

By John Hunt

THOUSANDS OF industrial companies, water companies and farmers face a 20 per cent rise in the amount they will have to pay for discharging effluent into rivers and coastal waters from the beginning of April.

The polluting effluent comes from industrial plants, sewage treatment works and discharges from some farms. The total revenue the National Rivers Authority receives from administering licences and monitoring discharges will go up £2m to £38m.

In addition to this revenue the NRA will get a grant in aid from the government of £31.5m for pollution control during the coming year.

The increased charges, announced yesterday by Mr David Trippier, minister of state for the environment, is part of the "polluter pays" principle.

Britain's biggest companies insisted, meanwhile, that they were taking their environmental responsibilities seriously. In spite of a report which said 27 of them exceeded limits for discharging effluent into rivers.

The 27, among the largest 50 companies in the FT All-Share index, were listed in a report by the Ethical Investment Research Service (EIRIS), based on records for the last three years from the National Rivers Authority (NRA) and the River Purification Boards (RPB) in Scotland.

EC pressed for TV rights code after Olympics

By Raymond Snoddy

PRESSURE IS likely to mount on the European Community in the wake of the winter Olympics to legislate on the issue of exclusive television rights to sporting events, a European commissioner warned yesterday.

There have been protests about the exclusive television rights to both the winter and summer Olympics bought by the European Broadcasting Union, and the subsequent sale of exclusive satellite rights to Eurosport, made up of a number of EBU members.

Mr Jean Dondelinger, the EC commissioner responsible for audio-visual policy, told the Financial Times Cable and Satellite Conference in London yesterday the present approach was "clearly not the right way" to serve the market.

The commission has been reluctant to intervene immediately under competition rules and possibly interfere with programmes. Mr Dondelinger said that possible legislation would be considered later this year.

He was answering questions after emphasising that the challenges posed by the development of high-definition television were as great for programme-makers as for equipment manufacturers.

He also argued that as demand for satellite television

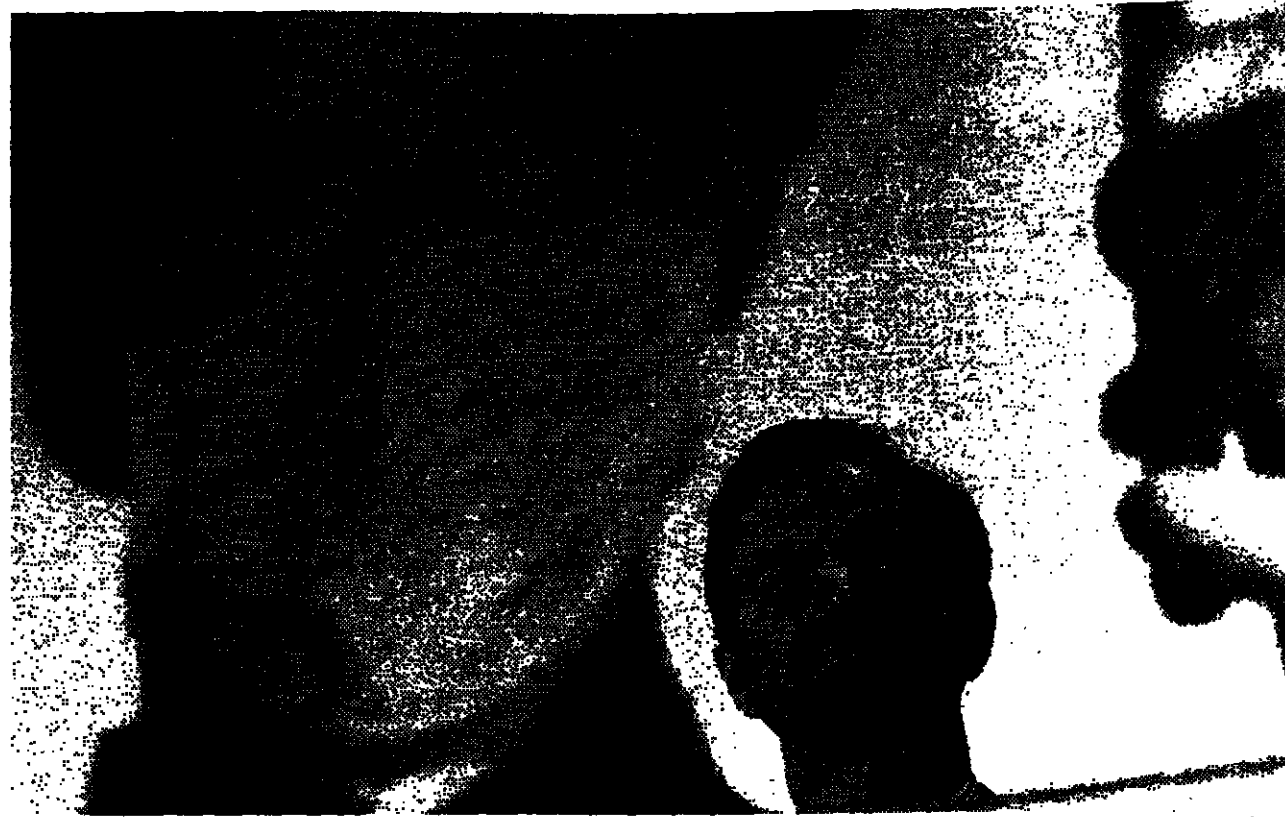
increased, the best possible management of the orbital positions of satellites would be needed to ensure that viewers received the best pictures and sound at the best prices.

Mr Jean Grenier, director-general of Eutelsat, the European satellite organisation, said the organisation was planning to create a "hot bird" by locating two satellites in the same orbit. This meant that about 40 channels could be received with a single dish from the same orbital position.

The decision, likely to be taken in the next couple of weeks, is a clear sign that Eutelsat is fighting back against the Astra television system, which is planning to offer 48 channels on a single dish by locating three satellites in virtually the same orbital position.

Mr Grenier said tests on interference between the two satellite systems showed that British Sky Broadcasting channels, in which Pearson, publishers of the Financial Times has a stake, would not be affected by interference as Astra had previously feared.

Eutelsat still believed, however, that while 60cm satellite dishes could be used in certain conditions, 80cm dishes were needed to protect against all risk of interference.



Picture of health: Robina Cook, Labour health spokesman, launches a campaign poster depicting health secretary William Waldegrave as a surgeon taking a scalpel to the NHS. Labour says the Tories want a US-style two-tier service

Government to compensate HIV victims

GOVERNMENT compensation for people infected with HIV passed through NHS blood transfusions and tissue transfers, was announced yesterday by Mr William Waldegrave, the health secretary, writes Alison Smith.

The package, which will cost about £12m, follows a £42m scheme, announced in November 1980, to help haemophiliacs who suffered in the same way.

There were 74 reports in the UK at the end of December of HIV infection in people who had blood transfusions or tissue transfers. Payments will be up to a maximum of £30,500.

The circumstances of each infected transfusion or tissue recipient will be considered

individually to establish that their treatment in the UK was the source of their infection.

Labour welcomed the change in the government's position, though it criticised the delay in reaching the decision. Mr Neil Kinnock, the Labour leader, suggested the shift "may well have more to do with the approaching election than with

the existing injustice to people tragically and accidentally infected with HIV."

Mr Waldegrave said the government did not accept the argument for a general scheme of "no fault" compensation for medical accidents, but ministers had decided to treat patients infected with HIV as a special case.

Complaints to assurance watchdog rise sharply

By Norma Cohen

SHARP practices among life assurance sales agents is the key deeply, according to Lantro, the self-regulatory body which oversees the industry in Britain.

In its annual report on monitoring and enforcement activities in the year to June 1989, Lantro recorded a dramatic increase in the number of complaints from consumers. Most were about over-selling and the sale of unsuitable products. Complaints rose 77 per cent to over 4,000, and Lantro has made some changes in rules for members.

Lantro said that while some of the increase in complaints may reflect growing consumer awareness of the regulatory body, there is little doubt that sharp practice has increased.

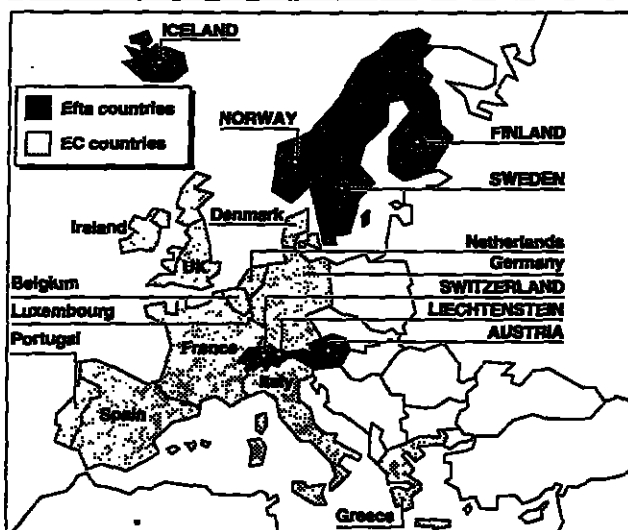
For instance, Lantro found that a majority of life assurance companies which rely heavily on tied sales agents - roughly half of all life companies - "have serious compliance shortcomings".

The companies have typically failed to comply with rules on checking of references, to curb the enthusiasm of new sales agents or to provide proper training. Failure to comply with these rules is closely linked to mis-selling.

Tied agents are those who are not employed directly by life assurance companies but sell the products of one company exclusively and receive commission for each policy they sell. Typically, insurance companies pay far higher commissions to tied agents than to independent financial advisers who sell the best product of a group of companies.

A recent study by the Securities and Investments Board found that as many as 44 per cent of policies sold by tied agents are cancelled within the first two years, an indication that the policy was mis-sold in the first place.

Lantro found a large increase in the number of investors questioning the advice received on personal pensions, particularly where sales agents had urged the transfer out of attractive occupational pension schemes into less attractive private schemes.



UK financial services to benefit from EC-Efta deal

By Ivor Owen, Parliamentary Correspondent

BRITAIN'S financial services sector should be one of the main beneficiaries from the new agreement between the European Community and the European Free Trade Association (Efta), Mr Tim Sainsbury, trade minister, told the House of Commons last night.

EC rules governing insurance, insurance, banking and securities should cover what could become the world's largest single market, involving 19 countries, he said.

All parties would be able to ratify the agreement by the end of the year following the formal initialing of the proposals in March, he added.

Mr Sainsbury was reporting to the House following the breakthrough last week in the legal logjam that had been

blocking the creation of the free trade market. An earlier deal to create the market was thrown out by the EC's Court of Justice because it contained plans for a joint panel of judges for the whole European Economic Area (EEA).

The proposals will create free movement of capital, services, goods and people in a single market stretching from the Arctic to the Mediterranean, Mr Sainsbury said.

This would lead to "significant economic gains" for British industry and for British consumers, according to Mr Sainsbury.

There would be a mutual recognition of professional qualifications, covering accountants as well as other specialists, throughout the area.

Welcoming the agreement on behalf of the Labour opposition, Mr Joyce Quin emphasised that the parties to the new agreement should seek to promote world trade and dispel fears of a "fortress Europe" in other parts of the world.

She hoped that the agreement would be used to strengthen economically deprived regions in Britain and other countries.

The creation of the free trade area could still be threatened, however, by the European Parliament at Strasbourg. Last week the Parliament called for any new EEA draft treaty to be resubmitted to the European Court of Justice for its opinion.

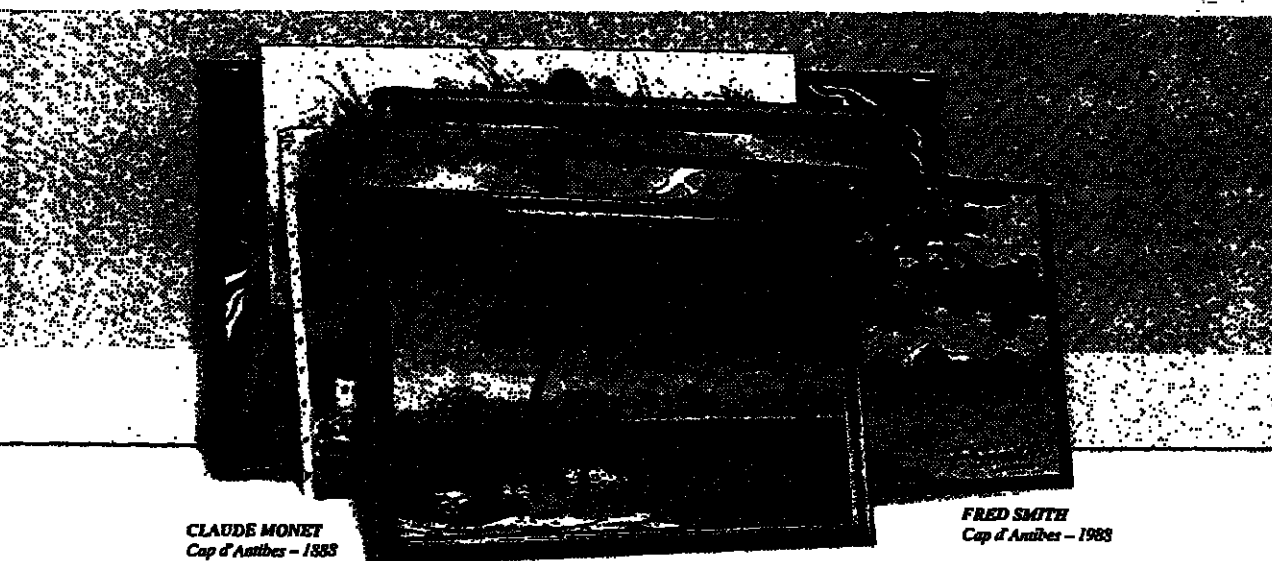
Speaking in London yesterday, Mr

Kenneth Warren, chairman of the cross-party trade and industry select committee, warned the European Parliament not to look for ways of obstructing the agreement.

The EEA could be short-lived, with many Efta countries applying for full EC membership. Both sides have therefore settled for a less-than-legally-binding arrangement. They agreed to a legal dispute settlement procedure, under which differences over judicial interpretation of EEA laws would go to a joint EEA political committee.

The treaty still has to be ratified by the European Parliament, the national legislatures of EC and EFTA states.

Regional House, Page 18



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C14

BRITAIN IN BRIEF



Arthur Young fined over audit figures

Arthur Young, the accountancy firm which is now part of Ernst & Young, has been fined £100,000 by its regulatory body for failing to highlight "seriously misleading" figures in the 1984 accounts of Milbury, the collapsed house building group controlled by Mr Jim Raper, the disgraced financier.

The penalty is the largest yet imposed through the Joint Disciplinary Scheme (JDS), the self-regulatory mechanism of the Institutes of Chartered Accountants in England, Wales and Scotland, and the Association of Certified Accountants. It is also one of only a handful of large firms ever criticised.

Arthur Young "fell below the standard which should be displayed by, and which may reasonably be expected of, a firm of chartered accountants serving as auditors of a public company," a committee of inquiry set up by the JDS said.

SDP members to join Tories

Twenty-two former members of the SDP have decided to join the Conservatives.

The group, who belonged to the now defunct centrist party, said the Tories in the 1980s supported the SDP's ideas of the 1980s. They were welcomed to Conservative Central Office in London tonight by the Prime Minister.

The group includes Britain's leading chess player Nigel Short.

Lower power charges urged

Large electricity consumers are to ask Mr John Wakeham, the energy secretary, to cut their electricity bills by capping the subsidy they pay to the nuclear industry.

A group of large customers, including Blue Circle Cement and United Engineering Steel,

Above inflation blue collar pay

Skilled factory floor workers are receiving pay increases well above the rate of inflation because employers fear there could be skill shortages when the recession ends, according to a survey of operative and clerical pay rates.

Increases averaged 9.3 per cent during 1989 for blue-collar workers in administration, catering, distribution, engineering, personnel and production, found the survey of over 1,000 companies carried out by the Reward pay research group.

Complex plan delays BR sale

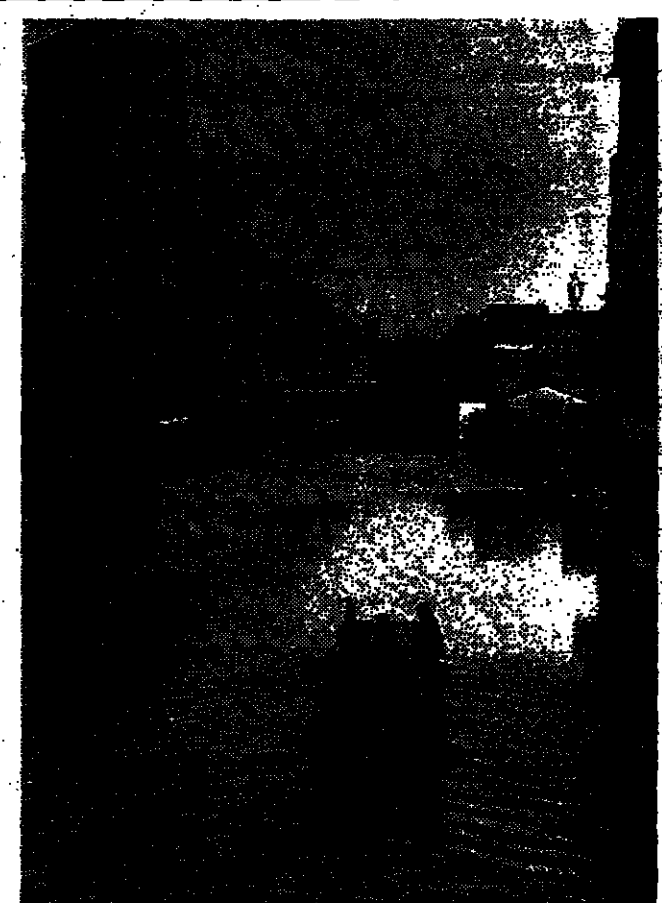
The delay in publishing a policy document on privatising British Rail, the state rail network, has been attributed by government officials particularly to the complexities of the regulatory regime to be introduced in the event of an April election, privatisation plans are said to be more likely to feature in the Tory manifesto than in a policy document.

Officials were keen to play down the reported differences between Mr John Major and Mr Malcolm Rifkind, the transport secretary, about the form of privatisation, and emphasised the complexity of issues such as the fare structure, which had still to be addressed.

Extra university places planned

An extra 10,000 university places will be funded next year, double the increase previously announced. Universities fear it will lead to a sharp deterioration in teaching quality unless extra resources are made available.

The Universities Funding Council, a quango which distributes state grants to universities, announced the extra places as part of an 8.5 per cent increase in funding for university teaching in 1992/3. Funds for research will rise by 11 per cent, to be distributed on a more selective basis than previously.



A scheme to build offices, shops and flats at Paddington Basin in West London has won planning permission from Westminster City Council. British Waterways and Trafalgar House Developments, the developers, hope completion of the first phase will coincide with the opening of the Heathrow rail express, a direct link to the airport from the adjacent Paddington railway station due in mid-1993. The development, designed by Building Design Group and Skidmore Owings & Merrill, will include 1.5m sq ft of offices, restaurants and 236 flats.

The extra places represent a 6 per cent increase on the current quota, taking the number of funded places to 322,000. The extra students have been allocated to universities with the lowest unit costs.

BA flies back to Mexico

British Airways, the UK flag carrier, is re-introducing non-stop air service from London to Mexico from March, 1993. The service, involving three flights a week from Heathrow to Mexico City using Boeing 747 aircraft, means BA's return to Mexico for the first time since it suspended flights there in February 1983.

Action call by print unions

Workers at Her Majesty's Stationery Office are being urged to take industrial action over pay just a year after it became the first Civil Service agency to

break away from national pay bargaining.

Four unions have recommended that the 2,000 non-industrial civil servants at HMSO, which prints government documents, reject the proposed deal, which they estimate is worth 3.5 per cent.

Unilever to merge concerns

Unilever, the UK-Dutch consumer products group, is to merge its British food service businesses into a single company, resulting in the loss of 250 production jobs over three years.

Chips in town

The genteel seaside resort of Frinton, on the east coast, has no pubs, burger bars, candy floss or ice cream kiosks. But now the town, a by-word for the Victorian values of a lost age, is to enter the 20th century. A fish and chip shop will open at Easter.

MANAGEMENT: The Growing Business

Back from the brink

Wielding a sharp scalpel

Michael Cassell reports on one company doctor's prescriptions

THE vast majority of people only start their own companies "because they are completely unemployable".

Given remarks like that, it is just as well that Danny Chapchal, a company doctor who has brought more than one business back from the brink, says he does not set out to be liked.

He aims, however, to win the respect of those working around him, even if he spends quite a lot of time casting doubt on the business acumen of British managers and on the commitment of the financial institutions which back them.

Chapchal is a 46-year-old accountant who started up and sold his own electronic company in the 1980s before going on to help a string of struggling, small and medium-sized businesses back on their feet.

He is now chief executive of SQL Systems International, a Surrey-based management systems software company, after venture capitalist invest-

tors invited him in to help stem mounting losses. Subsidies have been sold off, jobs have gone and annual turnover has been trimmed back from £5m to £2.5m. The company, however, is profitable again.

Chapchal, who says he cannot function without classical music playing in the background, sees himself as a sort of corporate Furtwangler, Toscanini or Karajan.

"Furtwangler said a good conductor can turn the village band into the philharmonic but a bad one can turn the philharmonic into the village band."

There are, he says, nothing like enough good conductors within the ranks of Britain's smaller businesses. Many of the record numbers of companies now falling into the hands of receivers never stood a chance, he says, even if the economy had gone from boom to boom.

"Two basic types start companies. The minority have a brilliant idea, know where their strengths begin and end, and recognise the need to bring on board other skills right

from the start. They might succeed. But the rest are super-idealists who have started out on their own because they have got fed up with big business and want to get away from controls and planning and strategy."

"The first employees are friends and everyone gets a Rover. They pretend everyone is equal and no-one takes any decisions if someone is going to get hurt."

"The end result is a terribly immature business culture in which discipline breaks down and no-one is in overall charge. I went into one company and no-one knew it was £1.5m in debt."

"Too many companies still think of management as a necessary evil. But there has to be a boss, someone to say yes and no and to focus and direct their energies. It all sounds so obvious but many new companies think they can do it differently."

Chapchal says start-ups nearly always make the same fundamental mistakes: "They invariably underestimate by

half the amount of capital they require, they are under-sourced in staff terms and are slow to react to changes in relevant technology."

But surely every business has to start modestly, to learn to walk before it can run? "Absolutely, but its no good if you are even unable to crawl. If you can't begin with certain fundamental strengths, then you are going nowhere."

He joins in the chorus of criticism over the low priority afforded to research and development. But says that, even when it is adequately financed, it is often misdirected.

"There is a tremendous temptation for UK companies to be technology-led, but the real challenge is to be market-led and backed up by technological know-how."

Sound professional advice, he adds, is often forsaken by small business in a "we know best" approach, although he is also warning about the general level of practical expertise among the bankers who take it upon themselves to spot winners and identify losers.

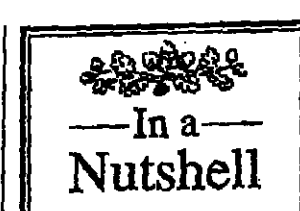


Danny Chapchal: "I went into one company and no-one knew it was £1.5m in debt"

"Most of them have absolutely no comprehension of running a business. So much so, they don't even realise when things start to go horribly wrong. If a company goes bust overnight, it is not the only one at fault."

Chapchal is also critical of the investment community, which he says remains stubbornly attached to the concept of quick returns. "The average venture capitalist wants to get out within three to five years. In Europe it is five to eight years, or longer if necessary."

Chapchal says he is now looking for something big to tackle. "I've done a few smaller companies and would like to get my hands on something in deep trouble which ought not to die, but will unless it gets help. Big or small, if companies take their eye off the ball, they're out."



When to dial P for payment

How does a small company persuade its customers to pay? Nothing Ventured, the newsletter of the British Venture Capital Association, recounts the tale of a company that found a very effective method.

Having tried and failed with polite requests, blunt demands, personal visits from the credit controller and solicitors' letters, the small supplier ordered its staff to call the recalcitrant customer at 30-second intervals.

The telephone campaign continued for the rest of the day and restarted at 8am the next morning. The customer's business, dependent on telephone selling, seized up. By noon on the second day it capitulated and sent a cheque.

Cash flow in the workshop

In May the Institute of Directors is to launch its first series of training workshops specifically aimed at the small business director. The IOD plans initially to offer one-day workshops in six different aspects of directing a small business.

Market research has shown that help with cash-flow management is likely to prove the most popular module. The expected cost of the workshops is £100-£150.

Determined route to success

Determination rather than knowledge, intelligence or luck is the main factor in career success, according to a survey of recruitment consultants Robert Hall.

Fifty-six per cent of respondents listed determination, followed by "hard work", mentioned by 14 per cent. Nine per cent said good contacts were the key to success, followed by knowledge, mentioned by 7 per cent, and luck, cited by 5 per cent. Tel: 071 836 3545.

Fair shares for the savvy investor

Barbara Durr looks at the growth of a stock index for small US companies

Year to Date	Russell 2000 %	S & P 500 %
1992	8.1	-1.85
1991	40.05	30.5
1990	-19.5	-3.1
1989	16.2	31.4
1988	24.8	18.501
1987	-8.7	5.1
1986	5.5	18.2
1985	31.0	31.5
1984	-7.3	-2.3
1983	20.1	22.4
1982	24.9	21.5

The vogue of small capitalisation companies appears to be continuing this year as well. The index has become something of the darling of

indexers - those mostly institutional investors who match their portfolios to a particular market index. An index offers several advantages: if the portfolio is matched perfectly - that is, it contains proportionally the same stocks that are in the index - it assures a return at least as good as the index.

This helps to eliminate the risks of bad stock picks and reduces the amount of trading in a portfolio, and thus its transaction costs.

Money has flooded into the Russell 2000 in the last few years. According to Katie Weigel, vice president for product development at the Frank Russell Company, the amount of assets indexed to the Russell 2000 has risen from zero in 1985, the year after the index was launched, to \$1.5bn at the end of 1990 and to more than \$2bn today.

Money managers expect that it will continue to rise. With that kind of money being pumped into small capitalisation shares, the companies can enjoy the advantages that rising stock prices confer, such as greater ease in raising money, converting debt to equity or substituting bonds for bank debt. In addition, since in many small companies top managers are owners of shares, their own net worth increases.

Part of the reason why so much investment has flowed into the Russell 2,000 recently is that in rising markets, small stocks have better chances for growth and investors have been lured by high returns.

But Sandip Bhagat, manager of the small capitalisation stock fund for Travelers Investment Management Company, a unit of Travelers Insurance, said he believes that in a slow-growth, maturing economy, as

the United States is now, small company shares have greater possibilities for growth.

Money managers also say that the index will continue to prosper because large institutional investors and other savvy individuals are now seeing some benefits in having a proportionate exposure to the spectrum of the market.

For example, at PanAgora Asset Management - an investment firm with \$12bn (\$6.6bn) under management and offices in London, Boston and Tokyo - David Beckendorf, who manages a small capitalisation fund that tracks the Russell 2,000, says that the index represents roughly 8 per cent of the US stock universe and that there are some clients who wish to invest proportionately.

Along with the S&P 500 and the S&P MidCap 400 of medium-sized companies - which respectively represent 75 per cent and 15 per

cent of the stock universe - the Russell 2,000 is a building block for an index-investing strategy, said Beckendorf.

PanAgora's fund, which is open to pension funds, began last summer and has \$25m in assets. It does not attempt to purchase all 2,000 of the index's shares because of a lack of liquidity in small stocks. Instead, it selects 820 stocks from the index, picking for a spread among industries and the greatest liquidity.

A similar type of selection from the Russell 2,000 is made by the Vanguard Group of mutual funds for its retail public fund that is based on the index. Gus Sauter, the fund's manager, says that his Small Capitalisation Stock Fund has mushroomed from just \$18m in 1989, when it converted to track the Russell 2,000, to \$170m today.

Although liquidity problems make the Russell 2,000 the most difficult index Vanguard tracks, Sauter said: "In the long run, we expect it to be a big fund". Bhagat of Travelers is also convinced the shift into small stocks is for the long-term. "These will be the better performing sub-asset class" at least until the mid-1990s, he says.

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Mountbatten House, 1 Grosvenor Square, Southampton SO1 2BE.
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For further information contact the Joint Administrative Receiver,
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KPMG Corporate Recovery

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For further information, please contact either Nick Gadden or Keith Morgan of Cork Gully, Ortel House,
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For further details contact
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Further information please contact:
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For further information, please contact Malcolm London, Joint Administrative Receiver at Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DQ. Telephone: 071-606 7700. Fax: 071-606 9887.

Or David Cowan/Jane Scott at the company on: Telephone: 081-313 3484. Fax: 081-313 0702.

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For further information contact the Joint Administrative Receiver, Philip Ramsbottom, KPMG Peat Marwick, 7 Tib Lane, Manchester M2 6DS. Tel: 061 832 4221. Fax: 061 832 7265.

KPMG Corporate Recovery

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For further information please contact Linda Marshall at Cork Gully, Albion Court, 5 Albion Place, Leeds LS1 6JP. Telephone: (0532) 457332. Fax: (0532) 434567.

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BDO Binder Hamlyn
Scottish Provident House
52 Brown Street
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Telephone No: 061 831 7121
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Fax: 061-236 1268.

Price Waterhouse

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The Baverstock Hotel

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Contradeal Limited (trading as The Baverstock Hotel).

The three star freehold hotel is situated on the fringes of the Brecon Beacons, near Aberdare, South Wales.

Principal features include:

- 53 en-suite bedrooms.
- Restaurant and large bar.
- Substantial conference and function facilities to seat approximately 440 persons.
- Planning permission to erect a further 41 bedrooms and indoor swimming pool.
- Freehold site which amounts to approximately 3 acres.
- Detached bungalow.
- Annual turnover of c.£750,000.

For further information contact the Joint Administrative Receiver, Alastair Jones, KPMG Peat Marwick, 2 Cornwall Street, Birmingham B3 2DL. Tel: 021 233 1666. Fax: 021 233 4390.

KPMG Corporate Recovery

Datatech (Automation) Ltd.

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Datatech (Automation) Ltd.

The company, based in Welwyn Garden City, Hertfordshire, is in the electronics industry specialising in the design and manufacture of printed circuit boards.

Principal features include:

- Annual turnover in excess of £500,000.
- Modern leasehold premises.
- Plant and machinery.
- Established customer base.

For further information contact the Joint Administrative Receiver, Tony Thompson, KPMG Peat Marwick, Aquis Court, 31 Fishpool Street, St Albans, Hertfordshire AL3 4RF. Tel: (0727) 43000 Fax: (0727) 41005

KPMG Corporate Recovery

Royal Stafford China Ltd.
(In Administrative Receivership)

The Joint Administrative Receivers offer for sale as a going concern the business and assets of Royal Stafford China Ltd, a well-known producer of quality bone china for both retail and hotel markets, established in 1845.

Principal features include:

- 90,000 sq ft freehold factory in Burslem, Stoke-on-Trent.
- Modern plant and machinery - £1.5m investment in recent years.
- Strong product and design base.
- Turnover- 1991/92 £2.8m
- Forecast- 1992/93 £3.7m
- Prestigious order book: £600K
- 135 employees including experienced management team.

For further information contact the Joint Administrative Receiver, David Milburn, KPMG Peat Marwick, Festival Way, Stoke-on-Trent, Staffordshire, ST1 5TA. Tel: 0782 216000. Fax: 0782 216050.

KPMG Corporate Recovery

Stockhausen and Parker

QUEEN ELIZABETH HALL

Markus Stockhausen, the eldest of the composer Karlheinz's assorted offspring, is a highly expert and musical trumpeter, and several of his father's works contain prominent parts designed for him. But he has also taken up jazz-based improvisation, which is something out of the senior Stockhausen's range and on Saturday he chose to share a concert with Evan Parker, a renowned improviser on the saxophone.

On the original plan, Parker was to improvise alone throughout the first half, and Markus (plus electronics) to fill the second half with extracts from Karlheinz's music and improvisations thereon. In the event they decided to play throughout all evening, better programme-planning, no doubt, but benefiting in the absence of a corrected programme-leaflet. Except for the opening and the "Pavane" from *Donnerstag*, one of the composer's projected seven-day cycle of operas, which duly began the concert and ended it, we rarely knew exactly where we were.

Certainly the famous *Gesang der Jünglinge*, widely held to be a (perhaps the) masterpiece of electronic music, came late instead of early, as printed. The audience was reduced to guessing which other items were which, and which ones might be pure Markus improvisations. Perhaps it didn't matter. For all his jazz leanings, Markus has been steeped in the hermetic manner of his mystical parent, and he delivered every note as if there were an aura around them, fraught with gnomic meaning. One could go along with that: the Markus trumpet is like a clarion human voice, individual, appealingly open and persuasively confident, and it compels a sympathetic response.

Evan Parker's virtuosic improvisations have a quite different stamp. He sustains near-orchestral textures on his solo sax, with continuous torrents of patterned notes defying two or three different heads at once, and in distinct timbres, too. It is astonishing to hear (obviously he must exploit a "circular breathing" technique of a very advanced order), not least because a palpable musical impulse guides the free development of his stupendous material. "Personal expression" hardly comes into it; Parker's elaborate constructions carry their own speaking but untranslatable force.

In the spirit of old Carl Engelke, one of the most different close, for multiple soft brass, is gravely beautiful. (Since his "Zodiac" pieces, Stockhausen has often gone in for quasi-chorales in this restrained style.) Young Markus added his vibrant trumpet-voice to the taped ensemble, whilst Parker took up a soprano sax - or was it a soprano? - to warble a gentle descent. Even the cruelest, most shell-backed sax would have been struck by how lovely it sounded, on and on and on.

David Murray

Concepts which make their mark

William Packer discusses the work of Ian Hamilton Finlay

Ian Hamilton Finlay is a reclusive and controversial figure, as combative a polemicist as he is rigorous in his address to the personal aesthetic of his work. Pity the poor ratings officer who reads too light a path to his door, or the unwary critic whose too easy reading of the work, and more casual utterance, soon betrays him.

Finlay is a conceptual artist, which is to say that the work is always the vehicle to the particular idea, to which it gives physical embodiment and presence. His expression invariably combines image or object with a text or inscription of some kind. That this last should be so often gnomic or inscrutable serves simply to give the intellectual content, or aura of intellectuality, an added force. More ambiguity, by contrast, comes as blessed clarity and relief.

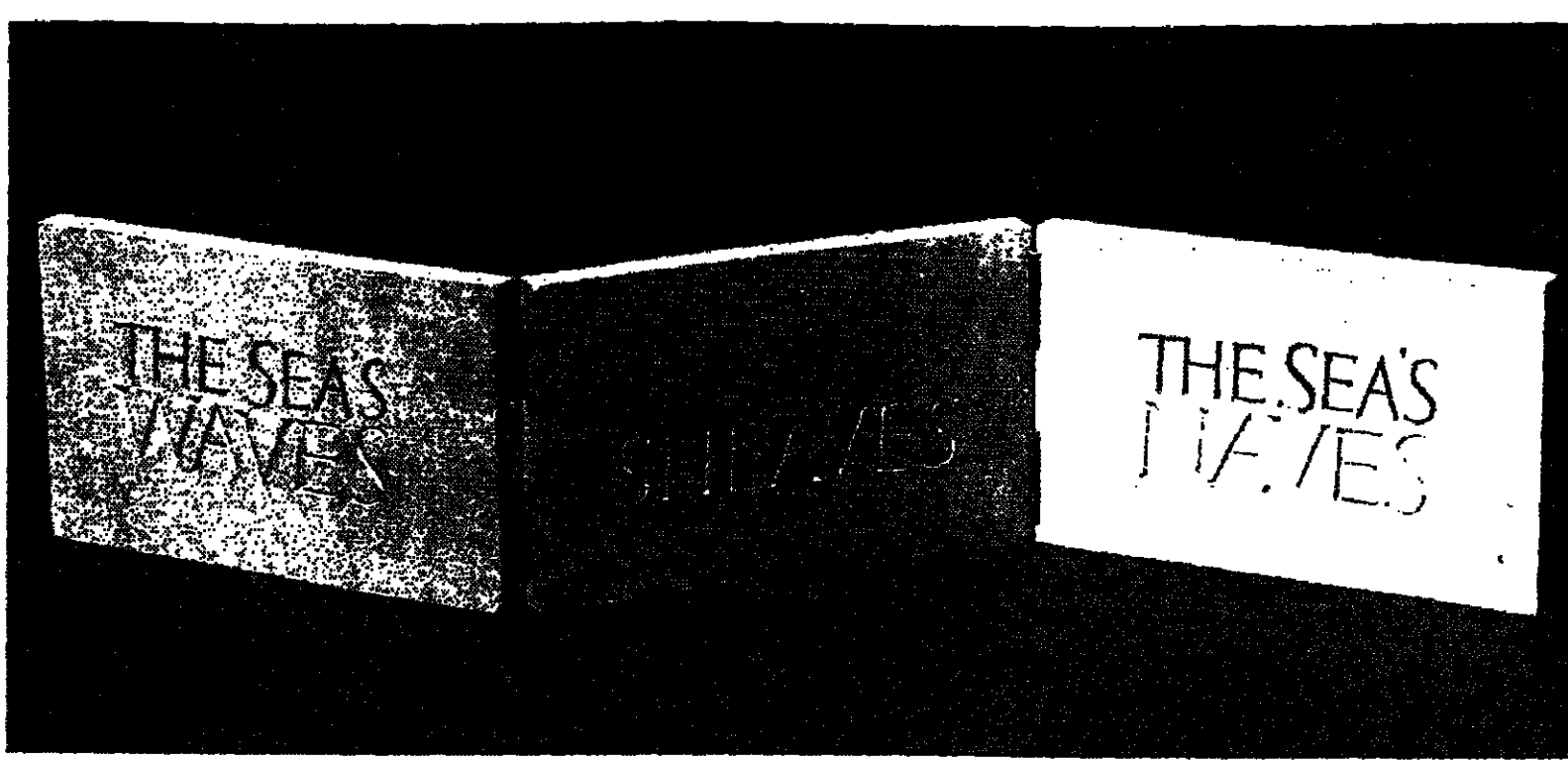
Now in his late 60s, he has lived at Stonypath, his "Little Sparta" in Strathclyde, since 1968. There he has made the garden itself both his studio and gallery, the only true context and setting for his work. He never leaves. The world must come to him on his terms, which is a fine idea if you can bring it off and sustain it by the qualities of what you do. What Finlay does is to conceive of the informing idea and then to commission the actual expressive object - the carved stone, the plaque with its let-

tering, the bronze, the print, the symbolic item - from the latest craftsmen in whom he has come to place absolute confidence.

Exhibitions of the work that comes from so detached a process are not over-frequent. Finlay is an anxious perfectionist and his inevitable absence from the seat of practical debate, as the show comes together, hardly helps. Misunderstandings and quarrels with curators, administrators and dealers are common enough, last-minute cancellations not unknown. To the embattled artist such creatures are the enemy.

But the shows do go on, or up, and it happens that two such are now in London. *Instruments of Revolution & Other Works* occupies the Institution of Contemporary Arts (The Mall SW1, until April 5, then on to Leeds and to the Yorkshire Sculpture Park at Wakefield), and Victoria Miro (21 Cork Street W1, until April 3) is showing 10 *Maquettes for Neo-Classical Structures*. While in no sense retrospective, together they give us enough of the true flavour of the man and his work at their most serious, fascinating and successful, and precious, and tiresome.

Finlay is as much a romantic as he is a classicist, a poet as likely to be seduced by the poetic dream as puritan in thrill to his severe ideal of perfection. Apollo pursues his



'The Sea's Waves', by Ian Hamilton Finlay (with Stuart Barrie), 1971. Finlay's work is being exhibited at the ICA and Victoria Miro

Daedalus whom he must lose, his dream turning to wood before his eyes, just as Saint Just and Robespierre must lose their Republic, though they themselves would be the ones to be destroyed. And even as she fled the Republic charmed him... He on the wings of Love/She on those of Fear. Finlay is alive to every irony. His imagery is that of revolutionary sentiment, transformation and contradiction; the general follies of mankind, making frequent use of puns and obscure erudition. The French Revolution in particular stands as an abiding theme in his work, as much for the

infinite of the hopes and aspirations that inspired it as for its abject and bitter failures and cruelties. It is for him a true image of all human enterprise.

At the ICA a set of inscriptions on slate walls marks the decade of the Argentine strike at San Carlos Water. "Transformations of Fire/First San Carlos Water/But half the Water is Earth Half Lightning Storm." "Pure coming on/Will discern/And catch up/With all things." "Exocet steers all." These are declared Heraclitan sentiments: Heraclitus, the philosopher who held that the world was created from fire. Of

a naturally melancholy disposition, so Lempriere tells us, he passed his time in a solitary, unsocial manner. He was called the mourner, from his unconquerable custom of weeping at the follies, frailty, and vicissitudes of human affairs. Rendered rambling and unintelligible to his doctors by a dropical complaint brought on by a voluntary diet of grass, he retired to a dunghill in vain hopes that the natural warmth would effect a cure. His sad story is a lesson to us all.

Finlay's Instruments of Revolution are implements variously set and inscribed: a hoe - a hoe; a spade - Venetian; a sickle; a wheelbarrow; a light machine-gun; three watering cans - "Robespierre, Saint-Just, Couthon"; a beribboned axe in a block - "a Revolution set on block"; the blade of the guillotine. Upstairs the room is full of tiny hinged wooden pieces, each to its own plinth and very simple, that stand open to reveal text, or sundial image, on their plane faces: "Water's Edge/ Water Sedge", "Sheepcote/ Dovecote/ Whichcote", "pebbled brook/ freckled freshet/ strong stream": poetical, fey, irritating by turns.

But, as with the ten maquettes at Victoria Miro,

what justifies the work is not the force of sentiment or idea as such that it supports, but rather the sense of its objecthood, its physical being. That this should be so is, in the circumstances, remarkable - a true feat of imaginative appropriation on the artist's part. There is never a doubt that these strangely eloquent things are Finlay's very own. In this respect these new maquettes - obelisks, columns, pyramids and arches with their elegiac lapidary inscriptions - are as successful as anything he has done. "Edifice - the seat or summit of reason". "All greatness stands firm in the storm".

Tancredi

TEATRO COMUNALE, BOLOGNA

The Rossini bicentennial is only one of the occasions celebrating this year, along with anniversaries of Columbus, Piero della Francesca and Lorenzo de' Medici; but Rossini seems to have got off to a flying start. Verona has just staged a much-praised *Cagliostro Tell* with Renato Bruson and Chris Merritt, and the Rome Opera opened its season with a televised, over-the-top *Barber of Seville* produced by the film comic Carlo Verdone - a delightful act and a successful film director (of his own vehicles) but a disappointment in the opera house (at least to judge by what was seen on TV), prone to gimmicks and sight gags and very short on real perception. Bologna, one of the cities most associated with the composer, has two of his operas - in its current *cartellone*, *Tancredi*, in a production borrowed from the Pesaro Festival, and, later this spring, a new production of *Cenerentola* with Cecilia Bartoli. The Pesaro *Tancredi*, which Pizzi designed and staged several years ago, is handsome, colourful, yet sober in movement and restrained in invention. Awed by the traditional Sicilian puppets, whose versions of Tasso and his heroes *Tancredi*, *Ruggiero*, and company are a national treasure, the Pizzi staging avoids any hint of cuteness or send-up. Even the wooden horses mounted by the singers and propelled by puppeteers seem to possess a natural gravity. The great *arias*, one in shades of blue, one in reds, that serve as backdrops, allowing imaginative play of lights, gave the successive scenes the quality of illustrations - a reminder that *Tancredi* is, in a special sense, a literary opera, referring to a whole narrative tradition, with which, ideally, the spectator is familiar.

On another level, of course, the work can be enjoyed as a musical feast, a constant outpouring of orchestral vitality and vocal virtuosity. And, in Bologna, the singing was almost always a joy to hear, especially when Bernadette Manca di Cesa, the *Tancredi* - was on stage. Mezzosopranos in trouser-roles can sometimes be an embarrassment (one thinks of Marilyn Horne's cocky strut and over-plumed helmets, of Simonato's elevator-heel boots); but Manca di Nissa

solved the gender problem simply by not acting like a prima donna. She walked, gestured - sparingly - and sang with conviction and spontaneity. Her emotions were always so patently sincere that she inspired only total acceptance. The voice itself is beautiful, warm, agile, but not plummy and never hoarse. This singer is already familiar to followers of the Italian musical scene; now she seems to have moved into a new, even more exciting phase.

As Ameneida, her beloved, Mariella Devia was vocally almost flawless, but the artist lacks personality, charm, pathos. When this production was first seen in Pesaro, the role was sung by Katia Ricciarelli, less secure musically perhaps, but a more credible, more vulnerable heroine. The tenor William Mantovani has an appealing voice and a graceful stage presence, but he does not really possess the necessary agility, and some of his coloratura sounded strained. The *Orchestra*, *Natale De Carolis*, is a promising young bass; he did not have a great deal to do, but he did it more than competently. And, as usual in Bologna, the smaller roles were well-handled: Monica Bacelli was Isaura, and Barbara Brisch, Ruggiero. The chorus was a bit dim at first, but then brightened up.

The conductor, Gianluigi Gelmetti, is a Pesaro Festival regular, and a reliable artist. His *Overture* was well-judged, played not as a concert showpiece or, worse still, a star turn for hand, but rather as an introduction to the whole work. He began as he intended to go on, without excesses. Here and there, in the course of the performance, he let the rhythm sag. But all in all, his was a well-controlled, intelligently conceived reading.

Rossini's birthday comes on February 29; but the leap year celebrations will continue long afterwards. La Scala will stage a new *Donna del Lago*, La Fenice will revive two of the Venetian operas: *L'italiana in Algeri* and *Semiramide*. A decade or so ago there would not have been enough singers capable of interpreting Rossini to cover all these productions; but, thanks partly to the popularity and the proselytizing work of Pesaro and the advances in scholarship, a

whole generation of Rossini interpreters has grown up and, with them, an audience capable of appreciating them.

Scholarship, however, has two faces. Not all discoveries have the same value. In 1974 some musicologists, including the super-Rossinian Philip Gossett, tracked down a "fragor" ending of *Tancredi*, composed by Rossini shortly after the Venetian premiere (February 6/1813) which had the happy ending expected at the time, culminating in a chorus of joy. Naturally, the Pesaro Festival performed the newly-discovered pages, but - unwilling to sacrifice anything - the original happy ending was performed as well. So, after expiring with a brief recitative - on stage, in a blackout, *Tancredi* rose again to life, slipped back into the wings, to emerge again, resuscitated, to share in the joyous finale.

For a scholarly, festival production, this double-ending was permissible; but for a normal performance it is frankly a nuisance. The tragic ending less impact, and the joyous ending seems diminished. Scholarship is a fine thing, but Rossini wrote for audiences, not for paleographers.

William Weaver

Silk Cut City Jazz

Trumpeter Dizzy Gillespie, accompanied by an all-star eight-piece band including fellow trumpeters Freddie Hubbard, Claudio Roditi and Wallace Roney, is one of the main attractions of Silk Cut City Jazz which takes to the country in spring. A total of 19 concerts make up four major tours beginning February 29 to the end of June, visiting London, Birmingham, Edinburgh and Manchester.

Norwegian saxophonist Jan Garbarek opens the Silk Cut sponsored season (February 29-March 6), followed by Dizzy Gillespie with the Bebop Band (March 17-20). Also on tour are Coleman and Prime Time (April 26-29) and guitarist John McLaughlin with classical pianist Katia Labèque (June 18-22) complete the programme.

Details from Assembly Direct, 7 Cumberland St, Edinburgh EH3 6RT. Tel: 031 557 4446

Simpson's Ninth, Osborne's 'Venice'

ROYAL FESTIVAL HALL

Simon Rattle gave last week two concerts (sponsored by the London Philharmonic - Nielsen, Robert Simpson and Beethoven on Wednesday, Janáček, Lutoslawski, Berg and Sibelius on Sunday). British critics are sometimes reproached for treating this young man's work with indulgence and even favouritism; but after two such exhilaratingly communicative evenings, so rich in their well-balanced variety, thoughtfulness and spark of commitment, it's a charge to which one is happy to plead guilty. Any conductor who succeeds in breaking into a South Bank winter season locked in grey routine with as much vigour and verve as Rattle summoned up on these two occasions deserves to be celebrated.

The first concert was particularly impressive. Robert Simpson, a composer in his early 70s passionately admired but still insufficiently widely celebrated, wrote his Ninth Symphony in the mid-1960s; it was first played in Bourne, in 1967, and recorded a year later, but until last week it had not reached London (by which time Simpson's Tenth Symphony was already a year old).

There are reasons, obvious if hardly admirable ones, why an orchestra might fight shy of the Ninth. It is long (50 minutes), taxing (three movements given without break), and entirely lacking in fashionable ear-tickling devices or any manner of audience seduction. By adhering to a conception which some call conservative and others old-fashioned - of the symphony as a vehicle for the intelligible and logical working-out of powerful artistic ideas, Simpson's music

demands attention at every moment. But he repays it, generously, through the integrity of his vision, the muscular forcefulness with which he addresses it in musical argument, and the intensity and consistency with which that argument is notably out-of-condition soprano voice.

The Ninth takes the form of two slow-ish (marked *maestoso*) movements enclosing a *molto vivace* scherzo, craggy in outline and stirring in its climax. The development of the material - putain-plain in melodic and harmonic character, capable of being hammered out over mighty spans - will hardly trouble those listeners at home with the symphonies of Nielsen and Sibelius, and, given that Simpson is a noted Beethoven and Bruckner advocate, the influence of those composers comes as no surprise. What makes this work so fiercely concentrated and bracing an experience is the sweep, the plain-spoken majesty accrued as the structure build up; it may not be exactly a lovely work, but it is a hugely compelling one.

Rattle's command of its shape, size and temper betokened the fiery conviction of a Simpson champion; the playing, though not free of orchestral inaccuracy, was properly bold, broad and rhythmically hard-hitting. The LPO is indeed at its most vital under his baton; the Beethoven Seventh and the Janáček *Symphony* on Wednesday and the Janáček *Concerto* on Sunday were particularly enthralling for the bounteous energy of their forward movement, whether in large strides or small steps. There was equally colourful, full-hearted orchestral

execution in Sunday's Lutoslawski Five Songs and the Three Pieces from Berg's *Wozzeck* - but in both, unfortunately, Elise Ross's sympathetic personality and musically intelligent proved inadequate compensation for a notably out-of-condition soprano voice.

On Saturday the Philharmonia under Claus Peter Flor played Grieg (a stiff, poker-faced selection from the *Peter Gyn* music), more Nielsen (a brilliantly pungent, characterful and sensitive account of the Clarinet Concerto from Michael Collins) and Ravel's second *Daphnis and Chloe* Suite. For the first London performance of Nigel Osborne's *The Sun of Venice* the composer himself was the conductor.

The work, commissioned by and dedicated to the orchestra's president, Vincent Meyer, is a 35-minute evocation of Venetian light, air and atmosphere through the eyes of Turner (seven of whose paintings and watercolours, particularly influenced by Osborne) and the ears of Gabriell (whose polyphonic and polyorchestral compositions for St Mark's inspired the layout for one main orchestra and two smaller groups spatially disposed). The effect of the first half, as ringing, resonating sounds are passed across the hall and vast confrontations set up, is pictorially vivid; but thereafter the absence of any real motive (as opposed to harmonic or colouristic) interest, and the consequent lack of dramatic variety, becomes worryingly apparent.

Max Loppert

INTERNATIONAL ARTS GUIDE

TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Ton Koopman directs the Amsterdam Baroque Orchestra in a programme including Mozart's Bassoon Concerto (soloist Marc Vallon) and two Haydn symphonies. In the Kleine Zaal: song recital by Jeroen Nees (6718 345). **Muziektheater** 19.00 Hartmut Haenchen conducts Harry Kupfer's production of *Die Frau ohne Schatten*, with a final performance on Fri. Tomorrow, Thurs, Sat, Sun: Balanchine programme (8255 455/credit card bookings 6211 211).

ATHENS

Concert Hall 20.30 First of three programmes devoted to chamber music by Brahms. Next concerts on Thurs and Sat (722 5611).

BERLIN

Deutsche Oper 19.00 Fabio Luisi conducts Goetz Friedrich's production of *Aida*. Tomorrow: Tannhäuser (West Berlin 3410 249). **Komische Oper** 19.00 Rolf Reuter conducts Harry Kupfer's production of *Die Entführung aus dem Serail*. Tomorrow: Così fan tutte (East

Berlin 2292 555). **SFB Grosser Sendesaal** 20.00 Julia Varady sings Beethoven's *Ahl Perfido* in a concert given by the Camerata Transylvanica (West Berlin 8173 364).

BOLOGNA

Teatro Comunale 20.30 Gianandrea Gavazzeni conducts Piero Zuffi's production of Donizetti's *Roberto Devereux*, with Lucia Aliberti and Vincenzo Lascaris. Runs till March 3, with next performances on Thurs and Sun, both at 15.30 (525999).

BRUSSELS

Palais des Beaux Arts 20.00 Hilarie Ensemble in a programme of sacred choral music ranging from Dufay to Arvo Pärt. Fri: Leopold Hager conducts the Luxembourg Radio-Television Orchestra in music by Bartok, Shostakovich and Mendelssohn. Sun afternoon: Brussels Choral Society sings Wolf's *Morgenlied* and Kodaly's *Psalmus Hungaricus* (507 8200). **Monnaie** 20.00 Alison Browner sings Rossini in Nicolas Brieger's production of *Il barbiere di Siviglia*, with a final performance on Thurs. Tomorrow: song recital by Françoise Pollet, accompanied by Cord Garben (219 6341).

HAMBURG

OPERA **Die Staatsoper** has Wolfgang Rihm's new opera *Die Erbsünde* von Mexico tonight and on Sat, conducted by Ingo Metzmacher. Tomorrow: Don Pasquale with Hellen Kwon, Yevgeni Nesterenko and Patrick Rafferty. Fri: Idomeneo.

Sun: Turandot with Galina Savova and Lando Bartolini (351721). **THEATRE** This week's repertoire at the Deutsches Schauspielhaus includes Chekhov's *The Cherry Orchard* and *The Seagull*. Tomorrow: Donizetti's *The Gipsy Man* on Thurs and Fri, Lessing's *Emilia Galotti* on Sat and Hamlet on Sun (248713).

LONDON

Covent Garden 19.00 Bernard Haitink conducts Johannes Schaa's production of Don Giovanni, with Thomas Allen, repeated on Sat. Tomorrow: *Giselle* (071-240 1068). **Coliseum** 19.00 Mark Elder conducts Königlicher, also Fri. Tomorrow and Sat: Street Scene. Thurs: Xerxes (071-836 3161). **Royal Festival Hall** 19.30 Yan Pascal Tortelier conducts the Philharmonia in music by Bernstein and Gershwin, with Howard Shelley piano soloist. Tomorrow: David Atherton conducts Stravinsky (071-828 8800). **Sadler's Wells** 19.30 Cumbre Flamenco: the stars of flamenco return after three previous sell-out visits. Runs till Feb 23, with a matinee performance on Sat (071-278 8916).

MADRID

Tonight in the Auditorio Nacional de Musica, Victor Martin conducts the Spanish Chamber Orchestra in music by Bach and Handel. This week's Spanish National Orchestra concerts (Fri, Sat and Sun) are conducted by Aldo Ceccato, and include Tchaikovsky's Sixth Symphony (337 0100). Tonight and tomorrow, the Teatro Lirico La

Zaruela has two final performances of Lully's *Atys*, in the acclaimed production by Jean-Marie Villégier (429 8225).

MUNICH

MUSIC **Staatsoper** 16.00 Marek Janowski conducts *Die Walküre*. Tomorrow, Sat and next Mon: Don Pasquale. Fri: Siegfried. Sun: Don Giovanni. Next Thurs: Götterdämmerung (221318). **Philharmonie** 20.00 Gunter Wand conducts the Munich Philharmonic Orchestra in Bruckner's Fifth Symphony, also Thurs and Sun morning (48088 614). **Herkulesaal der Residenz** 20.00 *Herkulesaal der Residenz* 20.00 Piano recital by Maria Joao Pires. Sun: Grace Bumbury song recital (299901). **THEATRE** The main event this week is a new production of King Lear opening at the Kammerspiele on Thurs, repeated on Fri and next Mon. Dieter Dorn directs a cast led by Rolf Boysen and Heinz Bennent (23721 328). The Residenztheater has a new production of Lessing's *Minna von Barnhelm* opening on Fri, with previews tomorrow and Thurs (225754).

NEW YORK

CLASSICAL MUSIC/BALLET **Avery Fisher Hall** 19.30 Andrew Davis conducts the New York Philharmonic Orchestra in Schubert's Third Symphony and Sibelius' Fifth, with Kyoko Takezawa soloist in Stravinsky's Violin Concerto, Thurs, Fri, Sat and next Tues: Kurt Masur conducts Franck and Brahms (875 5030).

Metropolitan Opera 20.00 Thomas Fulton conducts *Un ballo in maschera*, with Leona Mitchell, Florence Quivar and Sherrill Milnes. Tomorrow: *Il barbiere di Siviglia* (582 6000).

JAZZ/CLUBS

Blue Note Jazz Club and **Restaurant** This week: Diane Schuur, the Seattle-based pianist and singer who has been gaining ground in jazz circles since the early 1980s, and is equally comfortable in jazz, blues, R&B and pop. Music from 21.00. Next week: George Shearing Duo (475 8592). **Carlyle Hotel** Jose Feliciano begins a two-week engagement tonight, with shows at 20.45 and 22.45 (Madison Ave at 76th St, 744 1600). **Mitchell's Pub** Singer-songress Ellen Greene pays tribute to the late Howard Ashman, with songs from the musical *Little Shop of Horrors* and Disney's film *Beauty and the Beast*. Shows at 21.15 and 23.15 (211 East 55th St, 758 2272).

VIENNA

English Theatre 20.00 First night of new production of *The Business of Murder*, a thriller by Richard Harris. Daily except Sun till April 11 (Josefsgasse 12, 402 1250). **Rosacher** 20.00 Opening night of Vienna's 1992 Dance Festival: Johann Kresnik's Bremen Theatre production of *Macbeth*, with music by Kurt Schwertsik, repeated tomorrow, Fri and Sat. Ullrich Meinhold, ballet by Kresnik with music by Serge Weber. The festival runs till March 25 (668 1678). **Steinbocker** 19.30 Jan Latham-Koenig conducts Otello, with Plácido Domingo, Leo Nucci and Lyubov Kazarnovskaya.

Tomorrow: *Die Frau ohne Schatten* (51444 2960).

WASHINGTON

Washington Opera There are performances of Cavalli's *Pastor Fido* tomorrow and Der fliegende Holländer on Sat, in the Kennedy Center Opera House (416 7800). **Kennedy Center Concert Hall** Yuri Bashmet plays Schnittke's *Viola Concerto* this week's National Symphony Orchestra concert (Thurs and Sat, also next Tues) conducted by Mstislav Rostropovich. Fri: St Louis Symphony Orchestra. Sun afternoon: recital by Midori (416 4600). **Ellen West** Theater Paul Taylor Dance Company daily till Sun at 19.30, plus matinee on Sat and Sun (416 4600). **Kreger Theater** The School for Wives: Molière's 1662 comedy is transposed to Washington in the 1980s in this production. Runs till April 12 (488 3300).

WASHINGTON Stage Guild

A Song at Twilight: Noël Coward's play is directed by Nick Clooney, with a cast including Pritchard Brown, Catherine Faye and Jewell Robinson. Runs till Sun (529 2084). **Bayou Nightclub** The Gross National Product Presents the BushCapades, with presidential impersonator John Simmons providing topical headlines and improvisations (783 7212). **Blues Alley Jazz Supperclub** Tonight's artists are the Dolphins with Dan Brubeck. Tomorrow: The Project. Thurs and Fri: Alexander O'Neil (R&B). Sat: Terence Blanchard (trumpet). Sun: pianist Liz Story (1073 Wisconsin Ave, 337 4141).

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FINANCIAL TIMES

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Tuesday February 18 1992

A murderous path to peace

THE POLITICAL murders perpetrated by the extremist enemies of Israel and by the government in Jerusalem during the weekend offer an ugly counterpoint to the international commitment to bring peace to the Middle East. The deaths of three Israeli soldiers, several residents of a Palestinian refugee camp, Sheikh Abbas Musawi, the Hizbollah leader, his wife and son are testament to the powerful resistance that remains to the concept of compromise.

The link between the events is that they all make a negotiated peace less likely. Killing Israeli soldiers will not make an Israeli government more likely to withdraw from the West Bank and Gaza. Killing Sheikh Abbas Musawi and his family will not, contrary to Israeli leaders' protestations, make what they call "terrorism" less likely. On the contrary, the killing of the Hizbollah leader, who was thought to have been helpful in winning the release of western hostages in Lebanon last year, raises the probability of retaliation and further action.

It also has wider implications of importance to the international community. If the peace process, in which the US has invested so heavily, is to be given a chance, then the parties most involved must at least exercise restraint. It is not asking for anything new or something which cannot be delivered. When Israel was far more threateningly attacked by Iraqi Scud missiles last year, it demonstrated just how restrained it could be in response to US pressure.

Growing recklessness

The Israeli government may have accurately assessed that no American political leader was going to be too publicly concerned about the death of a Lebanese Shia cleric closely associated with Iran. But there does seem to be creeping into Israel's conduct of foreign policy an almost reckless willingness to challenge the American view of how events should evolve in the Middle East.

Mr Yitzhak Shamir, Israel's prime minister, has not just rejected Washington's ideas for modest confidence building measures, but at times has appeared to be deliberately

provocative, particularly on the issue of building Jewish settlements in the occupied Arab territories. It may be a measure of how out of touch Israeli leaders have become with American opinion that they believed the Administration would, whatever the provocation, accede to the request for \$100m in loan guarantees to help house immigrants from what was the Soviet Union.

Qualified sentiment

Israel retains a powerful hold on US and European sentiment. But that sentiment is much more qualified than it was at the height of the Cold War and when the Arab nations refused to contemplate peace and territorial compromise. The containment of Soviet ambitions in the Middle East is no longer an issue and the majority of Arab countries have said not just that they are willing to recognise Israel but have already sat down with its leaders in the same room.

Israel can be as sceptical as it wishes about the underlying Arab motivation, but what it must not do is refuse to acknowledge the importance of the changes which have taken place or the desire of its closest allies to carry the process forward. The more moderate leaders of the Arab world, buoyed by the liberation of Kuwait nearly a year ago, are again in danger of seeing their political gains eroded. Islam is once more being vigorously promoted as the sole remaining force which can unite peoples against unpopular governments and international manipulation. The killing of Mr Musawi is grist to the mill of religious militants from Algeria to Iran.

How much all this matters to the Israeli public should be more than ever a matter of critical debate. In June, it goes to the polls for what might be the most important election since independence. Mr Shamir and his Likud party believe Israel can cope with the consequences of holding on to the occupied territories. The Labour party thinks it must offer some land in return for peace. Israel's choice will have a direct impact on western interests and could confirm what threatens to become a widening conflict of view.

Labour and the unions

IN THE 1970s, the leaders of the UK's largest unions were household names. Jack Jones, Hugh Scanlon and Clive Jenkins were powers in the land, commanding large and disciplined memberships. Mr Len Murray's Trades Union Congress enjoyed direct access to the corridors of power.

Now, 15 years after the winter of discontent, few members of today's TUC General Council would be recognised on a Clapham omnibus. Britain's unions have lost a third of their members, much of their influence and almost all of the power they once wielded. Under the low-key leadership of Mr Norman Willis, the TUC has all but disappeared from sight. It seems remote, therefore, that ministers should be frightening impressionable minds with threats of a return of unbridled union power if Labour wins the election.

Yet the questions raised by yesterday's Conservative attack on the unions need to be answered. The Labour party is one of the few national institutions in which the trade unions remain influential. They supply more than 50 per cent of Labour's income - and a higher proportion of the party's election war-chest. Their block votes dominate the Labour party conference. Judging by the results of Labour's Policy Review, the unions' organisational strength gives them considerable influence in making party policy. The degree of this influence can be seen in the priority Labour gives to policies favoured by the large general unions such as the minimum wage and the removal of compulsory competitive tendering. The unions have secured promises to ease the weight of legislation oppressing them.

Winter of discontent

Their influence is also revealed in some important gaps in party policy - such as the lack of a public sector pay policy, an issue at the root of the winter of discontent which blew Labour out of power in 1979.

However, the Conservative charge that Labour would give the unions "legal privileges which have never before been granted" is clearly hyperbole.

While Labour's proposals on trade union law are open to criticism (for example, for removing from the courts' armoury the ultimate deterrent of total sequestration of union assets), the package advocated by Mr Tony Blair, Labour's employment spokesman, would not significantly shift the balance of industrial power. It is also much less than some union leaders had hoped for.

Watering down

In fact, the watering down of the unions' wish list for repeal of trade union legislation is one indicator of the degree of influence that unions might expect under a Labour government. That is well appreciated by the unions themselves: after 13 years of battering by six rounds of employment legislation, they would be grateful just for a breathing space.

Labour also has a new confidence in its dealing with the unions. Mr Blair demonstrated this on becoming employment spokesman by unilaterally reversing the party's policy on the closed shop, effectively challenging the unions to use their block votes at conference to overturn him (they didn't). The unions know that they need a Labour government more than Labour needs them. Mr Kinnock knows that too. Also, the party is seeking to demonstrate a more arm's-length relationship by beginning to curb the influence that unions wield in its deliberations. The reduction of the block vote now enjoys widespread support throughout the party and unions, and is to be welcomed. In the longer term, an alternative basis for funding political parties would be the best inducement for Labour to break free of its union paymasters.

However, there remains a valid suspicion that a Labour government would be susceptible to undue union influence, especially if measures unpopular with the unions were necessary, as is likely. The unions will always have a special relationship with a Labour government - Labour will need to work hard to ensure that the distance looks sufficient. Meanwhile, voters will want to read the lips of selected union barons, as well as those of the would-be ministers.

Poland, erstwhile standard-bearer for radical economic reform in eastern Europe, has run into a political quagmire. Hampered by Poland's disastrous political divisions, all too clearly revealed in the fragmented Polish parliament, Poland's new finance minister, Mr Karol Lutkowski, yesterday proffered his resignation.

The resignation followed weeks of increasingly acute debate over economic policy within the centre-right coalition government led by Mr Jan Olszewski. That debate came to a head at the weekend after the government presented parliament with an economic plan that Mr Lutkowski argued risked reigniting hyperinflation and undoing the economic and financial progress made in the past two difficult years.

What is now clear is that the radical reforms of the first two post-communist governments went beyond the willingness of the populace to support them. Those governments were dominated by passionate believers in free-market policies who argued that state enterprises which failed to react positively to market stimuli should be allowed to fail.

The present government lacks that conviction. It is a coalition of Christian democrats and peasant parties, supported in the new parliament by a shifting alliance from among the 27 parties which won seats at last October's first free general elections.

Those elections were fought under a system of proportional representation which has magnified Poland's political diversity, but compounded the difficulty of building broad political support for the sacrifices needed to transform Poland's economy on market principles.

This became apparent during last year's election campaign when the tough economic stabilisation policies backed by International Monetary Fund and pursued by Mr Leszek Balcerowicz, finance minister in the first two post-communist governments, were attacked in increasingly populist terms by the parties which now form or support the new government.

Mr Olszewski illustrated the general tenor of the government's economic thinking when introducing his government's programme just before Christmas. "If we want to maintain a democratic system we must convince the public that the reforms are spread justly," he said. Subsequently he promised that future economic policy would no longer "be built on the rubble of state enterprises", and promised that what he called "the good climate for swindlers, crooks and thieves is coming to an irrevocable end".

The main architect of the government's new economic strategy is Mr Jerzy Eysymont, a former central planner who emerged as the strongest internal critic of the stabilisation programme carried out by Mr Balcerowicz.

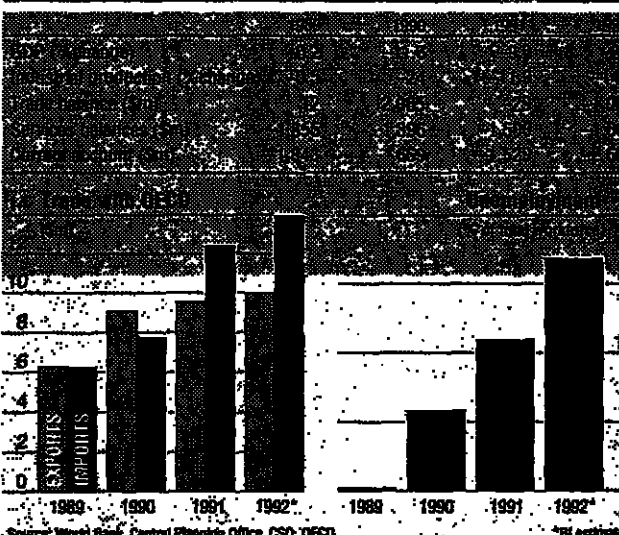
Mr Eysymont argues that previous governments did not pay enough attention to the social and economic consequences of their market-oriented policies. That led to hyperinflation, and stabilised the Polish currency, the zloty. But they cut subsidies and opened up large swathes of Pol-

Anthony Robinson on the causes of economic deadlock in Poland

Up against the limits



Poland's troubled economy



Source: World Bank, Central Planning Office, CSO, OECD

ish industry to fierce competition from imported goods made cheaper by the rise in the zloty's value against the dollar and other currencies.

Faced with rising unemployment and a rapid build-up of bad debt by Polish enterprises, Mr Eysymont argues that more attention must be paid to supply-side measures to boost investment and exports without rekindling inflation.

In order to square this difficult circle, Mr Eysymont advocates a form of incomes policy. Workers would be offered greater employment, but would have to pay for it by accepting tougher wage controls and higher sales taxes which would translate into a 5 per cent decline in real incomes this year after a 2 per cent rise in 1991.

It is far from clear that such an incomes policy would work under Polish conditions, where most state-owned enterprises are controlled by strong workers' councils hand in glove with communist-era managers. The reaction of both to market-oriented policies has often been to cut output and raise prices rather than to cut costs and increase efficiency. It is equally unclear whether the aim of preserving employment in the old state dinosaurs even makes sense.

Nevertheless, the new government's message accurately reflects the ambivalence with

which many Poles view the past two years of extraordinarily rapid economic and social change. On the positive side, the Balcerowicz reforms curbed hyperinflation, restored value to the zloty and sparked off a retail and trading revolution which has filled once empty shops.

With extraordinary speed a rash and entrepreneurial Poland has intruded into the old egalitarian but fundamentally immobile system. Poles who for years traded illegally throughout the former Soviet bloc jumped at the chance to lease or buy former state-controlled shops and retail outlets.

However, while the flood of imported consumer goods and a rapid redistribution of incomes has left some Poles better off than ever before, millions more are feeling disoriented and disempowered.

The most aggrieved sectors of society include those employed by, or laid off from, state sector enterprises. In the past industrial workers in the large and medium-sized state enterprises were the most tenacious working-class supporters of the old Solidarity alliance of workers, intellectuals and the church. They expected better things from their heroic struggle against communism.

Instead, workers in state enterprises have seen their pay held below the 70 per cent annual inflation rate by the

hated "popiołek" wages tax, which only applies to state enterprises. Many have lost their jobs, as unemployment has risen from virtually zero to 2.4m over the past two years. Unemployment is expected to exceed 3m by the end of 1992.

Last year's 11.9 per cent fall in industrial output from the state sector means that, overall, production in the state industrial sector is 35 per cent below 1989 levels. Nearly 40 per cent of the 8,500 enterprises still owned by the state or by local authorities are loss-making. Many, including most of the 200 enterprises which for nearly a decade almost exclusively traded with the now defunct Comecon market, are bankrupt and only keep alive by not paying bills or taxes.

Yet another consequence of liberalisation has been a rash of big financial and banking scandals. These have undermined fundamental weaknesses in the legal and regulatory structure of the banks and other institutions inherited from the former communist state. The collapse of state industry and the largely unknown potential of the new entrepreneurs have meant that some 40 per cent of bank loans are non-performing. Undermined and inexperienced, the primitive tax system is a priority target for western technical assistance and privatisation.

Meanwhile, the government, which used to obtain 85 per cent of its tax revenue from state enterprises under the primitive communist tax system, is owed 21,230,000 in uncollectable company taxes, which swells the budget deficit. This is likely to prove inflationary in Polish circumstances, given the government's inability to sell foreign exchange.

Ironically a high proportion of the taxes owed come from non-payment of the "popiołek". The fact that a tax levied on former communist managers for giving in to wage demands made by powerful trade unions is in practice frequently not collected merely underlines the fragility of the economic management tools in government hands.

It also underlines the importance of moving as fast as possible away from an economy so heavily rooted in the inherited state-controlled industries.

This government, like its predecessors, has pledged to speed up the pace of privatisation. It plans to introduce a complex system of mass privatisation by early summer under which more than 200 enterprises will be handed over to special investment funds run by foreign banks and institutions.

By the end of this year more than 50 per cent of the economy, including the farming sector which remained largely in private hands throughout the communist era, should be in private hands. Mr Eysymont's main intention is to insist that the 50 per cent which remains in state hands must be taken better care of until it can be restructured or binned.

Since pioneering the dash for market reform in eastern Europe, Poland has felt the constraints more keenly than any of the new democracies. There is no desire to turn back, but the new government is testing the limits on its freedom of action. The outcome will be closely watched by all the post-communist states.

The perils of tunnel vision

Martin Wolf says the EC is acting against its interests over Gatt

It is depressingly familiar. A coalition of powers wins a great victory, only to let the coalition fragment. It happens after both world wars. It is happening once more. But no fundamental conflict of interest need prevent the west from sustaining co-operation, and of nowhere is this more true than trade. Even so, the Uruguay Round looks increasingly likely to expire. If it is to be revived, the European Community must cease defending the indefensible.

When US Vice-President Dan Quayle said that global security would be endangered by a collapse of the Gatt round, he was right. When he forecast that failure to agree would increase American pressure to withdraw its military forces from Europe, he was also right. These were not threats, but good predictions.

For the EC to insist, like some vainglorious barnyard cock, that it is too important to yield to American pressure is absurd. For Mr Frans Andriessen, the EC's external affairs commissioner, to say that the EC could not accept a deal which did not seem "suitable and profitable to the Community's long-term economic interest" is still worse.

It is a sign that the EC is rejecting a deal that would, in fact, be in its long-term interests. Agriculture remains pivotal to a successful outcome in the Uruguay Round. Two central issues remain: whether the EC should accept quantitative limits on its volume of subsidised exports, which the EC adamantly rejects; and whether the compensation payments in Mr Barro's MacSharry's reform of the Common Agricultural Policy should be put in the Gatt's "green box" for non-distorting subsidies, on which the EC insists.

Mr Andriessen would have the world believe that these two positions reflect the EC's "long-term economic interest". But why is it in the long-term economic interest of the EC to export farm products at lower prices than on sales to its own consumers, making up the difference from the pockets of its taxpayers? And why is it in the interest of the EC to pay farmers substantial "compensation payments" indefinitely, merely on condition that they remain farmers?

Mr Andriessen's definition of economic interest bears no relation to reality. This is not new. What has always characterised the CAP is its distance from reality. High prices, the heart and soul of the CAP, could never do more than raise land prices and increase wasteful production. They were completely inappropriate to their main purpose, raising farmers' incomes, a point

made in the excellent paper by the German agricultural economist, Professor Stefan Tangermann, for the London-based Institute of Economic Affairs, discussed by Samuel Brittan yesterday.

Mr MacSharry's reform proposals are an improvement, but they do not go far enough. As Prof Tangermann points out, simpler reforms would avoid the problems inherent in these proposals. The ideal would be lower prices, no set-asides and direct income compensation, limited to those farming in a period in the recent past, and granted for a defined number of years. But, true to the first law of EC agriculture - policy that nothing simple will be tried if something more complex can be substituted - Mr MacSharry has added set-asides and the requirement for continued production, both of which will require not merely complex, but permanent, monitoring.

Prof Tangermann's suggested changes to the Commission's proposals should be made - "for domestic reasons... because they would greatly enhance the economic viability of CAP reform". But they would also clear the way for agreement in the Gatt. His ideas for direct income compensation would fall inside the "green box".

Furthermore, with support being lowered worldwide, farm prices would rise, reducing the need for what the EC euphemistically calls "export restitutions".

Unfortunately, EC leaders have long sought to limit the damage to farm policies have caused. They have failed to educate the public in their wastefulness. They took almost four years to come up with an inadequate negotiating position in the Uruguay Round. And now they are insisting that the rest of the world must accept half-baked reforms.

Worst of all, the EC believes that this is the cause for which it should risk both its relations with the US and the prospects for sustaining the liberal international economy, on which the entire globe depends.

In its half-century of pre-eminent influence, the US has made many mistakes, but it has also articulated a global vision. Even in the current Gatt round US policymakers have mostly sought both liberalisation and extension of the reach of trade rules.

Against this, what is the EC's vision? Is it to make the world safe for the withered fruit of its farm policies? Many would call the arrival at a great power. On the evidence, the question must be why.

Political banker

A big morale-raising job awaits Efsthymios Christodoulou, the new governor of the Bank of Greece who took over this week. The central bank's reputation as a watchdog inevitably suffered from the £10m Bank of Crete embezzlement scandal, even though retiring governor Dimitris Hallikas insisted that the bank was not involved.

Another problem for the newcomer is that his bank's research department, once a respected think-tank, is beset by a brain-drain as bright staff are lured away by higher pay elsewhere. That is well appreciated by Mr Christodoulou, who has 30 researchers not long ago, it has shrunk to under 50 - barely enough to crank out the forecasts required by the OECD and IMF.

Even so, the 59-year-old Christodoulou, a former chief adviser to some extent the horse has bolted," says Robin Herbert, Union's old Etonian chairman. Having recently taken over from Alec Ritchie, another well-connected merchant banker who headed Union for 20 years, no blame can be laid at Herbert's door.

But given the wealth of non-executive City talent on Union's board, it seems a trifle unfair to lay all the blame for Union's strategic errors on poor old Graeme Gilchrist.

Unavoidable

One obvious reason why John Major should call the general election on April 9 is that Margaret Thatcher will be abroad for the last week of the campaign.

Conservative Central Office and Major have spent many hours agonising over what role she should play, aware of the explosive potential of any disloyalty, intentional or otherwise, from the former prime minister.

The role she has now agreed, after several meetings with John Major, is limited, given

OBSERVER

As chairman of the London Discount Market Association, Gilchrist was the man responsible for telling the Governor of the Bank of England what he couldn't find out about the market from his Reuters monitor.

This weekly task will now fall to his deputy, Robin Moser, who has been in the post since last week.

Finding a replacement for Gilchrist should not be too difficult. Admittedly, there has been a fairly heavy turnover of Union's executive directors of late but Derek Lee, managing director of the traditional discount house business, would be the obvious internal candidate, and very capable too.

We have shut the stable door very firmly, though obviously to some extent the horse has bolted," says Robin Herbert, Union's old Etonian chairman. Having recently taken over from Alec Ritchie, another well-connected merchant banker who headed Union for 20 years, no blame can be laid at Herbert's door.

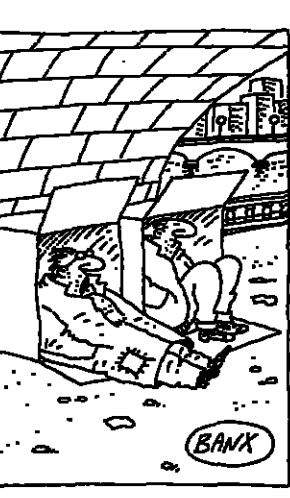
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her usual appetite for punishing itineraries. Aides say she will be campaigning for friends in marginal constituencies - helping Michael Forsyth, the deeply Thatcherite Scottish Office minister, retain his precariously meagre Stirling seat, is probably high on her list. An appearance at a Tory rally with the prime minister is also promised.

But from the beginning of April, Mrs Thatcher has long-arranged engagements and lectures in the US which her office says cannot be rescheduled. She will be back, however, in time to vote.

Mugged

Japan's non-tariff barriers are reaching parts of which even the most experienced foreign businessman is ignorant.

A German multinational recently celebrating in Tokyo had the bright idea of presenting its some 500 guests with traditional German beer mugs, complete with pewter

lid and company emblem - delicately wrapped, Japanese-style.

But, come the day of the party, no beer mugs in sight. Japanese customs had refused entry, on the grounds that they seemed to know more about the mugs than the hosts and whether it was harmful.

Arguments that imports of such mugs were hardly an innovation cut no ice. It took weeks for sense to prevail; by then the guests were long gone and the company faced with a fat postage bill to send the mug chasers.

No doubt worried about disruption to future festivities, the angry Germans prefer to remain anonymous. Maybe they will be sticking to sake in future.

Too divine

Britain's two-man bobbleleigh team, who have achieved the best British performance since 1964 and squandering their gold medal chances in La Plagne at the weekend, were offered some heavenly consolation as they skidded over the finish line in sixth place.

A spectator, convinced that all sportsmen are equal in the eyes of God, waved an encouraging banner at the luckless pair. It read simply "John 3:16". The verse includes "valuable advice for those indulging in the high-speed Olympic event. It says: 'Whoever believes in Him shall not perish but have eternal life.'"

Streetwise

Fearful that Sears - which encompasses the British Shoe Corporation - should not be seen to be too much of a one-man show after the appointment of Liam Strong as chief executive, the retailing group has decided to drop the traditional tailpiece to its annual report. "We're strong on the streets... and in the home" has been hoofed out.

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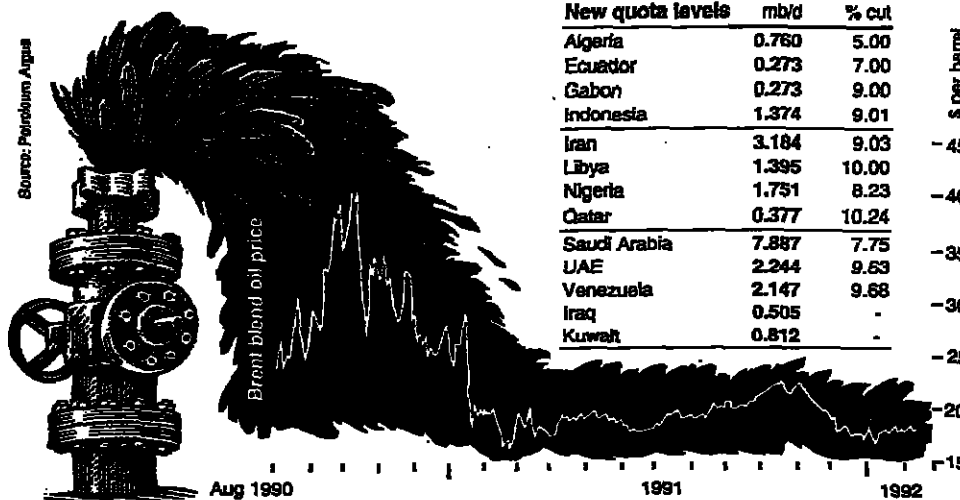
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A deal that fails to heal divisions

Deborah Hargreaves examines the delicate agreement reached by Opec members in Geneva

Opec's compromise



New quota levels	mb/d	% cut
Algeria	0.760	5.00
Ecuador	0.273	7.00
Gabon	0.273	9.00
Indonesia	1.374	9.01
Iran	3.184	9.03
Libya	1.395	10.00
Nigeria	1.751	8.23
Qatar	0.377	10.24
Saudi Arabia	7.887	7.75
UAE	2.244	9.63
Venezuela	2.147	9.68
Iraq	0.505	-
Kuwait	0.812	-

order to boost prices.

The dissent within Opec is putting the delicate relationship between Saudi Arabia and Iran under increasing pressure. Mr Agazadeh is sounding more strident in his demand for increased prices and feels that Saudi Arabia is reneging on an understanding to push prices higher in the aftermath of the Gulf war.

Iran could feel it has been misled by the Saudis since the Gulf war and that Mr Nazar is not really serious about wanting higher prices, said Mr Mehdi Vazri, an oil industry analyst at Kleinwort Benson. Mr Vazri stresses that the Iranian economy is facing severe difficulties as a result of current prices.

an important ally, which would suffer further economic difficulties from a higher oil price.

The strategy is not to allow the price to fall further, but also not to let it rise and that must have the hand of the US hidden in it, whatever they say, said Mr Vazri.

It was a telephone call from King Fahd, the Saudi ruler, that ended Mr Nazar's compromise plan late on Friday.

Under this plan, Saudi Arabia would have cut to 7.8m b/d as part of an overall ceiling of 22.5m b/d to 22.7m b/d. Mr Nazar was instructed to stick strictly to 8m b/d, which is what the kingdom says it will now produce even though its allocation under the agreement is for a level of 7.88m b/d.

ing the Gulf war to boost its production from 5.4m b/d to close to 8m b/d in January, at the same time increasing its market share for Opec oil to 35 per cent. The kingdom is unwilling to relinquish its hard-won market share. It also faces a budget deficit of some \$30m this year which restricts its ability to manoeuvre.

The kingdom's insistence on maintaining its large chunk of overall output will inevitably bring it into conflict with other smaller producers. All Opec member nations are suffering the effects of low oil prices, most have budget deficits and most have based their economic plans for this year on a price closer to \$20 a barrel than the current level of \$17 (for the Opec basket which is usually about \$1 to \$2 below the North Sea price).

to smaller producers' concerns, Saudi Arabia has reassessed its dominance over the Opec producer's club. Its assertive role is increasingly mapping out a future for Opec.

One significant achievement at the meeting, long sought after by the Saudis, was a move away from historical production quotas to allocate output more closely in line with individual countries' capacity.

It was a major event because you've seen a change in the basis for allocating production," said Mr Paul Mottok at Morgan Stanley in New York. "They clearly haven't worked out all the details yet, but it's a very important step."

It presents, however, an opportunity for new disagreements. The danger of using production capacity as a basis for allocating output levels is that countries have a tendency to be over-optimistic in their assessments of their ability to pump oil. In addition, the new system will enshrine Saudi Arabia's increased clout within the organisation.

Iran and several other producers are already fighting to reverse the move and return to historical quotas which were in place before the Gulf war. Mr Agazadeh has called for a return to the quotas as soon as Iraq is able to re-enter the export market.

Iran is currently barred from exporting oil by UN sanctions under the deal is for domestic consumption only. But the Iraqi minister told Opec last week that it is now capable of producing 2m b/d.

Similarly, Kuwait has said its output will reach 900,000 b/d in June rising to 1.5m b/d by the end of the year. If the return of the two countries to full production is not to plunge the oil market into crisis, other members will have to agree significant cuts. This will lead to tough talking between the disparate producers' coalition when the UN lifts sanctions.

Joe Rogaly Virtue unrewarded



If the Conservatives lose the election, the reason will be that Mr John Major came to office too soon, and with too little experience behind him, to sail free of Treasury thinking. If they win, it will be because he got nearly everything else right. The prime minister must take the blame if he is defeated, but even if he succeeds by a narrow margin he might ask himself why he placed so much trust in an institution that combines the technical abilities of Dumbo with the political sophistication of Mickey Mouse.

Step back, and you will see that I mean. Between June 1987 and October 1989, economic policy was managed by Mrs Margaret Thatcher and Mr Nigel Lawson. The personal antipathy between them is well-known; the result was the Lawson boom, which led to today's Treasury bust. Fate is cruel: Mr Lawson may be partly to blame, but Mr Major cannot avoid carrying the can for the depression that today threatens his political career. He had no experience of high office before the 1987 election; after it, he became chief secretary, the man responsible for the expenditure side of the budget. Then in October 1989, he was suddenly thrust into the chancellorship.

His officials loved it. Mr Lawson had had a sufficiently high estimation of himself to make his own mistakes; now they could hope to persuade an untried new chancellor to make the Treasury's mistakes. Mr Major is no puppet. He rightly determined that the overriding objective must be to reduce inflation, which was a danger of ballooning into the higher double digits and out of control.

At some time - then or later - he must have been presented with forecasts that suggested that he could conquer inflation in time for an election. He would have been assured that while unemployment might be increasing, the recession needed to bring prices down would be over before the electorate was asked for its verdict. Meanwhile, Mrs Thatcher's "skittish" attitude to Europe (the

adjective is that of one of her erstwhile colleagues) had its own disastrous effect. It took a year for Mr Major to persuade her to take Britain into the exchange rate mechanism, but either out of conviction or Treasury misdirection, or both, he did so at a challengingly high rate.

Then in November 1990, as suddenly as he had become chancellor, he became prime minister. It is a job he has handled well. He was an excellent leader during the Gulf war. He abolished the poll tax. He invented (or developed) the Citizen's Charter, performed excellently on the world diplomatic stage and turned himself into the Conservatives' greatest electoral asset. What he did not do was shake off the curse of the Treasury.

This would have been difficult, but not impossible. He could have anticipated the political problems likely to result from theERM decision and tried to re-align himself. He might have demanded of the new chancellor, Mr Norman Lamont, that the 1991 budget should contain the fiscal stimulus currently expected of the 1992 budget. Perhaps he could have bought off the poll tax without raising VAT by quite so much, taking the strain by borrowing.

He did not do any of this partly because it was not then certain that inflation would fall away in the summer and partly as a result of a desire to maintain the government's credibility in the markets. Anyway, the Treasury kept forecasting that there would be a resurgence of economic growth, perhaps in the second half of 1991, and, if not then, in the first half of 1992 - but surely in time for a May 1992 election.

What Mr Major did not do was shake off the Treasury's curse.

Against that, the Conservative machine, perhaps strengthened by desperation, is looking tougher and more professional than Labour's. It had the opposition on the run on taxation in January and it may do further damage this week with its campaign on trade union influences on the Labour party. The proposition to be put before the electorate is twofold - firstly (whispered) "Under her we made a mess of things but John Major has not put a foot wrong" and second (shouted): "Labour would make a worse hash of it." It is not an edifying theme but it is all they have. Fiscal virtue is not always rewarded.

LETTERS

Quality and the environment

From P D Martin.
Sir, I was struck by the tone of Bryan Cassidy's letter (January 30) which implied that cleaning up Britain's environment would make us uncompetitive compared with countries such as Japan and the US. A similar argument relating to product quality used to be popular in the 1950s, 1960s and 1970s, when it was claimed that quality costs money and that it was better to allow a proportion of defective output through because it was too expensive to engineer systems which produced defect-free output. In reality, it was shown that "quality" production was cheaper and that customers rapidly understood where to purchase reliable goods.

The environment argument is very similar; low pollution processes normally mean low waste, energy efficiency means lower waste and less initial consumption. It is often found, therefore, that pollution equates to low cost. Add to this the rapidly growing customer discrimination in favour of environmentally friendly goods and it is easy to see which countries will prosper and which will fail.

Lloyd's Name says majority accept losses without directing blame

From G N M Mellers.
Sir, Anyone following the continuing furor at Lloyd's could be forgiven for thinking that the chances of an external Name being fairly treated by his agent are so small as to be non-existent. While there are indeed Names who have suffered appalling treatment, it is just not true that this is now custom and practice.

Like most Names, I am facing heavy losses for the 1989 year of account and to a lesser extent for 1990, but this does not mean I have a quarrel with my agent. Quite the opposite, in fact, as in my first year of business, 1988, I made a modest profit when the market as a whole suffered substantial losses. Many of my current losses are due to participation in what has turned out to be disastrous Gooda Walker syndicate, but I have little cause to complain as this syndicate made a respectable profit the previous year. Further, my agent, himself a member of the syndicate, ensured that my exposure was modest because of the high risks involved.

I took a long time to decide to join Lloyd's, as I thought it essential to find an agent in whom I had confidence. I also made sure I was in a position to fund at least a couple of years' losses up to the stop loss excess point, just in case the worst happened, which of course it has.

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Why the sins of one economist should not be visited on all

From Prof Jagdish Bhagwati.
Sir, The internal memo on the economics of the environment by the World Bank's chief economist, a professional of some distinction, prompts Michael Prowse ("Save Planet Earth from economists", February 10) to castigate the entire profession of economists.

Also, efficiency must reflect objectives. It could well be that former Tanzanian president Julius Nyerere and the pastoral Massi have a greater preference for clean air (relative to income) than Mexican president Carlos Salinas de Gortari and his BMW-driving citizens.

INSIDE

British Airways star moves to Sears

Mr Liam Strong, former marketing director of British Airways, yesterday took over as chief executive at Sears, the UK retailing group which includes Selfridges, Adams, Olympus, Wallis, Freemans and the British Shoe Corporation. While at BA he was responsible for the launch of a whizz-kid, his most famous coup being the launch of the World's Biggest Offer, a marketing campaign to stimulate air travel after the Gulf war. But he offers no sweeping new visions for the future Sears; nor does he suggest radical remedial measures. Page 25

Dublin weathers political storm

The dealing rooms of Dublin's stock exchange have been a refuge of calm from the frenzy and commotion in the meeting rooms and corridors of the Irish parliament. The political upheaval, which culminated last week in the termination of the 38-year political career of prime minister Mr Charles Haughey (above), barely caused a ripple on the Dublin stock exchange. Back Page

From Uzbekistan with love

Uzbekistan's love-hate relationship with cotton has taken a turn for the better since the former Soviet republic declared its independence and has prepared to sell its output in international markets. Numerous cotton-related plans are now afoot to boost the Uzbek economy and to foster a full-scale textile sector. Page 32

Cessna sale to take off

At the end of the 1970s, Cessna employed more than 21,000 people and was viewed as the leading manufacturer of light aircraft. Today, the US company has one-quarter of that workforce and makes only corporate jets, plus single-engine turbo-prop aircraft. The only thing which has gone up is profit. 1991's \$100m operating figure, according to Cessna, was the best in its history. Textron, the Rhode Island-based conglomerate, has just agreed to pay \$600m in cash for the company. Page 21

Swedes encourage privatisation

"We want to turn the country into an investment market for buying companies and commercial property," Mr Per Westerberg, the Swedish industry minister, said yesterday. It is hoped that the main plank in his government's strategy — an ambitious industrial privatisation programme due to start this spring — will accelerate the internationalisation of Swedish industry. Page 20

Market Statistics

Base lending rates	48	London share service	33-35
Benchmark Govt bonds	23	London traded options	24
FT-A indices	24	London traded options	24
FT-1000 index	19	Managed fund service	36-40
FTSE-100 index	25	Money markets	40
FTSE-100 index	25	New int. bond issues	24
FTSE-100 index	25	World commodity prices	32
FTSE-100 index	25	World stock index	41
FTSE-100 index	25	UK dividends announced	28

Companies in this issue

Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22

Chief price changes yesterday

FRANKFURT (DM)			
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
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Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22
Alkermes	21	Ishihara Constr	22

London (Pence)

Alkermes	21	Ishihara Constr	22
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Fina poised to link with Saudi group

By David Gardner in Brussels

FINA, the US subsidiary of Petrofina, the Belgian oil company, is negotiating the formation of a joint venture with the private Saudi Arabian company, Arabian Petroleum. The deal could be worth more than \$1bn. If it goes through the venture would enable Petrofina, Belgium's largest industrial group, to sell part of a unit which has shown disappointing profits in recent years, and secure a long-term supply contract for crude oil from Saudi Arabia, Saudi Arabia's national oil company. However, Fina stressed yesterday that it had been in negotiations with APC for more than two years. The group said Delta International, a Saudi-registered company, would own Fina's downstream assets under the joint venture, but Fina itself would remain the operator. Fina, based in Dallas, owns two refineries in Texas — at Port Arthur and Big Spring — with capacity of 210,000 barrels a day. It also owns around 3,000 service stations in the US, as well as pipelines, stockpiles and marketing operations. Last year, Fina profits tumbled to \$42m from the \$125m recorded in 1990. Its turnover slipped 16 per cent to \$3.3bn. The company blamed low gas and crude prices, the US recession, and the expansion of Port Arthur which led to the temporary closing of several units. For 1991 the full Petrofina group had sales of \$16.8bn. According to the Middle East Economic Survey, an oil industry newsletter, APC is poised to spend more than \$500m for its unquantified share in the joint venture, in a deal which would be worth \$1.5bn. The newsletter said the term contract with Saudi Arabia would give Fina a secure supply of 75,000 barrels a day of crude. Mr Rick Hagar, a spokesman for Fina in Dallas, said "we have not asked for a correction" in the newsletter, but stressed that "the value of the deal is not set" and will not be until negotiations were concluded. The supply contract was "a very important aspect of the negotiations", he said. Fina produces only a 10th of the oil it puts through its refineries, shipping around for the rest from around six different sources. Shares in Petrofina jumped by 1.7 per cent yesterday, rising by \$1.175 to \$10.500 following reports of the planned joint venture.

Nestlé seeks to extend freeze on Exor votes

By Alice Rawsthorn in Paris

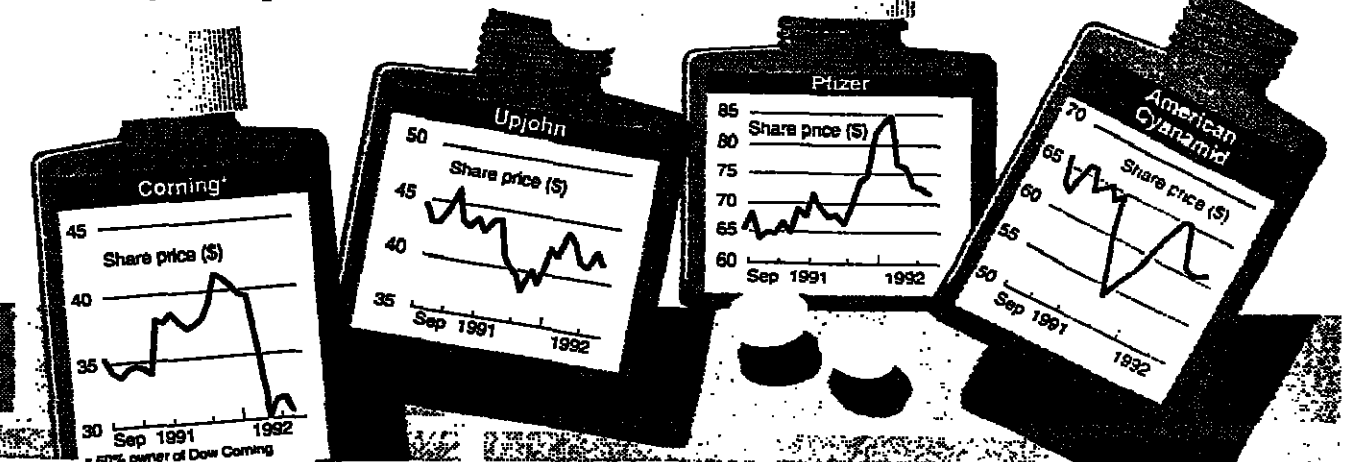
THE battle over the ownership of Perrier, one of France's best known mineral water companies, moves into the legal arena today when a court at Nîmes, in southern France, will conclude the first in the series of cases which will be critical in determining the outcome. The Nîmes court is considering a case lodged by Nestlé, the powerful Swiss food group, that has staged a FR13.42bn (\$2.4bn) hostile takeover bid for Perrier, to freeze the voting rights on the shares held by Exor, the French property group which controls Perrier and which is allied with the Agnelli family of Italy. Last month Nestlé, which has teamed up with Indosuez, the prominent Parisian bank, to stage its hostile bid, won an injunction to freeze temporarily the voting rights on the shares held by Exor, for which the Agnelli are in the throes of a FR5.6bn friendly bid. Today the court will decide whether to make that order permanent. Next Tuesday the Paris commercial court is expected to deliver its judgment on a Nestlé action to try to nullify the FR1.5bn sale earlier this year of a 13.8 per cent stake in Perrier to Saint Louis, the French sugar company associated with the Agnelli. Nestlé, which this weekend won the French government's permission to proceed with its bid, has argued that the share sale is invalid because it was orchestrated by the Perrier board, which is chaired by Mr Jacques Vincent who is also chairman of Exor, specifically to block its forthcoming bid. The French stock market authorities have also examined this argument and could find "no definite proof" of a concerted party. Nestlé needs to win at least one of the two cases for its hostile bid to succeed. Otherwise Exor and Saint Louis would be able to block its offer with their combined 49 per cent of Perrier's voting stock. Meanwhile, the first indications have emerged of Perrier's financial performance last year. The group, which owns food brands including Roquefort cheese as well as its mineral water, saw overall sales grow 3.5 per cent to FR13.66bn in 1991. Sales in Perrier's mineral water division grew 4.9 per cent to FR17.17bn in France and 2.3 per cent to FR4.62bn in other countries. Roquefort's sales increased 4.7 per cent in the second half.

MAN confident despite 14% fall in new orders

By Andrew Fisher in Frankfurt

NEW order inflow at MAN, the German engineering group, fell 14 per cent to DM8.6bn (\$5.4bn) in the six months ended December as a result of the world economic slowdown and the slackening of Germany's post-unification jump in demand. But the group expects to maintain turnover and profits for the year to June 1992, because of a high order backlog. MAN, whose products include trucks, printing equipment, diesel engines and industrial plant, said new domestic orders declined 12 per cent and those from abroad 16 per cent. Turnover in the July-December period was down 0.5 per cent to DM8.4bn. Domestic sales were 21 per cent higher but foreign sales fell 13 per cent. The best performance came from MAN Nutzfahrzeuge, the commercial vehicle subsidiary, which produced a rise of 14 per cent in sales to DM3.8bn. This unit has benefited from demand connected with supplying and rebuilding the east German economy. Truck sales in other markets also advanced. By contrast, MAN Roland, the printing equipment manufacturer, suffered a 7 per cent drop in sales to DM1.1bn. It recently announced plans to shed around 750 workers as a result of declining orders. The MAN group workforce fell by 900 people in the July-December period to 83,700. Because of its continuing high backlog of orders worth DM18.4bn at end-December, a 1 per cent rise on the previous year, MAN expects turnover to show an overall rise in the 1991-92 financial year. It said profits should be roughly unchanged. Last year, MAN increased net profits 24 per cent to DM408m. Turnover 16 per cent higher at DM19bn. Employees of AEG Olympia, the loss-making office equipment subsidiary of the AEG electrical and electronics company, demonstrated outside the Frankfurt Stock Exchange yesterday in protest against the planned closure of its north German plant. AEG, owned by the Daimler-Benz industrial group, is holding a supervisory board meeting today to discuss management proposals for the future employment of some of the 2,300 workers affected by the closure of Olympia's Wilhelmshaven plant. AEG intends to leave the office equipment business by the end of this year, but has agreed to seek alternative employment outside the company for Olympia workers.

US drug companies



Alan Friedman and Karen Zagor on safety of medical products

Ill health hits image of US drug groups

THE corporate world is at its most vulnerable when product safety is called into question — and nowhere is there greater sensitivity at present than in the area of health care. In recent weeks there has been a string of criticisms of four US drug and medical product companies — Dow Corning, Upjohn, American Cyanamid and Pfizer. These have buffeted the industry, raised questions about the performance of the Food and Drug Administration (FDA) and worried consumers. The issues involved go beyond the safety of a few products. They concern the basic question of how far the public is willing to trust drug companies and regulators to look after their interests. The debate has become all the more heated because of the way the companies have chosen to meet their critics head on, with forceful rebuttals. The most public — and controversial — issue concerns the charge that Dow Corning, a 50-50 venture owned by Dow Chemical and Corning, has misled US authorities about the safety of silicone breast implants. The company has denied any wrongdoing, but its parents have replaced the venture's top management. Starting today, an advisory panel to the FDA will conduct a review of whether implants taken off the market last month — are safe or not. A second controversy concerns Halcion, the world's most widely prescribed sleeping pill made by Upjohn. The manufacturer's critics, including Dr Ian Oswald, a retired professor of psychiatry at Edinburgh University, say Upjohn did not disclose not all the side-effects of Halcion to the FDA. The agency itself is accused of being less decisive than British health authorities, who banned the drug last October. Claims that Halcion's side-effects may cause dangerous behaviour have been roundly denied by Dr Theodore Cooper, the company's chairman. The company is suing Dr Oswald for libel. Upjohn has also served writs against the BBC — which broadcast a programme called "The Halcion Nightmare". Dr

Cooper said claims Upjohn had concealed data were false and reckless, and that its critics were guilty of "junk science." A third recent example is that of Pfizer, the drugs company, which says some 400 patients have either died or suffered from the internal fracturing of an artificial heart valve it stopped selling in 1988. The company does not accept that the valve is defective, but it has agreed to commit up to \$500m to cover claims by recipients of the product who become ill or die. American Cyanamid, another US drug company, has meanwhile become the subject of a government investigation amid claims that it falsified research data relating to a medicine contained in animal feeds. Among these controversies, it is the breast implant issue that has moved most prominently from the health to the political arena. "Any time you mix sex, women, big business and the government, you get a political issue," said Mr Arthur Caplan, director of the Center for Biomedical Ethics at the University of Minnesota. "If these were hip replacements, you wouldn't have the same reaction." Dow Corning is the world's biggest maker of breast implants, with a commanding share of a world market that already numbers 2m women recipients. The company has been damaged by both the government moratorium

on implants imposed last month and by its inability to block the release of confidential documents that suggested doubts inside the company over the product dating back some 20 years. One effect of these controversies is the potential threat to the US public's confidence in health-care products. There has been no greater problem of corporate image since the barrage of criticism over Exxon's handling of the Alaskan oil spill three years ago. Each of the safety issues has been simmering for many months. They attracted public attention only after lawsuits have been filed by patients claiming they had been injured. In the case of Halcion, pressure on the FDA to investigate mounted after an out-of-court settlement last summer, in which Upjohn, while not admitting any guilt, agreed to pay an undisclosed sum to a woman who had filed a lawsuit alleging that she murdered her mother in a fit of madness induced by her reliance on the sleeping pill. The problem with breast implants, which have been on the market for decades, first came to a head in 1988 as a result of complaints from several women. Last December Dow Corning was ordered to pay \$7.3m compensation and punitive damages to a San Francisco woman who had

brought a lawsuit linking her ruptured implants to illness. The company appealed against the decision, but more publicity followed Congressional hearings called by Mr Ted Weiss, a New York Democrat. While the FDA has some of the most stringent pre-market testing requirements in the world, the agency has less power once drug and devices are on the market. There is no mechanism for monitoring problems once the products have received the FDA's formal blessing. There have been congressional proposals to give the FDA subpoena powers so it would have access to company records. "This is a sterling example of why the FDA needs teeth," says Mr Caplan of the University of Minnesota. "As things stand, they have to wait for anecdotal evidence to trickle in." Among the proposals put forward is one by Mr George Annas, professor of health law at Boston University's school of medicine, that would require doctors and drug companies to report problems to the FDA. The impact of these matters, apart from adverse publicity and consumer worries, may also be financial. While Pfizer has agreed to set aside up to \$500m, its share price was only affected temporarily. As far as Wall Street is concerned, the problem has been addressed by provisions. At Upjohn, the Halcion issue is one of several factors that depressed the company's shares. Halcion, with \$260m of annual sales, is Upjohn's second biggest drug product. Dow Corning is not a publicly quoted company, but Corning, owner of 50 per cent of the venture, has seen its share price suffer from the publicity over breast implants. Dow Chemical, the other parent, is less reliant than Corning on revenues from the venture. Despite the intensity of the public debate, it seems unlikely that there will be wide-ranging changes in the US regulatory process in the near future. The safety issues raised in each of these cases, however, will continue to preoccupy critics of the pharmaceutical industry.

Losses of £24m hit discount house

By Richard Gourlay in London

UNION DISCOUNT, the London discount house, yesterday reported heavy losses and the departure of Mr Graeme Gilchrist, its chief executive. The company lost £23.6m (\$42.7m) in 1991, following disastrous diversifications in the late 1980s and a sharp deterioration of the core discounting business. It made a pre-tax profit of £7.8m the year before. Union's first loss on its discounting operations in 29 years highlights the problems facing London's nine discount houses through which the Bank of England channels liquidity to the commercial banking system and influences interest rates. Following announcement of the losses, Mr Gilchrist is to take early retirement as chief executive and his duties will temporarily be taken by Mr Robin Herbert, chairman. Mr Herbert blamed the £23.1m losses in discount house operations, compared with £11.06m profit the year before, on very short-term interest rates which stayed higher than three-month rates throughout the year. Union Discount's main diversification, into asset financing, cost the company £16.25m at the operating level. Union also made an exceptional charge of £9.47m, most of which covered the write-down of an Edinburgh building which was taken as security for its one property development loan in 1988. The company's equity and gilt-edged marketmaking division increased its profits from £2.7m to £3.9m. Union Discount is paying a final dividend of 2p per share for a total of 13.5p against 35p a year earlier. Last Page 18; Observer, Page 16; Background, Page 26

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INTERNATIONAL COMPANIES AND FINANCE

Dalgety ahead 4 per cent as market share increases

By Guy de Jonghères, Consumer Industries Editor, in London

DALGETY, the UK foods and agribusiness company, raised pre-tax profits by 4 per cent to £68.8m (\$97.37m) in the six months to December 31, following increases in its share of the snacks and pet-foods markets and gains from corporate rationalisation.

Sir Peter Carey, chairman, said the result, which compared with £51.7m last time, was encouraging in the present UK economic climate. He forecast continued growth in consumer foods and ingredients.

However, Mr Maurice Warren, chief executive, said he expected little change in economic conditions before the middle of the year. "The upturn we were all hoping for in late autumn has not followed through. We are conditioning our manufacturing units to the idea that recovery will be very flat," he said.

Mr Warren also ruled out bidding for British Petroleum's nutrition businesses or for Unilever's agribusiness operations which were recently put up for sale. Though Dalgety regarded agribusiness as a core activity, it saw foods as the main focus of future growth.

Trading profit on consumer foods rose to £27.8m from £23.7m a year earlier on the strength of a strong performance by the Golden Wonder snacks business, which increased its share of a flat UK crisps market.

Spillers pet foods increased volumes by 7 per cent in spite of a decrease in the overall market.

Margins on baking mixes improved, thanks to rationalisation following the acquisition of Greens. Homepride benefited from the strength of the cooking sauces market, which grew

by 22 per cent in value and 8 per cent in volume. Trading profit on food ingredients of £11.8m, against £11.6m the previous year, was held back by difficult conditions in milling and baking and by the weakness of catering.

Martin-Brower, the US food distribution company, increased its profit to £8.8m, from £6.8m, helped by favourable exchange rates, but tough trading conditions cut agribusiness profits to £11.9m from £12.2m.

Total turnover increased to £2,018m from £1,900m (£1,940m when adjusted for disposals). Earnings per share rose 7 per cent to 18p from 16.9p, aided by a reduced tax rate, while net borrowings fell to £79m from £125m.

The interim dividend is raised to 7.5p from 7.15p. *Lex, Page 18*

Wm Low warns on full-year profits

By John Thornhill in London

WM LOW, the Scottish supermarket group, alarmed the City of London yesterday by warning that full-year profits would fall below last year's £23.6m (\$42m).

The announcement sparked a 38p fall to 224p in the company's share price.

Dundee-based Low blamed the recession for a fall in sales volumes and operating margins and the financial strains imposed by its ambitious store opening programme.

The group, which trades from 66 supermarkets, said sales volumes from comparable trading space were some 4 per cent to 5 per cent lower than in a good year but that this decline had had a disproportionate impact on margins.

Mr Jim Millar, chairman and chief executive, said: "Across the board we are still seeing double-digit sales increases on last year, including our new stores. But we tightened gross margins quite deliberately with our price freeze last year and have now seen a further tightening because of the sales situation and the rising costs in some of our older stores."

Low said it was confident that the benefits of the store opening programme would eventually flow through as planned.

The company opened six stores in the first half of the year, which incurred heavy promotional costs, but they are expected to contribute strongly to profits in the second half.

Mr Millar added there was no connection between the profits warning and the abrupt announcement last week of the departure of Mr Colin Mitchell as managing director after the company had been "unable to resolve the future role he would play in the organisation".

Mr Mitchell had been seen by many as Mr Millar's heir apparent.

"I am 61 and the board is well aware that the succession is something that has to be addressed," Mr Millar said yesterday. *Lex, Page 18*

Sweden to launch strategy to attract foreign investors

By Robert Taylor in Stockholm

A FREE market industrial strategy with a direct appeal to foreign investors is about to be launched in Sweden.

"We want to turn the country into an investment market for buying companies and commercial property," said Mr Per Westerberg, the industry minister yesterday. "I want to see Swedish industry become much more internationalised."

The main plank in the strategy is the ambitious industrial privatisation programme due to start in the spring. There are 35 state controlled and partially controlled companies on the list for complete transfer to the private sector with a market value of SKr150bn, amounting to 11.1 per cent of Sweden's gross national product.

Mr Westerberg said there will be a sizeable state share issue every spring with a smaller one following each autumn.

Five large companies are being prepared for early privatisation. These are the industrial group Celcius, which has a strong defence product portfolio; the steel company SSAB; the mining group LEAB; OK Petroleum; and the food and

pharmaceutical conglomerate Procordia which Mr Westerberg insists must be "broad privatised with or without Volvo".

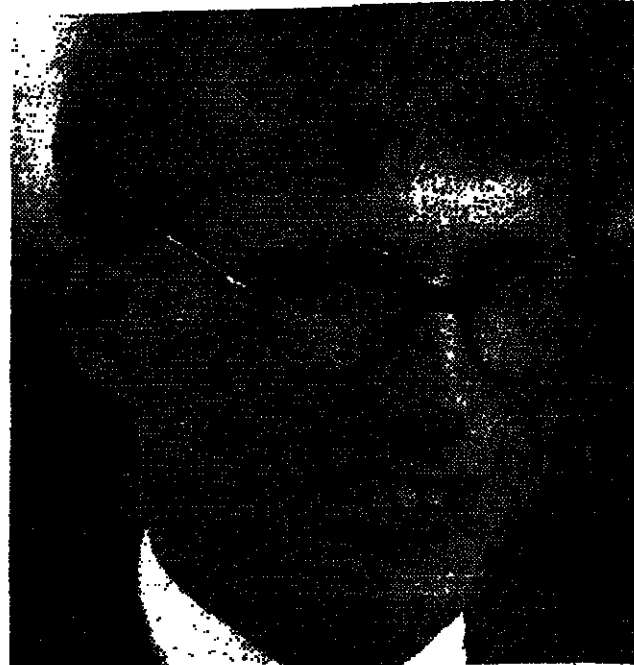
One of the companies will be chosen next month for complete flotation in the early summer. None is dependent on state subsidies. All have gone through restructuring and are making healthy profits, according to Mr Westerberg.

Only a handful of staff at the industry department will be involved in the process. Outside expertise is being bought in from the banks, auditors and solicitors from home and abroad.

Each company on the list will create its own complete with its own management, representatives from the government and, in time it is hoped, from the trade unions.

These will formulate the changes required to make their enterprises ready for the market and decide whether further capital is required for them.

The final decision on the timing of each privatisation remains with Mr Westerberg but he will be advised by a commission on the appropriate



Per Westerberg: plans state share issue every spring

share price and other conditions for each sale. Other measures in the pipeline from Mr Westerberg will involve:

- The abolition of the distinction between restricted and unrestricted shares. This change will come into force in January 1993 with the completion of the single internal market of the 19 nation European Economic Area although Sweden will continue to allow restrictive access to voting shares which still protect companies from foreign intrusion.
- The introduction of policies to increase more risk capital, particularly for small companies with changes in capital taxation and tax free loans for new enterprises on the German pattern.
- The lifting this summer of legal restrictions that hamper new companies being created by foreigners being launched in Sweden.
- The introduction of competition laws in the autumn with the creation of a new body with teeth to deal with price fixing and monopolies.

Iveco to set up Czech venture

By Ariane Genillard in Prague

IVECO, the truck and industrial vehicle arm of Fiat, is to create a joint venture with Tatra, the Czech vehicle producer. Mercedes-Benz recently announced plans to acquire stakes in Avia, Czechoslovakia's other two truckmakers.

Iveco will pay \$20m for 51 per cent of a new company to which Tatra will contribute land. Tatra expects the new company to produce 500 trucks a year by 1993.

Tatra is Czechoslovakia's leading producer of heavy off-road trucks. In 1991, it produced an estimated 10,500

trucks, of which a large portion was sold to Siberian oil companies.

The company intends to privatise itself using the voucher programme, which consists of the distribution to the public of vouchers which become shares once the country's privatisation scheme is completed.

Mercedes-Benz, part of the German Daimler-Benz group, plans to take a 31 per cent stake in Avia as well as a 20 per cent stake in Liaz, Czechoslovakia's other two truck companies.

Avia, which produced 9,000

light trucks in 1991, lost most of its export markets but has successfully increased its domestic sales.

Liaz, on the other hand, produced a third of its 1990 sales level, making 5,000 heavy on-road trucks last year.

All three deals are awaiting approval of the Czech government which has criticised some of the requirements put forward by Mercedes-Benz. These include higher tariffs on the import of utility vehicles in Czechoslovakia and important tax breaks.

Top Finnish banks on credit watch

By Robert Taylor

BOTH of Finland's leading commercial banks - Kansallis-Osake-Pankki and Union Bank - have been placed on credit watch with "negative implications" by the international rating company Standard and Poor's.

This follows the announcement of a Fm1.7bn (\$383m) net loss by KOP last year and a

deficit in 1991 of Fm128m by Union Bank due mainly to high credit losses. Standard and Poor's said that its decision to place both banks on credit watch stemmed from their poor short-term prospects.

It added that KOP seemed unlikely to issue equity in the short term because of the over-

all weakness of domestic share prices combined with the suspension of the 1991 dividend and there was likely to be a deterioration in KOP's core capital position.

Union Bank's results were reported last Friday as a Fm128m profit. This should have read as a loss.

Norwegian snacks group rises 16% to Nkr512m

By Karen Fossli in Oslo

FREEIA MARABOU, the Norwegian branded chocolate, snacks and confectionery producer, has reported a 16 per cent increase in 1991 profits, before extraordinary items, to Nkr512m (\$80.9m). It plans to increase the dividend to Nkr2.25 a share from Nkr1.50.

The 1990 merger of Freia and Marabou has been an unquestionable success, the company said.

Group sales rose by 13 per cent to Nkr5,401bn, while operating profit advanced 17 per cent to Nkr548m. Freia said that chocolate sales improved by 10 per cent to Nkr2,911bn, while operating profit rose 12 per cent to Nkr329m.

Freia's chocolate business accounts for 51 per cent of group sales. Sales to Germany

and the UK, the most important markets for chocolate, increased respectively by 46 per cent and 20 per cent.

Confectionery sales rose 11 per cent to Nkr655m, while operating profit improved by Nkr25m to Nkr33m. This was helped by better co-ordination of business activities. Sales of snacks rose 20 per cent to Nkr992m and operating profit increased by 11 per cent to Nkr111m. Freia said it had improved as market leader in Scandinavia and commanded a 50 per cent market share.

The group's other food products lifted sales by 10 per cent to Nkr1,213bn.

Freia said that the rise in profits was due mainly to a increase in Sweden by biscuits, breakfast cereals and ketchup.

Hungarian offshore bank posts strong advance

By Nicholas Denton in Budapest

CENTRAL-European International Bank (CIB), based in Hungary and the first offshore bank in central-eastern Europe, yesterday reported 1991 pre-tax profits of \$38.4m, sharply up on a year earlier.

CIB made \$15m in 1991 after provisions, a rise of 47 per cent, and Central European Credit Bank (KEB), its wholly-owned Hungarian subsidiary, contributed Ftl.4bn (\$18.4m) to the result.

The 1991 earnings continue the record of lucrative returns for Banco Commerciale Italiana, Bayerische Vereinsbank, Societe Generale, the Long-term Credit Bank of Japan and the Taiyo Kobe Bank; the five foreign banks which together control 66 per

cent of CIB. National Bank of Hungary, the Hungarian central bank, holds the remaining shareholding but is expected to withdraw eventually.

The results, in proportion to paid-in capital of \$35m, demonstrate the attractions of these Hungarian financial institutions which are relatively unencumbered by bad loans to insolvent state-owned companies.

CIB attributed the profits growth to the healthy state of its main trade financing and short-term corporate lending business. CIB said it financed 15 per cent of Hungarian trade turnover in 1991. One of the banks' main clients is Tungsram, the Hungarian subsidiary of General Electric, the US company.

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Funding Bonds of the 7% Loan of 1984 Series A
Funding Bonds of the 6% Loan of 1982 Public Works Series B2
Assented Bonds of the 5% Loan of 1984
Assented Bonds of the 4% Loan of 1989
Assented Bonds of the 5% Loan of 1989
Assented Bonds of the 7% Loan of 1984
Assented Bonds of the 6% Loan of 1982 Public Works

Hambros Bank announces on behalf of the Ministry of Finance of the Hellenic Republic that the sinking fund obligation of 1991 has been met by the drawing of Bonds as detailed below:

Details of Funding Bonds Drawn for Redemption
£15,500 - nominal of the 4% 1987 Series D1 Funding Bonds have been drawn (represented by 155 Bonds of £100 nominal), £64,400 - nominal of the 7% 1984 Series A Funding Bonds (represented by 96 Bonds of £50 and 601 Bonds of £100) and £129,550 nominal of the 6% 1982 Public Works Series B2 Funding Bonds (represented by 2591 Bonds of £50).

Details of Assented Bonds Drawn for Redemption
£209,180 - nominal of the 5% 1984 Assented Bonds have been drawn (represented by 2099 Bonds of £100 nominal, 1306 Bonds of £100 nominal and 192 Bonds of £200 nominal), £245,120 nominal of the 4% 1989 Assented Bonds (represented by 1256 Bonds of £20 nominal), £169,700 nominal of the 5% 1989 Assented Bonds (represented by 1697 Bonds of £100 nominal each), £182,000 nominal of the 7% 1984 Assented Bonds (represented by 182 Bonds of £1,000 nominal each) and £225,000 nominal of the 6% 1982 Public Works Assented Bonds (represented by 384 Bonds of £500 and 33 Bonds of £1,000 nominal each).

Bonds should be presented with coupons attached as follows:

Funding Bonds 1987 4% Coupon 60 due 1.7.92 attached
Funding Bonds 1984 7% Coupon 59 due 1.5.92 and 60 attached
Funding Bonds 1982 P.W. 6% Coupon 59 due 1.6.92 and 60 attached

Assented Bonds 1984 5% Coupon 60 due 1.7.92 attached
Assented Bonds 1989 4% Coupon 59 due 1.4.92 and 60 attached
Assented Bonds 1989 5% Coupon 59 due 1.5.92 and 60 attached
Assented Bonds 1984 7% Coupon 59 due 1.5.92 and 60 attached
Assented Bonds 1982 P.W. 6% Coupon 59 due 1.6.92 and 60 attached

Holders are asked to note that interest will accrue on the 4% 5% and 6% Bonds up to and including the 18th March 1992 and 7% Bonds up to and including the 19th March 1992 as shown below.

Interest in respect of Bonds payable 18th March 1992

Loan	Bond Denomination	Interest Payable
4% 1987 Funding Bond	£100.00	£0.4278
6% 1982 P.W. Funding Bond	£50.00	£0.4458
5% 1984 Assented Bond	£20.00	£0.1069
5% 1984 Assented Bond	£100.00	£0.5347
5% 1984 Assented Bond	£200.00	£1.0694
4% 1989 Assented Bond	£20.00	£0.1656
5% 1989 Assented Bond	£100.00	£0.6458
6% 1982 P.W. Assented Bond	£500.00	£4.4582
6% 1982 P.W. Assented Bond	£1,000.00	£8.9164

Interest in respect of Bonds payable 19th March 1992

Loan	Bond Denomination	Interest Payable
7% 1984 Funding Bond	£50.00	£0.6708
7% 1984 Funding Bond	£100.00	£1.3417
7% 1984 Assented Bond	£1,000.00	£13.4164

In respect of the Bonds circulating outside the Hellenic Republic, presentation for payment may be made between the hours of 10.00 a.m. and 2.00 p.m. on any business day to Hambros Bank Ltd, Stock Counter, 41 Tower Hill, London EC3N 4HA from whom the list of serial numbers of the drawn Bonds may be obtained. Bonds must be left three business days for examination.
18th February 1992

U.S. \$225,000,000



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In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 18th May, 1992 has been fixed at 4 1/4% per annum. The interest accruing for such three month period will be U.S. \$103.13 per U.S. \$100,000 Note and U.S. \$1,031.25 per U.S. \$100,000 Note against presentation of Coupon Number 2.

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Notice of Rate of Interest

Notice is hereby given that the rate of interest on the Floating Rate Subordinated Capital Notes due 1997 (the "Notes") issued by First Chicago Corporation for the interest period commencing 18th February 1992 and ending on 18th May 1992 has been determined to be 5 1/2% per annum. The interest payment date for such interest period is 18th May 1992. The interest amount, i.e. the amount of interest payable in respect of each US\$10,000 principal amount of Notes, for such interest period is US\$181.25.

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INTERNATIONAL COMPANIES AND FINANCE

Jennings remains deep in the red at halfway stage

By Bruce Jacques in Sydney

JENNINGS, Australia's biggest home builder, has remained deep in the red in the first half to December after further big extraordinary losses in its problem areas.

The company, whose operations are at the cutting edge of the Australian recession, reduced extraordinary losses to A\$32.6m (US\$24.6m) net from A\$86.6m a year earlier.

This still swamped slightly improved operating earnings - up to A\$6.7m from A\$1.1m - and left the company's net earnings A\$27.9m in the red.

Although this was an improvement on the previous half's A\$94.4m net loss, directors have omitted the interim dividend compared with a 2 cents a share payout a year earlier.

The result followed a fall in sales revenue to A\$301.2m from A\$370.7m. Jennings is involved in a programme of asset sales, rationalisations and debt restructuring, moving back to its core business of house building.

The biggest item in its extraordinary losses was business writedowns and closure costs.

The directors said asset sales came to A\$45.4m and disposals since December 1990 totalled A\$225m.

The company will continue to dispose of non-core assets

over time and as market conditions permit, to achieve maximum economic value for shareholders," they said.

"Management is targeting sales at the rate of approximately A\$100m per annum over the next 24 to 36 months. The timing of sales and the realisation values achieved will be dependent upon market conditions over that period."

"Whilst good progress has been made to date with the company's asset sales programme, Jennings continues to have a substantial exposure to the commercial, tourist and retail property sectors in Australia and the outlook for commercial property in particular remains very cloudy."

"The company's asset values would be vulnerable to any further decline in these areas, and sales prospects are dependent upon a variety of factors which are difficult to predict."

The directors pointed to "tentative signs" of the Australian economy emerging from recession, but they said recovery in the housing sector would depend on consumer confidence levels.

The operating profit followed a tax provision of A\$2.4m compared with A\$295,000. Interest charges eased to A\$9.5m from A\$12.9m, while depreciation was down to A\$2.1m from A\$2.8m.

Proton public offering heavily oversubscribed

By Lim Siong Hoon in Kuala Lumpur

THE public offering for 30 per cent of the shares in Perusahaan Otomobil Nasional (Proton), Malaysia's national car maker, was oversubscribed 6.44 times.

The company - a joint venture between the Malaysian government and Mitsubishi of Japan - received M\$2.1bn (US\$508m) in bids for the 55.5m shares offered to the public at M\$5 each.

This was in spite of the company predicting a fall in pre-

tax profits over the next two years.

Under government listing rules, the allocation of shares must be made along ethnic lines.

Proton employees were allocated 5.7m shares, while the balance was reserved for government-approved Bumiputera, or Malay, investors.

Almost 98 per cent in the employee portion was subscribed; details of Bumiputera bids were not disclosed.

UMW improves 5% but warns of fall in car sales

By Lim Siong Hoon

UMW, the Malaysian motor and heavy equipment group, yesterday reported a 5 per cent rise in its pre-tax profits to M\$200m (US\$49.4m) for 1991, but warned that the current year's car sales are likely to suffer "in line with industry expectations".

The group's main business is assembly and distribution of Japan's Toyota vehicles. Many distributors have reported lower sales in the last few months mainly due to high interest rates and tighter credit.

UMW's 1991 turnover rose by

6.5 per cent to M\$2.1bn from M\$1.9bn, and operating profit was nearly 5 per cent higher at M\$205m.

Associates added M\$3m to pre-tax profits.

Profits after tax and minorities improved 4 per cent to M\$112m, but fell 9 per cent to 52.8 cents on a per-share basis, partly as a result of an increase in equity from loan stock conversion to shares.

The group has recommended a final dividend of 7.5 cents a share, making a total of 15 cents, unchanged from a year earlier.

Freight company formed

THREE Singapore companies have formed a regional cargo aircraft freighter company called Asia Pacific Air Cargo (APAC). APAC reports from Singapore.

APAC said it would initially operate short-haul regional routes to less-served destinations, carrying largely special and outsized cargoes. In addition to general cargoes, it plans to operate regular flights to Malaysia, Myanmar, Philippines, Taiwan, Thailand and Vietnam.

Canon rises 3.9% before tax

By Emiko Terazono in Tokyo

CANON, the Japanese precision instrument maker, yesterday announced a 3.9 per cent rise in unconsolidated pre-tax profits to ¥76.1bn (¥818.7m) for the year ended last December, thanks to continued strong sales of its computer printers using new bubble jet and laser technology.

The company's announcement comes at a time when profits at Japanese high-techology companies are being squeezed by sluggish exports and lower profit margins.

Sales at Canon rose 15.3 per cent to ¥1,073.4bn from ¥931.3bn. Canon said that sales of its office automation machinery, including its computer printers, which rose 15 per cent to ¥78.8bn, helped sustain profits.

Camera sales increased 25 per cent to ¥220.7bn. Exports rose 18 per cent to ¥512.7bn, while domestic sales rose 7 per cent to ¥260.6bn.

The company suffered exchange rate losses due to the yen's appreciation against the dollar, but interest received on deposits rose by 18.4 per cent to ¥28.7bn due to higher interest rates and an increase in short-term funds due to warrant-bond issues worth ¥100bn.

For the current year Canon expects a slowdown in sales and profit growth, with a 1.1 per cent rise in non-consolidated pre-tax profits to ¥77bn on a 1.1 per cent rise in sales to ¥1,150bn.

Canon expects to maintain capital investment at high levels at ¥78bn, a 5.4 per cent increase from the previous year.

JAL plans to increase air fleet by 33%

JAPAN Airlines (JAL), the Japanese national carrier, plans to increase the size of its fleet by a third to 134 aircraft by 1994-97, Reuters reports from Tokyo.

This forms part of the airline's five-year business plan which it updates every year and under which it aims for sales of ¥1,600bn (¥15bn) in the year starting April 1 1996, against ¥1,130bn in 1990-91. It plans to increase its fleet to 110 aircraft by end-1993-95 with the introduction of 15 aircraft and retirement of eight-year-old aircraft. To cope with a shortage of pilots, JAL plans to train and use about 300 foreign pilots by 1994-95.

JAL plans to expand its overall business by 6 per cent a year during the five-year period. It wants to expand domestic passenger operations by 9 per cent, international passenger operations by 8 per cent and international cargo operations by 4 per cent.

Among its business management goals, JAL aims to secure a one-third share of the domestic passenger market and strengthen cost competitiveness.

In spite of a current downturn in air transport both at home and abroad, the airline expects demand to pick by 1993-94 at the latest.

As part of JAL's business plan, the airline plans to open at least four domestic routes from Osaka and at least five domestic routes from other regional cities.

Israeli telecoms group boosts year's net earnings by 77%

By Hugh Carnegie in Jerusalem

ECI Telecom, one of Israel's fastest-growing companies, posted a 77 per cent increase in net profits in 1991 to \$27.4m as demand for its capacity-enhancing voice and data circuit multiplying equipment rose sharply in its main North American and European markets in spite of recession.

ECI, which like a growing number of successful Israeli high-techology companies is quoted on Nasdaq in the US, has managed spectacular growth since the late 1980s when it rebounded from a period of losses by shifting away from defence to civilian products, which account for the majority of sales.

Sales last year, most overseas, were a shade under \$144m, up 88 per cent over 1990 and more than twice the \$53m reached in 1988. Mr David Rubner, the chief executive, said a feature of 1991 had been ECI's penetration of eastern European markets. Sales to state telecommunications concerns in eastern Germany, Hungary, Poland and Bulgaria accounted for about 15 per cent of the total, he said.

The company, whose main shareholders are Israel's Clal group and Mr Charles Bronfman, the Canadian investor, is offering a two-for-one share split as dividend to increase share liquidity.

Meanwhile, Koor Industries, the conglomerate rescued last year by its creditors from a crippling debt burden, is planning to follow the example of ECI and similar companies by floating roughly one-third of

its telecommunications and electronics subsidiary, Koorcom, on New York market, raising the narrow-based Tel Aviv stock exchange.

Tadrian, signalling a sharp net profit in 1991 after a period of heavy losses, was recently valued by Israeli consultants at between \$20m and \$30m.

Koor is shortly to pick the main underwriting bank from a shortlist of Merrill Lynch, Shearson Leaman, First Boston and Kidder Peabody.

Mr Benjamin Golan, Koor's chief executive, remarked that times had changed, that US creditors had threatened it with liquidation.

"It is amazing. This time they are chasing us to do business with us, not the other way around."

Malaysian power sell-off to raise almost M\$3.1bn

By Lim Siong Hoon

MALAYSIA begins its largest privatisation and flotation sale in two weeks with Tenaga Nasional, the state-owned power generating and distribution monopoly.

The Malaysian government's offer of 28 per cent, or 685m shares, of the group, will draw nearly M\$3.1bn (US\$1.2bn) from the equity market, underwritten with a total of M\$3.8bn raised in rights issues last year.

At M\$4.50 a share Tenaga is valued at M\$13.5bn, compared with a total of about M\$15bn in market capitalisation for the existing 300 or so companies listed on the Kuala Lumpur stock exchange.

Underwriting the Tenaga sale are 48 of the country's 50 stockbrokers and all its dozen merchant banks.

Group pre-tax profit for the year to August is forecast to increase by 94 per cent to M\$1.1bn from M\$589m last year, and a further 17 per cent to M\$1.3bn in 1993-94. Tenaga's shares are priced at about 11 times earnings.

In the distribution of the Tenaga sale, Malaysian and foreign investors will be allo-

cated 44 per cent of shares available; employees will share about 3 per cent. Government-approved Bumiputera or Malay investors and their investment institutions will be allotted the balance of 360m shares.

Tenaga has an installed generating capacity of 5,000 MW and supplies to 3m consumers, half of them in the industrial sector and 30 per cent in commerce. It has assets of M\$14.8bn, and plans to invest M\$37.7bn for the rest of the decade.

Tenaga's sell-off follows the 30 per cent offer for Proton, the state-owned car maker, last month.

The sale of 25 per cent of Telekom, the telecommunications monopoly, raised M\$2.5bn in 1990, but its share value has since doubled to M\$10.

Guthrie, a Singapore construction group, is offering \$1.50 a share for a controlling stake in its associate L&M Group Investments. Guthrie intends to place out shares in excess of \$51 per cent through Smith New Court Securities, the brokerage, and Nomura Singapore, the merchant bank.

Misawa takes 13% stake in ailing builder

MISAWA, a Japanese property group, is to take a 13 per cent stake in Ishihara Construction, an ailing contractor, for an undisclosed sum, Reuters reports from Tokyo.

Misawa's purchase of 4.8m Ishihara shares aims to help reconstruct Ishihara, which is in financial trouble because it guaranteed a large debt for steel-frame maker Kyowa, a company at the heart of a political scandal. Kyowa was declared bankrupt last May with debts of about ¥200bn (\$1.6bn).

Ishihara had guaranteed ¥200bn of Kyowa's outstanding debt and has been obliged to put up three Japanese properties and another in Malaysia as collateral for the debt. The contractor had guaranteed loans totalling ¥4.6bn for Ohira Sangyo, a failed property group.

"We consider this purchase an investment in the future of Ishihara, which has good resources and a good reputation in high-rise building construction," Misawa said.

Ishihara is listed on the Tokyo stock exchange's second section. Misawa is the majority shareholder of Misawa Homes, the Japanese home-builder.

DRI is pleased to announce its recent acquisitions...

DRI/McGraw-Hill, the leading provider of global automotive forecasts and analysis, has recently acquired the annual automotive databases originally developed by PRS Consulting International. These databases, including Cars, Commercial Vehicles, Parts, and more, are selected customized component databases which are integrated into DRI's Comprehensive Forecasting System.

DRI/McGraw-Hill also pleased to announce that David Smith, Robert Johnson, John Capens, Nigel Griffiths, and Andrew Caplan, formerly of PRS, have joined its expanding research and consulting team.

These recent acquisitions strengthen DRI's expanded strategic and operational capabilities to better address the strategic and operational challenges facing the supplier market worldwide.

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U.S. \$150,000,000

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Notice is hereby given that the interest payable for the Interest Period 30th August, 1991 to 28th February, 1992 calculated up to and including the 18th February, 1992 will be \$265.42 per \$100,000 coupon and \$1,327.08 per \$500,000 coupon.

Bancors Trust

Company, London Agent Bank

Notice to the Holders of
EUROPEAN INVESTMENT BANK
Italian Lira 250 Billion
Floating Rate Notes
Due 2000

U.S. \$150,000,000

Guaranteed Floating Rate

Subordinated Notes

Floating Rate Notes

Due August 1996

Notice is hereby given that the interest payable for the Interest Period 30th August, 1991 to 28th February, 1992 calculated up to and including the 18th February, 1992 will be \$265.42 per \$100,000 coupon and \$1,327.08 per \$500,000 coupon.

Bancors Trust

Company, London Agent Bank

Midland Bank plc

U.S. \$250,000,000

Guaranteed Floating Rate

Subordinated Notes

Floating Rate Notes

Due August 1996

Notice is hereby given that the interest payable for the Interest Period 30th August, 1991 to 28th February, 1992 calculated up to and including the 18th February, 1992 will be \$265.42 per \$100,000 coupon and \$1,327.08 per \$500,000 coupon.

Bancors Trust

Company, London Agent Bank

Taiyo Kobe Finance Hongkong Limited
U.S. \$100,000,000

Guaranteed Floating Rate Notes due 1997

Guaranteed as to payment of principal and interest by

The Mitsui Taiyo Kobe Bank, Limited

For the three month period 18th February, 1991 to 18th May, 1992 the Notes will carry an interest rate of 4 1/4% per annum with a coupon amount of U.S. \$106.25 per U.S. \$100,000 Note and U.S. \$2,656.25 per U.S. \$250,000 Note, payable on 18th May, 1992.

Bancors Trust

Company, London

Agent Bank

FLOATING RATE DEPOSITARY RECEIPTS DUE 1997

Issued by The Law Debenture Trust Corporation plc evidencing

entitlement to payment of principal and interest on deposits with

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London Branch

Notice is hereby given that the Rate of Interest for Coupon No. 20 has been fixed at 4.25% p.a. and that the interest payable on the relevant Interest Payment Date, May 18, 1992, in respect of US\$100,000 nominal of the Receipts will be US\$106.25 and in respect of US\$250,000 nominal of the Receipts will be US\$2,656.25.

February 14, 1992, London

By: Citibank, N.A. (CSSI Dept), Agent Bank CITIBANK

Strong growth of activity in 1991

By sector, 1991 and 1990 sales breakdown are as follows:

(in millions of French francs)	1991	1990
Telecommunications, Business Systems, Cables (1)	109,484	93,143
Energy and transportation (2)	25,887	22,235
Electrical engineering	15,924	15,272
Batteries	3,482	5,360
Miscellaneous activities	6,925	10,431
Sales between sectors	(2,002)	(2,388)
TOTAL	159,900	144,053

(1) Of which

INTERNATIONAL CAPITAL MARKETS

Sun Alliance issue raises £150m

SUN ALLIANCE, the UK composite insurance company, yesterday made its debut in the international bond market, raising £150m funding with an issue lead managed by Warburg Securities, writes Simon London.

The five-year bonds carry a 10% per cent coupon and were priced to yield 100 basis points more than comparable UK government securities - seen as generous by participants.

UK investment managers certainly saw the deal as fair value and bought the deal with enthusiasm. The bonds traded up from a fixed re-offer price of 99.70 to stand at par bid by the close. At this level the yield spread was 95 basis points over gilts.

The issue was made through Sun Alliance's holding company, which is quoted on the London Stock Exchange. The proceeds can be either injected as equity into the insurance subsidiaries or passed on as inter-company debt.

In common with many other UK insurers, Sun Alliance has faced heavy losses from mortgage

indemnity insurance. Analysts are expecting a pre-tax loss of close to £450m when full-year results for 1991 are announced in early April.

Sun Alliance's solvency ratio, the ratio of capital to premium income used by analysts and regulators as a measure of financial strength, is likely to have fallen to around 67 per cent from 81 per cent in 1990.

This is comfortably above the level required by UK law and better than the other four quoted composite insurers. However, Mr Peter Fiddi, more, group treasurer, said the group wanted to maintain the option of passing the proceeds down to operating subsidiaries in the form of equity.

In the near-term, the proceeds of the issue will reduce reliance on the company's £400m commercial paper programmes. The bonds issued yesterday were rated A1/A by Moody's and Standard & Poor's, the US credit rating agencies.

European Investment Bank set to launch \$500m deal

By Simon London

THE EUROPEAN INVESTMENT Bank was yesterday preparing to launch a \$500m seven-year issue in the international bond market, with five underwriting firms bidding for the new issue.

Some syndicate officials anticipated that the deal would be launched at a yield spread as low as 5 basis points more than US Treasury bonds.

Others argued that the uncertain tone of the Eurodollar sector last week demanded a more generous spread - at least 10 basis points.

One area of uncertainty is the demand from Italian investors, usually heavy buyers of EIB paper,

INTERNATIONAL BONDS

which is exempt from withholding tax.

The last EIB Eurodollar deal, a \$400m 10-year issue launched via J.B.J. International in January, did not attract the frenzied buying by Italian investors which is often associated with tax-exempt issues.

However, from a spread of just 6 basis points this earlier transaction has since held its ground and EIB is likely to launch another very tightly-priced issue today.

Elsewhere, activity was

restricted to retail-targeted deals. Shell Australia added to recent supply of medium-term Australian dollar paper, launching a \$400m five-year deal lead managed by Deutsche Bank Capital Markets.

The 10% per cent bonds traded down to less than 1% bid by the close, just inside full fees of 2 per cent.

Prudential Funding added \$100m to its \$150m three-year deal launched last November.

The new tranche of 8% per cent bonds, lead managed by UBS Phillips & Drew, was priced to yield 32 basis points more than Canadian government bonds, which is a pick up of 17 basis points over the outstanding bonds.

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner			
US DOLLARS									
Alcoa No. 1 (b)(1)	340	10	100	1997	1 1/2	Nomura Int.			
Banco Finance & Brazil (a)(1)	100	11	100	1994	1 1/2	Credit Lyonnais			
STERLING									
Sun Alliance (a)(1)	150	10 1/2	99.70	1997	1 1/2	Warburg Secs.			
CANADIAN DOLLARS									
Prudential Fdng Corp (a)(1)	100	8 1/4	100.55	1995	1 1/2	UBS Phillips & Drew			
AUSTRALIAN DOLLARS									
Shell Australia (a)(1)	100	10 1/4	101 1/4	1997	2 1/2	Deutsche Bank Cap.Mkts.			
FRENCH FRANCS									
Aerospaciale (a)(1)	1bn	8 1/4	100 1/2	1994	1 1/2	Credit Lyonnais			
LIRE									
Compagnie Bancaire (a)(1)	150bn	11.80	101.70	1997	1 1/2	Banco di Roma			
YEN									
Okumura Int.Finance (a)(1)	10bn	6	101.325	1997	1 1/2	Nomura Int.			
SWISS FRANCS									
EBS (a)(1)	200	8 1/2	102 1/2	1998	-	UBS			

★Private placement, ★Convertible, ★With equity warrants, ★Floating rate note, ★Final terms, ★Non-callable, ★Coupon pays 1 1/4% over 6-month Libor, ★Non-callable, ★Fungible with existing \$500m deal launched November 1991, ★Non-callable, ★Amount increased from \$500m. Coupon payable semi-annually. Non-callable, ★Fungible with existing \$500m deal. Non-callable.

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS & SUB-SECTIONS									
Figures in parentheses show number of stocks per section	Index No.	Day's Change	Est. Yield (%)	Gross Div. Yield (%)	Net Div. Yield (%)	Index No.	Day's Change	Index No.	Day's Change
1 CAPITAL GOODS (178)	783.00	+0.9	8.66	6.12	14.75	0.61	775.50	777.04	804.21
2 Building Materials (121)	942.17	+1.0	6.46	4.41	10.87	0.44	942.17	942.17	942.17
3 Contracting, Construction (28)	889.23	+0.4	8.94	6.24	15.18	0.80	885.99	887.94	1238.43
4 Electricals (7)	2436.66	+0.4	10.14	6.16	12.41	1.47	2426.18	2440.59	2445.12
5 Electronics (26)	1746.50	+0.4	10.39	4.85	12.19	1.26	1739.81	1771.77	1764.71
6 Engineering-Aerospace (43)	313.88	+0.1	17.01	2.28	7.15	0.77	313.50	314.40	316.62
7 Engineering-General (43)	485.12	+0.6	9.71	5.09	12.71	1.21	482.04	482.39	399.15
8 Metals and Metal Forming (10)	330.61	+1.8	2.11	10.51	-	0.00	324.70	328.07	445.73
9 Motors (14)	305.63	+0.4	8.31	7.74	15.99	0.00	304.27	302.39	322.36
10 Other Industrial Materials (19)	1590.66	+1.6	7.56	5.15	15.73	0.99	1564.38	1564.38	1516.79
11 CONSUMER GROUP (18)	1670.87	+1.3	6.91	3.30	17.81	2.27	1652.21	1651.50	132.12
12 Brewers and Distillers (18)	2081.51	+0.9	7.73	3.41	15.99	7.92	2043.91	2060.09	1667.82
13 Food Manufacturing (18)	1262.95	+0.7	8.55	4.02	14.43	2.11	1253.59	1256.53	1123.34
14 Food Retailing (17)	2519.56	+0.7	8.76	3.29	14.83	0.39	2536.88	2539.23	2465.13
15 Health and Household (24)	652.58	+2.2	5.92	2.16	22.83	0.88	648.21	648.08	894.07
16 Hotels and Leisure (23)	1297.53	+1.2	7.23	5.18	17.21	1.02	1281.62	1281.62	1243.18
17 Media (24)	1514.85	+0.7	6.45	3.61	19.50	1.22	1494.48	1495.25	1498.65
18 Packaging, Paper & Printing (17)	735.87	+0.9	7.19	4.51	16.86	0.22	729.23	744.73	755.04
19 Stores (32)	1059.26	+2.2	6.97	3.41	19.91	1.89	1036.33	1035.49	844.49
20 Textiles (10)	620.45	+0.3	7.40	4.99	17.24	0.53	618.39	619.79	623.65
21 OTHER GROUPS (116)	1220.04	+0.9	9.89	5.43	12.76	6.34	1208.44	1210.91	1110.96
22 Business Services (16)	1391.57	+1.1	7.21	4.71	17.64	0.07	1376.91	1370.18	1005.25
23 Chemicals (21)	1491.45	+0.0	6.73	4.91	18.36	0.44	1477.35	1486.75	1493.58
24 Conglomerates (10)	1131.55	+1.3	11.33	10.75	10.75	2.11	1127.16	1129.91	1437.64
25 Transport (14)	2394.98	+1.5	5.30	4.92	24.62	2.46	2360.73	2363.71	2390.58
26 Electricity (16)	1202.91	+1.0	15.08	6.18	8.63	17.21	1190.50	1193.02	1151.21
27 Telephone Networks (4)	1407.12	+0.7	11.15	4.46	11.71	15.96	1397.79	1409.59	1396.79
28 Water (10)	2464.25	+1.7	17.31	6.45	6.30	0.00	2423.08	2411.01	2470.73
29 Miscellaneous (24)	1827.80	+0.8	5.61	3.34	26.36	0.56	1827.80	1812.46	1807.18
30 ALL-SHARE INDEX (482)	1303.18	+1.1	8.13	4.44	15.38	3.17	1288.90	1290.14	1133.86
31 Oil & Gas (18)	2061.60	+0.1	9.27	6.81	14.24	8.11	2064.26	2093.70	2115.87
32 FINANCIAL INDEX (500)	1374.10	+0.0	8.25	4.69	15.25	3.56	1366.53	1364.05	1228.01
33 FINANCIAL GROUP (87)	712.47	+0.6	-	6.51	-	0.71	708.43	713.48	711.14
34 Banks (9)	864.34	+0.4	4.44	6.15	45.82	1.59	860.88	869.83	836.36
35 Insurance (116)	1460.11	+0.6	-	6.10	-	0.00	1392.14	1402.29	1391.36
36 Insurance (Composite)	480.07	+1.0	-	6.08	-	0.00	475.37	477.16	478.31
37 Insurance (Brokers) (10)	982.77	+1.8	7.87	6.80	16.72	1.80	965.94	963.94	1085.30
38 Merchant Banks (7)	476.51	+0.0	-	4.50	-	0.00	476.28	478.01	474.43
39 Property (33)	763.83	+0.4	7.54	5.95	18.15	0.44	759.97	763.57	765.66
40 OTHER FINANCIAL (24)	1297.53	+1.2	7.23	5.18	17.21	1.02	1281.62	1281.62	1243.18
41 Investment Trusts (68)	1188.05	+0.5	-	5.70	-	2.02	1175.67	1185.13	1110.91
42 ALL-SHARE INDEX (454)	1216.84	+0.9	-	4.88	-	2.90	1205.56	1209.53	1209.82
43 FT-SE 100 SHARE INDEX	2541.0	+2.1	2541.0	2512.4	2513.9	2522.6	2523.7	2537.1	2538.4

FIXED INTEREST									
PRICE INDICES	Mon Feb 17	Day's Change	Fri Feb 14	Accrued Interest	Yield to date	Mon Feb 17	Fri Feb 14	Year ago	Year ago
British Government	122.25	+0.05	122.20	1.85	1.65	8.64	8.64	9.30	9.30
1-5 years (26)	137.13	+0.18	136.88	2.08	2.17	9.15	9.15	9.48	9.48
5-15 years (8)	147.95	+0.29	148.03	2.35	0.88	9.15	9.19	9.61	9.61
15-25 years (1)	164.81	+0.57	163.87	3.17	0.00	9.25	9.26	9.86	9.86
All stocks (66)	134.94	+0.15	134.78	2.06	1.88	9.19	9.22	9.78	9.78
Index-Linked									
1-5 years (2)	169.18	+0.12	168.98	0.03	1.37	12.12	12.12	12.03	12.03
5-15 years (19)	149.52	+0.09	149.45	0.49	0.90	10.64	10.64	10.33	10.33
All stocks (11)	151.10	+0.09	151.18	0.42	0.95	10.64	10.64	10.33	10.33
9 Beta & Lease (82)	119.36	+0.05	119.30	3.32	0.46	10.47	10.47	11.75	11.75

opening index 2513.3; 9 am 2521.5; 10 am 2524.6; 11 am 2530.6; Noon 2531.5; 1 pm 2531.6; 2 pm 2531.5; 3 pm 2531.6; 4 pm 2540.1; 5 pm 2540.1. 8.32 am Flat yield. High and low record, base rates, values and constituent changes are published at Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 1UL. The FT-ACTUARIES SHARE INDICES SERVICE covers a range of electronic and paper-based enquiries relating to these indices. They are available by subscription from FINSTAT, 2nd Floor, 126 Jermyn Street, London SW1Y 4JL. Tel: 071-925 2323.

Clearing banks delay plans to join Taurus

By Richard Waters

THE UK's big clearing banks have dropped plans to be among the first into Taurus. Some believed that being in the first wave would have helped prove to their shareholders that the banks were serious about the transition.

Yet none of these three, nor Midland Bank, is preparing to ask its shareholders for approval to join Taurus at its forthcoming annual meeting, ruling them out from the launch. The problems they have encountered are common to many other UK companies.

The banks - particularly Barclays, National Westminster and Lloyds, which between them control around 90 per cent of the share registration business in the UK -

had earlier been intent on being the first into Taurus. Some believed that being in the first wave would have helped prove to their shareholders that the banks were serious about the transition.

Yet none of these three, nor Midland Bank, is preparing to ask its shareholders for approval to join Taurus at its forthcoming annual meeting, ruling them out from the launch. The problems they have encountered are common to many other UK companies.

The banks - particularly Barclays, National Westminster and Lloyds, which between them control around 90 per cent of the share registration business in the UK -

as they currently stand. Like many British companies, they have more than one class of share in issue. Under their articles of association, this leaves both banks needing one-third of their shareholders to vote in a special "class meeting" of shareholders.

Yet neither feels confident of getting the support, given the inertia of their institutional shareholders, many of whom do not vote even by proxy at general meetings. Some investment managers would also need to get the support of the beneficial owners of shares they manage.

According to an internal memorandum produced at Barclays, "This will be both time-consuming and expensive for all concerned, with no guarantee that the necessary quorum will be achieved in time for the meeting."

One possible answer, according to Barclays, is to seek a capital reorganisation to do away with the second class of shares (staff shares). The bank concedes this is expensive and troublesome, and adds: "For many public companies, such a course of action would not even be within contemplation."

The London Stock Exchange said around two-thirds of the UK's top 600 companies had

more than one class of share in issue and so would need to call separate class meetings in this way. However, it said this did not mean to cause difficulties, since class meetings could be convened with little difficulty.

The exchange also played down another concern of the banks - that full Taurus regulations would not be available until May, when the exchange plans to publish its own Taurus rule book.

The exchange said companies did not need to wait for the publication of these details before putting a proposal to their shareholders that they should move on to Taurus.

Rebuilding finance on shaky foundations

Simon London examines UK building societies' efforts to refund their debt

THE POOR state of the UK housing market is dragging on into a sensitive period for UK building societies, raising doubts about their ability to raise the capital they need to refinance a substantial part of their £200m capital market borrowings.

In total, UK building societies have £2.6bn bonds and syndicated loans maturing this year, rising to £4.5bn in 1993 and £6.4bn in 1994.

One thing is certain: banks and bond market investors are demanding much higher returns than in the late 1980s, when building societies were first allowed to tap the capital markets.

In 1987, for example, Halifax, the largest building society, signed a five-year £300m multi-currency facility which gave it access to sterling funding at just 0.05 per cent (5 basis points) over the London interbank offered rate (Libor).

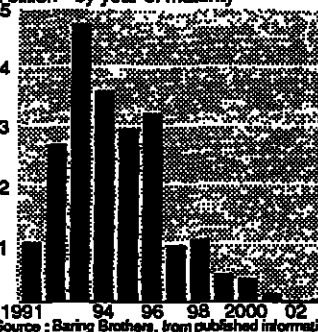
The facility runs out in July, and Halifax would have to pay at least 30 basis points over Libor to replace it with a similar loan.

During the late 1980s, building societies faced a declining inflow of savings from retail depositors and increasing demand for housing finance. To meet this shortfall they expanded capital market borrowings, to more than 20 per cent of total funding in many cases.

While demand for new mortgages has fallen sharply, there

Building Societies Debt

£ billion - by year of maturity



UK COMPANY NEWS

A pragmatist wary of greener grass

John Thornhill talks to Liam Strong, the new chief executive of the Sears retail group

THE UK retailing scene has just been presented with an intriguing prospect.

Mr Liam Strong, the energetic 46-year-old former marketing director of British Airways, yesterday took over as chief executive at Sears, the notoriously sleepy retailing group which includes Selfridges, Adams, Olympus, Wallis, Freemans and the British Shoe Corporation.

As the City sees it, the highly ambitious Mr Strong is a man in a hurry – in a business that cannot be rushed.

While at BA he developed a reputation as something of a whizz-kid, his most famous coup being the launch of the World's Biggest Offer, a marketing campaign which attempted to stimulate air travel after the Gulf war.

Colleagues at BA speak of a man who was fully confident in his own abilities, unforgiving of others' faults, and impatient to implement change.

But, in an interview with the Financial Times, Mr Strong appeared decidedly restrained in his ambitions for Sears.

Wisely perhaps, he offered no sweeping new visions for the future of the company, nor did he suggest any radical remedial measures.

"Our over-riding objective simply has to be to get a better return on our assets. Until we have done that there is little point in trying to do anything else."

In two sentences he summed up the City's disquiet with Sears and signalled his determination to tackle it. Analysts have persistently criticised the poor returns it has been able to generate on an asset base of more than £1bn and annual sales exceeding £2bn.

From peak pre-tax profits of £27m in 1988-89 Sears fell to £147m last year as the recession and exceptional charges

associated with a continuing restructuring programme took their toll.

A further fall is expected this year; the dividend is likely to be uncovered – and recovery looks set to be long and slow.

Yet Mr Strong was tempted because of what he saw as clear recovery potential.

"When I looked at Sears I saw a big company with good asset backing, a wide portfolio of businesses, some problem areas such as footwear and menswear, and some pluses like childrenswear. And all at the bottom of the business cycle."

Since November, Mr Strong has toured the company "picking up stones to see what lies beneath", in the words of the chairman, Mr Geoffrey Maitland Smith.

Now he is responsible for finding solutions. Somewhat surprisingly, given his background, he is far more an advocate of creeping incremental change than of the grand gesture.

"The real benefits to be had in the marketplace are from getting the commercial and operational sides of the business working well together," he says. "There is a tendency in most service businesses – whether in a plane or in a shop – for the operational side to dominate."

He is wary of being drawn on specifics, but says he sees his role as introducing a culture of constant challenge, redefining standards, and applying them consistently across the business.

He suggests the emphasis must be placed on the more effective use of supply chain management and information technology systems, and improved levels of customer service.

He intends to launch a management audit to assess the



Liam Strong: for incremental change, not grand gestures

company's managerial talent and ensure that it is sensibly deployed.

"One of the things that strikes you is that some things are done very well in certain parts of the group, but they are not applied consistently."

Mr Strong sought inspiration from other retailers in Europe and North America before taking up his post.

He concluded that retailing is a dangerous business that has to be carefully played.

He exhibits a strong streak of pragmatism and adopts a wary view of expansion either by means of launching new brands or by overseas acquisition.

"The failure rate of developing new brands in retailing is high. Buying up existing brands must be a better way to go than trying to develop something entirely new yourself," he says.

And he has a similar attitude towards expansion in mainland Europe. "We will be approach-

ing it more cautiously than anything else we do on the principle that if it is easy someone else will have already done it."

Overseas turnover last year was about 9 per cent of the total and will probably be similar this year reflecting growing Euro-business.

Sears is carefully testing its Adams childrenswear franchise in the Netherlands, its Olympus sportswear outlets in Spain, and its Wallis fashion concessions in Germany.

It has formed a joint venture with Groupe André, the French retailer, to develop business in northern Europe.

On the home shopping front, Sears has just bought a Dutch mail order group to combine with its existing Freemans business.

But Mr Strong is aware of the potential pitfalls. "The grass always looks greener on the other side of the fence but that's because you know less about it. When you move there

you will fall precisely because you know less about it," he says, permitting himself a rare smile.

One area that he accepts may prove more amenable to rapid change is the Selfridges department store. The business, which has a book value of £180m, has not produced the returns expected of it. The branding of Selfridges could certainly be pursued more aggressively, he suggests.

But in spite of his innate caution, the timing of Mr Strong's move to Sears has been shrewdly calculated.

He can expect to benefit greatly from the restructuring already undertaken by his predecessor, Mr Michael Pickard, a tall and seemingly ponderous man given to wearing tiepins with his initials JMP stamped upon them.

Mr Pickard wrought a quiet revolution at Sears, helping to shift it from a rambling conglomerate to a more tightly-focused speciality retailer.

He also introduced more rigorous financial disciplines and reorganised the British Shoe Corporation, which embraces Dolcis, Saxone and Freeman Hardy Willis. His initiatives at last seem to be beginning to bear fruit.

Mr Strong is astutely sending a subdued message to his intended target audience in the City.

"What he says is what we want to hear," says Mr Rodney Forrest, retailing analyst at stockbrokers Credit Lyonnais Laing. "But it is also clearly a reality. He will not suddenly wave a magic wand and it will all come right. But there will be a progressive turnaround and improvement."

Mr Strong now has it all to prove. And as he is the first to admit: "It is in general more difficult in life to decide how to get things done than to decide what to do."

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FT SURVEYS

Revamped Wills back in the black

THE HEAVILY reconstructed Wills Group, where CT Group, a distributor of high specification engineering equipment, is the core business, returned to the black in the six months to December 31.

Taxable profits emerged at £154,000, struck on turnover of £7.27m, but because of the overhaul of the company's direction and financial position, last time's figures which showed losses of £258,000 on turnover of £8.37m are not strictly comparable.

Since summer 1991, Wills has:

- been released from bank guarantees relating to the Hawkes trade finance business in Australasia and sold the group to its local managers;
- raised £1.7m net from a

rights issue and issued up to 11.2m warrants to subscribe for one new share at 5p between January 1 1992 and February 1 1992;

● repaid loans with £1.5m of the rights proceeds to its bankers, who then capitalised the balance of their loans – £4.58m – into 2.4m new preference shares;

● changed its year-end from December 31 to June 30.

Consequently, Mr David Massie, chairman, said that the current results contained only two months where Wills operated free of the constraints of the last few years.

Basic earnings came to 0.51p (losses 3.21p) per share. A return to the dividend list will be considered in the light of the full year results.

Reece issues profits warning

Reece, the machine tools, brick making and nursing homes group, yesterday issued a profits warning following

recent weakness in its share price.

Directors anticipate a pre-tax loss in the second half but expect the group to show a profit for the full year.

Indications were that the figure would be similar to the £415,000 pre-tax returned for the 15 months to December 31 1990.

Gartmore Emerging shows improvement

At December 31 1991 net asset value of Gartmore Emerging Pacific Investment Trust had improved to 51.1p per share from 46.9p a year earlier, though it slipped from 58.9p at the halfway stage.

Gross revenue for the year to December 31 increased to £1.12m (£881,000) and pre-tax profit more than doubled from £187,000 to £423,000. Net revenue came out at £306,000 (£121,000).

A dividend of 0.15p (0.1p) is proposed. This, together

with a special payment of 0.1p, makes a total of 0.25p for the year.

FII declines 13% to £3.2m

FII Group, the UK's second largest shoe manufacturer, suffered a 13 per cent setback in profits to £3.2m pre-tax for the six months to November 30.

An exceptional provision for redundancies, reorganisation and associated costs accounted for £200,000 of the shortfall.

Turnover of £40.2m (£38.7m) included exports of £5m (£5.5m). The interim dividend is lifted from 5p to 5.5p.

Directors said liquidity remained strong with cash balances of nearly £10m.

Second Alliance net asset value at £13.62

Net asset value of The Second Alliance Trust stood at £13.62p per stock unit at January 31 1992.

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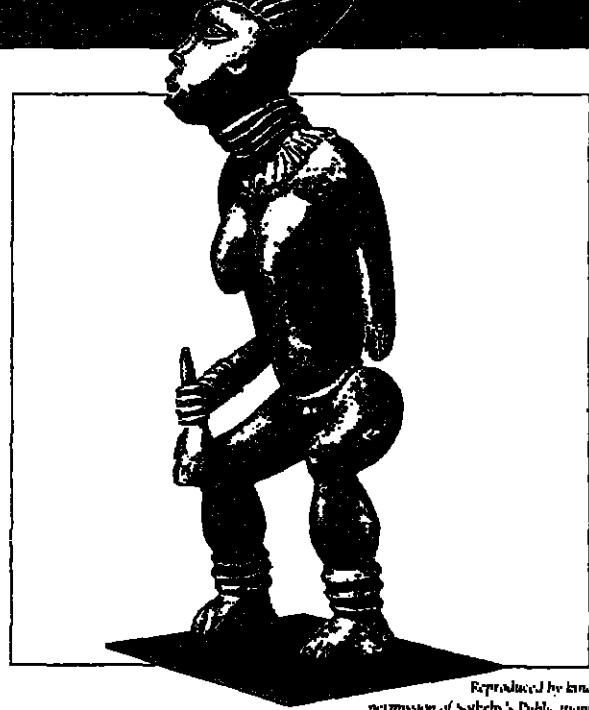
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UK COMPANY NEWS

Petrocon chief denies pursuit by Maxwell administrators

By Richard Gourlay

PETROCON, the group making a hostile all paper bid for James Wilkes, the troubled Midlands engineering company, yesterday reacted angrily to the suggestion in a Sunday newspaper that it was being pursued in court by administrators to a company owned by the late Robert Maxwell.

Petrocon's share price fell 11 per cent to 40p following the independent on Sunday's story, reducing the value of Petrocon's all share bid by 10 per cent to £31.8m.

Solicitors for Mr Colin Robinson, the Petrocon chairman, said he was considering legal action against the independent on Sunday. The litigation against Mr Robinson and others had been started by Mr Maxwell in March 1990 and taken over by the administrators, Arthur Andersen, when Hollis Industries went into administration in December last year.

Suggestions that administrators to Mr Maxwell had launched the litigation were potentially defamatory.

The case revolves around the sale in 1988 of a license held by Locktronics, a subsidiary of Hollis Industries which Mr Robinson and others controlled to Beeley, a company Mr Robinson also controlled.

Hollis Industries was acquired by Mr Maxwell who subsequently argued that the company should have accepted a higher alternative offer

for Locktronics. Mr Robinson said the 1988 sale had been included in the board minutes but he had made a technical violation of the companies act by not having a resolution approving the sale approved by shareholders.

The row over Mr Maxwell's two year old case against Mr Robinson overshadowed the posting of Petrocon's offer document to Wilkes shareholders.

Petrocon argues in the document that it has the management team to sort out Wilkes financial problems without having to resort to fire sales to deal with its high level of debt.

Mr Robinson also believes it could reduce head office expenses by £1.5m a year.

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Mr Robinson also believes it could reduce head office expenses by £1.5m a year.

Agreement near for MacDonald Publishing sale

By Raymond Snoddy

Agreement in principle concerning the sale of MacDonald Publishing, the loss-making publishing venture of Maxwell communication Corporation, is imminent.

Mr Anthony Lomas, of Price Waterhouse, the MCC administrator, is hoping to announce a potential purchaser later this week.

Considerable interest has been shown in MacDonald since it was placed in administration by the High Court in January.

All the signs point to Boston publisher Little Brown, Headline and Macmillan of the UK being among the serious contenders as the bidding reaches its final stages.

MacDonald's publications take in Catherine Cookson, the Noddy books of Enid Blyton and literary biography. It owed MCC about £30m and had been losing some £1m a year.

Mr Lomas denied reports yesterday that MacDonald had been losing authority because of the uncertainty and emphasised that it was unlikely that arrears of royalty payments to authors would not be met.

Despite the disruption caused by the collapse of the Maxwell empire, MacDonald has been trading normally and was virtually up to date with its February printing schedule.

Lep reduces debt with £15m sale to managers

By Angus Foster

IN A bid to cut borrowings, Lep Group, the security and freight forwarding concern, has sold a specialist delivery services subsidiary to its managers for £15m.

The buy-out of Swift Transport Services, a delivery company for the automotive and engineering industries, is being supported by institutions led by Prudential Venture Managers. The consideration is made up of £8m cash and the repayment of £7m of inter-company debt.

Swift's external borrowings of about £4m are also being taken over. The sale will reduce Lep's net indebtedness by £23m to about £45m.

Shares in Lep, which have collapsed from about 80p in September following a profits warning and debt refinancing worries, fell by 1p to 10p yesterday. Shares in ADT, the security and car auction group which bought a 27 per cent stake in Lep at an average 175p, dropped 3p to 405p.

Lep is still considering the disposal of National Guardian Corporation, its US securities business, and remains in discussions with its bankers about refinancing plans. The company is due to announce full-year results for 1991 in April and has already warned of "very substantial" write-offs and provisions.

Swift reported profits before tax of £2.99m in 1990 with net assets of £12.9m. Trading since then has been affected by the recession, Lep said.

City Merchants net asset value at 92.7p

The net asset value per share of City Merchants High Yield Trust reached 92.7p at the December 31 1991 year-end.

The company, which came to the market in May 1991, reported gross income for the period of £889,000, including deposit interest of £147,000.

Revenue after tax of £178,000 totalled £205,000 and the directors are recommending payment of a final dividend of 1.25p, making a total for the period of 3.25p.

The dividend is payable from earnings per share of 3.859p.

Creaming it in a homogenised market

European union discounted as knell to houses, reports Robert Peston

LIKE THE House of Lords, the City of London's discount houses have, with monotonous regularity over the past decade, been decimated by archaic institutions, doomed to extinction.

Yet these peculiarly British securities houses, which act as intermediaries between banks and the Bank of England, have survived all the gloomy prognostications. Participants in the discount market were therefore cautioning yesterday that the losses made by Union Discount in 1991 should not be seen as symptomatic of a widespread malaise.

Though Union is one of the three biggest houses - together with Gerard & National and Cater Allen - its problems are not typical of the industry, because the bulk of its losses were made by a leasing subsidiary, Sabre Leasing, which is quite distinct from its money market operations.

However, Union's discount house subsidiary - one of the oldest and biggest of the houses - also made a loss, of £2.91m.

It blamed "unusual trading conditions in the discount market". Discount houses traditionally make profits when interest rates are falling, as they have been in the past year. "If we cannot make profits in those conditions, then our days may be numbered," says a director of one of Union's rivals.

A simplified example of how discount houses operate should help to explain his concern. The British bank places a certain amount of their surplus cash on deposit with the discount houses. The discount houses will typically pay about 4 per cent more than the bank base rate for this money, which is repayable on demand.

They then invest this "call" money in bills - securities maturing in one month or



Graeme Gilchrist, chief executive of Union Discount, leaving after the group's first discounting loss in 25 years

three months - which are likely to yield less than the base rate. On the face of it, therefore, the discount houses lose money on these transactions.

However, if the base rate falls, then the discount houses will pay less for the money on call from the banks, but will earn an unchanged rate on the bills until they mature. "We are creaming it for 90 days," says a discount house director.

That has been the theory. The recent practice has been different however. Interest rates have often not fallen as quickly as was expected," says the discount house director. "So we have had to continue to pay an expensive rate for money for rather longer."

However, Union's discount house losses appear to be the exception, not the rule. Other discount houses said yesterday that they had been profitable

in the past year, if not as profitable as they might have been in previous periods of declining rates.

They added that in the past few months it has become easier once again to make profits. But most have reduced their exposure to swings in interest rates in either direction by using the futures and forward markets.

Nonetheless the prospect of economic and monetary union may pose a longer-term threat to the seven pure discount houses and two "hybrids", or discount houses which have been merged into gilt-edged market-makers, the dealers in government bonds.

Discount houses are part of a system for controlling interest rates which is unique in Europe. Central banks on the continent tend to deal directly with banks. But the Bank of England does not.

It has an exclusive relationship with the discount houses, which it uses as intermediaries when influencing the level of the base lending rate and when lending to the money market to prevent liquidity shortages and extreme volatility in interest rates.

This system has been in existence in roughly its current form since before the Second World War, though the houses date from the 19th century. The Bank of England believes it is an efficient system, which it is keen to preserve.

If any individual house ran into serious difficulties - and there was no suggestion yesterday that Union's might be - the Bank might allow the house to disappear. But it would make sure that any winding-up did not damage lenders to that discount house or the financial system.

Discount houses accept that European monetary union may lead to the end of their privileged position. The continental system of dealing direct with banks might be employed by a new pan-European central bank.

But though that would involve the extinction of discount houses - as defined by their relationship with the Bank - the firms themselves could in theory continue to thrive.

This is not the contradiction which it appears.

Discount houses have evolved into specialists market-makers in a range of short-term securities. They insist that their special relationship with the Bank of England contributes nothing to profits.

The corollary is that Union's losses should be seen as no more significant than the losses of any other market-maker in any other market. Its market judgment erred and it paid the price.

See Lex and Observer

Hanson launches defence of dividend policy

By Roland Rudd

HANSON, the Anglo-American conglomerate, has launched a counter offensive in response to criticism that its move to a quarterly pay-out amounts to a dividend cut.

In an attempt to persuade fund managers and analysts that shareholders would be better off under its new dividend policy, Hanson has published a note showing that UK shareholders will be worse off in 1991 when they will receive 2.75p compared with last year's interim of 3.15p, they will be better off by April since they will have received three quarters of the dividend earlier than under the old dividend policy.

To minimise its advance corporation tax liability for the year to September 30 1992, Hanson last week

announced that it would pay its dividend quarterly from July. There would be three further payments in October, January and April.

The quarterly dividends would not be less than 2.75p totalling, at least last year, more than 11p.

Last year shareholders received 3.15p in July and 7.85p in February.

Hanson argued that while shareholders will be worse off in 1991 when they will receive 2.75p compared with last year's interim of 3.15p, they will be better off by April since they will have received three quarters of the dividend earlier than under the old dividend policy.

At a meeting of analysts and institutional shareholders last Friday, Lord Hanson, was reported by several people present as suggesting that the total dividend this financial year may be more than 11p.

One analyst said: "Lord Hanson made it clear that he was irritated that some commentators had suggested that the dividend was a 'hidden' dividend cut and made it clear that the group was quite likely to pay more than last year's 11p."

Hoare Govett, the group's brokers, are predicting a quarterly dividend of 2.85p, making a total of 11.25p.

Bradford & Bingley raises debt provisions

By Angus Foster

BRADFORD & Bingley Building Society, Britain's seventh largest in asset terms, yesterday announced pre-tax profits of £107.5m for 1991.

This 7 per cent increase came in spite of record provisions for losses and non-performing interest of £47.6m (£9.4m).

The society said total assets grew 32 per cent to £11.9bn. This followed mergers with the Leamington Spa, Hendon and Hampshire societies as well as growth from new businesses.

Personal pensions business rose over 50 per cent, with annual premium income of £30m. Personal equity plan funds more than doubled to £312.5m.

Aristuein's £5m buy creates Bank of Edinburgh Group

By James Buxton, Scottish Correspondent

ARISTUEIN, a company set up in 1990 with the aim of acquiring small to medium-sized building societies, has acquired the Goode Durrant Bank.

The bank will now change its name to Bank of Edinburgh and Aristuein will change its own name to Bank of Edinburgh Group.

Goode Durrant Bank was a subsidiary of Goode Durrant, the vehicle hire, motor distribution and building group.

Aristuein paid £5m for the bank and as part of the deal sold Goode Durrant Bank's loan portfolio at its written down book value of £1.4m

to another subsidiary of the Goode Durrant group.

The portfolio consisted of loans to property developers in the south of England.

The bank, which inherits a "stable depositor base", according to Aristuein, will now concentrate on taking personal savings and providing residential mortgages.

It will market itself through the press and independent financial intermediaries.

Bank of Edinburgh, either before or as part of a merger with a building society.

Aristuein was set up in December 1990 with £26m of capital from UK and European institutions with the aim of taking over building societies and merging them into a federation which would be strong enough to compete with larger institutions.

Mr Murray said yesterday that it was in talks with several building societies about possible mergers but the discussions were covered by confidentiality agreements. "We are very ambitious," he said.

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Allied-Lyons signs pub deal with Brent Walker

By Philip Rawstone

ALLIED-LYONS, the drinks, food and retailing group, yesterday announced that it had signed agreements for the lease of 734 of its pubs to Pubmaster, the Brent Walker retail subsidiary.

The deal was completed in spite of a warning from the Office of Fair Trading that the pubs would still form part of Allied's tied estate.

Allied's legal advice is that the 2,380 which government orders require it to free from exclusive beer supplies by November.

Under the terms of the agreement with Brent Walker, Allied will supply the enlarged Pubmaster estate with two thirds of its beer for seven years.

The differences between Allied and the OFT over the status of the pubs may have to be settled by the courts,

though modifications of the beer supply agreement would probably meet the OFT's requirements.

Mr Don Marshall, Allied Breweries' commercial director, said: "We have been working for some time to structure the deal in such a way as to take into account any concerns the OFT may have. In announcing the signings, we are confident that this is a further step towards meeting the requirements of the tied estate order."

As part of the deal, Allied is buying 46 pubs from Brent Walker for £20.1m cash, of which £7m is deferred for one year.

Brent Walker had originally intended to sell 57 pubs to Allied but for the time being 11 had been withdrawn by agreement and had been sold instead to Wolverhampton & Dudley Breweries.

Getting to grips with the community care market

Andrew Bolger considers Seton Healthcare's change of direction and its rising fortunes

SETON Healthcare grew from a playful observation by a former member of the Oldham stockexchange manufacturer in 1982.

Chatting to a machinist, Mr Ivor Stoller doubled a length of knotted tubular cotton fabric along his finger - and realised he had created a tubular bandage.

It took Mr Stoller a long time to persuade doctors and nurses of the contribution his new product could make to bandaging techniques which had changed little since the days of the Egyptian mummies. In 1980 the company started making Tabigrip, which now dominates the UK market for elasticated tubular support bandages.

Direct marketing to health professionals has continued to be important to Seton, which is now run by Mr Norman Stoller, the founder's son. It came to the market in July 1980 through a £20m placing at 130p a share, and has since seen its market value nearly triple - making it one of the stock market's best performing shares.

Annual sales of the company have grown from £700,000 at the start of the seventies reach-



Norman Stoller: seen market value nearly triple

ing more than £50m last year. Pre-tax profits for the period came out at £3m.

In recent years it has shifted the balance of the group away from hospitals, where competitive contracting keeps the lid on profit margins, towards supplying prescription products to retail chemists and the community care market.

The trend towards more care being carried out in the community is fuelled both by the shorter length of hospital stays, and the increasing number of old people with chronic

illnesses who need to be treated at home.

Seton claims that while people under 65 need an average of four prescriptions per year, the over-65s need 12 and those aged over 75 average 24 prescriptions each.

The group has made a particular effort to target district nurses and health visitors. They tend to be easier to reach than GPs, who are often besieged by representatives from the big drugs companies.

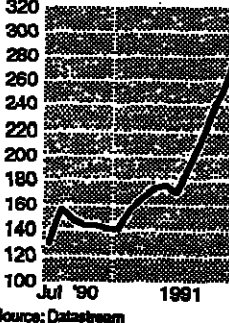
Under the Nurse Prescribing Bill, currently going through parliament, up to 25,000 qualified district nurses and health visitors will be allowed to prescribe for the first time, once they have undergone additional training.

Seton established a direct sales force in the eighties and now has 26 former nurses on its books, who spend about 80 per cent of their time selling in the community. As trained nurses, they can demonstrate products and advise on their application for particular medical problems.

One of the group's newest products is Setopress, a high-compression bandage used for the treatment of venous ulcers,

Seton Healthcare

Share price (pence)



Source: Datastream

a common condition among elderly people. Nurses know they have applied it using the most effective pressure when the pattern woven into the bandage is stretched to form a perfect square.

Seton recognises that the higher margins available in the community care side of the health business will attract competition, but is confident that the group's sales force of trained nurses gives it a considerable advantage.

Mr Diana George, managing director, said: "If our competitors send in the salesmen with shiny shoes, they are going to

struggle. Nurses want help and advice, not a hard sell."

Seton also stressed the importance of having a direct sales force last month when it announced the sale of its US subsidiary, SetPro Healthcare, and new distribution arrangements in the US.

Although the financial performance of its US subsidiary had improved substantially over the last three years, Seton said SetPro had no sales force outside the hospital market, and the cost of building one up to take advantage of the same trend towards community care in the US was beyond the resources of the UK group.

Seton has sold most of its healthcare business in the US to Acme United Corporation, a long-established company which has been distributing Seton's Lyfoam range of wound dressings since 1985. Acme has a considerable sales force in both the hospital and community sectors, and will now distribute several other Seton products.

Seton is confident that these new arrangements will be to develop the sales and profits of the UK group's products more quickly in North America.

The acquisition of quality brands has also been another key factor in Seton's rapid growth. In 1990 it bought two muscular pain relief creams, Transvacin and Lloyd's Cream, for £1.5m from Rockit & Colman, the food and household products group.

Last year the group paid an initial £1.5m for the Staripod trade mark, which covers a new range of the latest "blow-fill-seal" technology. This enables sterile pharmaceutical solutions to be delivered by plastic vials, containers which are ideally suited to the requirements of community nurses.

Although the scale of the market caused Seton to retreat from direct selling in the US, Seton is determined that in Europe it will continue to pursue its strategy of "following the patient" from hospital back into the community.

The group has established a joint venture with its distributor in the Netherlands to share the costs of setting up a sales team which will sell Seton products directly to the community care market.

Success in the Netherlands would provide a platform for considerable expansion by Seton across Europe.

FINANCIAL TIMES SURVEY

Wearside: winning Nissan's investment has been a big morale booster, Page 2

TYNE and WEAR

Tuesday February 18 1992

Social problems: mention of last year's riots still provokes unease, Page 5

Nissan started a bandwagon of inward investment that is transforming Tyne and Wear's economy, but pockets of long-term unemployment remain a serious problem. Last year's riots damaged a carefully nurtured image but, paradoxically, they may even have strengthened the region's case, writes Ian Hamilton Fazey

Standing up to recession

TYNE and WEAR is undergoing long-term and continuing economic change, creating problems as well as benefits. The overall picture is summed up by Mr Paul Briggs, chairman of the north-east region of the Confederation of British Industry.

"In the north-east we have changed the fabric and means of business. The economy is being reconstructed. Productivity is infinitely higher. The biggest development of the last 10 years has been the amount of inward investment and the new demands it has imposed on quality and performance. We have now got to grow many more businesses in the region."

"On the other hand, the problem is a rump of unemployment which is very difficult to overcome. There is a bad educational problem. We need a multi-skilled workforce, not labourers."

"This raises a major social question and will require an integrated approach. The link between business and education must improve and involve government, local authorities, schools, further education colleges, universities and the training and enterprise councils."

The urgency of this social question was not fully recognised either regionally or nationally until last September, when riots erupted on Tyneside.

Their impact on most people outside the region was worsened by an unawareness of underlying problems because of a concerted "talking-up" of the region's attributes to impress inward investors.

This campaign had justified itself by attracting Nissan to Tyne and Wear in 1985. "We now have nearly 50 Japanese companies, nearly 12,000 jobs and £1.7bn from them in the region," says Dr John Bridge, chief executive of the Northern Development Company (NDC), a consortium with public and private sector support.

The NDC is now targeting Korea and Taiwan and the first trickle of companies has arrived, but that is only part of the story. In the 18 months to last October, foreign inward investors started 83 projects, creating or safeguarding 8,000 jobs, with an estimated £1bn of capital spending.

Thirty-seven involved European-based companies, 24 were from the Far East, and 22 from the US. Far East investors accounted for 40 per cent of the

jobs. In addition, 37 projects involved relocating UK companies, creating another 2,400 jobs.

Not all this activity went into Tyne and Wear. The NDC acts for the whole north-east and Cumbria, but Newcastle is the regional capital and service centre and its contribution of 1.13m people has the largest population. What is good for the north is good for Tyne and Wear.

Generally, the influx has broadened the economic base and helped Tyne and Wear to withstand recession better than most of the south of Britain. Moreover, 40 per cent of output is now exported - inevitably so, since the inward investors have mainly come for easier access to European markets. This, coupled with very few people or businesses mortgaged up to the hilt, has helped insulate the local economy

from the problems of southern England.

Why the inward investment is needed is that only half a generation ago a third of the north-east's workforce was employed in shipbuilding, steelmaking or coalmining. Closures have seen the figure drop to only 3 per cent now.

This long-term decline of basic industry is condemned by Mr Doug Henderson, MP for Newcastle North and one of the Labour party's trade and industry spokesmen. He is glad of Nissan's arrival but says it does not yet herald economic revival for an area which has consistently been near the top of the UK unemployment league.

The search for work is the issue. In Tyne and Wear, for example, shipbuilding has been reduced to the high-tech warship yard of Swan Hunter. Amec, in the shape of its

Press Offshore subsidiary, has been another indigenous success, as have the Rolls-Royce Industrial Power Group - formerly NEI - and Vickers, builders of the battle-proven Challenger tank. But the need for higher productivity has limited the numbers of jobs they can create.

Most new jobs require qualified workers such as at two emergent Tyneside information technology businesses, Quality Software Products and Sage.

"You don't need labourers carrying buckets of rivets around Swan Hunter any more," says Mr Neville Trotter, MP for Tynemouth and Tyne and Wear's only Conservative in the House of Commons. The Meadow Well estate, where the riots began, is in his constituency.

Politically, reconstructing the regional economy has been a race to reduce unemploy-

ment to manageable levels before the social problems boiled over. The rate for Tyne and Wear was 11.8 per cent last December - the latest detailed figure - with another 0.8 per cent on employment training.

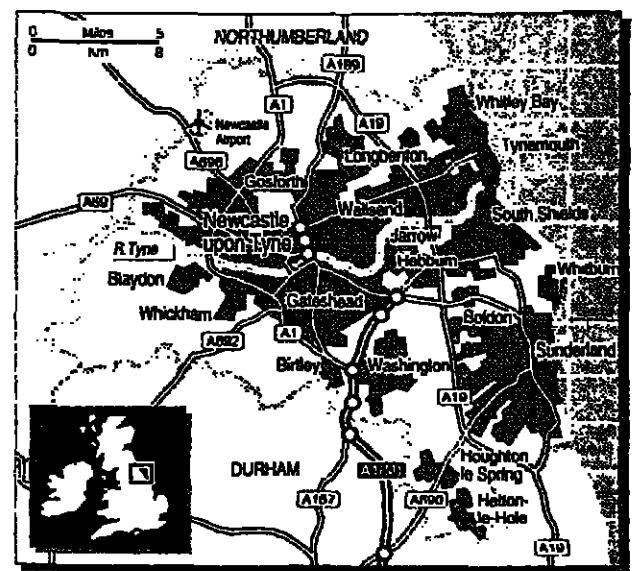
In addition, 12.6 per cent of under-18s were out of work and another 62 per cent of them were in youth training. There were 1,708 vacancies advertised in Jobcentres; one for every 38 unemployed claimants.

Absolute numbers are down at least a third on the levels before Nissan's arrival, but the concentration of long-term joblessness into pockets has accentuated the differences between the haves and have-nots.

Newcastle's submission for urban funding in the government's City Challenge competition says more than half the people under 24 in the West End district are out of work.



Swan Hunter's Wallsend shipyard on Tyneside where Type-23 frigates are under construction as part of a £400m contract



Only one in 50 who attend the local comprehensive school leave with five or more GCSE passes.

Within the West End, beside the river, is the Tyne and Wear Development Corporation's impressive Newcastle Business Park. British Airways has set up a computerised telephone-sales operation there. Only the brightest have a chance of anything other than a menial job.

In spite of the efforts of many decent local people, these are the conditions in which is developed an underclass with a criminal culture. An inevitable result - as has happened following other UK urban riots in the past 12 years - is that the blame has been put almost entirely on criminals, with only a token acknowledgement of the conditions which enabled them to flourish.

Mr Trotter says about 100 professional criminals rioted because the police had started to crack down successfully on their Meadow Well base. Mr Alastair Balls, chief executive of the development corporation, talks of "criminal gangs" impeding the building of community networks among decent people.

Mr Bob Tilmouth, chief executive of Tyne and Wear Chamber of Commerce, says: "There were two reasons for the riots: crime, and a badly managed housing estate. They were a

great sadness to the community, but they were criminal in origin."

Dr Bridge says: "They put crime on the shopping list of things companies wanted to know about. Tokyo TV was a problem because it was a negative, but people soon realised that it's no worse here than overseas. It's less of a problem than was the one they used to ask about - industrial relations. They don't ask about labour relations at all any more because those problems don't exist."

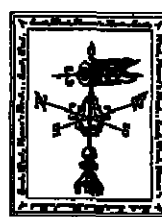
But Mr Tilmouth adds: "The riots have stiffened our resolve. There is still a long way to go. Many of us are determined to press on harder than before."

Indeed, the riots may help Tyne and Wear sell its case, which often looked almost too good to be true when it was merely promoted, rather than argued. The argument is strong: an entire sub-region has largely pulled itself up by its bootstraps and started to transform a declining, falling economy into a growing one.

Mr Kit Humphrey of Newcastle stockbrokers Wise Speke sums up a growing mood: "All my life we have been running to stand still against industrial decline. Now we have a chance to build and grow. We have turned a corner and have much more power to help ourselves."

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TYNE and WEAR 2

WEAR SIDE

A morale booster

MAKE IT WEAR SIDE, urge the slogans emblazoned on hundreds of commercial vehicles owned by Sunderland borough council and local private companies.

Make it Wearside, entreat the advertisements designed to promote the borough as "the advanced manufacturing centre of the North".

Sunderland, one of Britain's largest towns, has long felt aggrieved at playing second fiddle - in outsiders' eyes, at least - to Newcastle. Wearside, known locally as Makems, do not take kindly to being mistaken for Geordies.

Winning Nissan's investment and watching it flourish and attract component suppliers has been a big morale booster for those local people who feel they or their children have a chance of working for the new automotive employers.

Others, meanwhile, have cheered themselves a little with the spectacle of Newcastle United trailing behind their Roker rivals on the football pitch.

But the real boost for Sunderland now would be to see significant job creation on the riverside sites which once provided the thousands of shipbuilding, coal mining and heavy engineering jobs on which the town so heavily relied.

These traditional industries bore the brunt of Wearside's job cuts in the 1980s. Within a decade, their workforce was cut by a half, the town lost its last shipyard - ending a 600-year-old industry - and the total number of employees in work dropped by 5,300 to 90,800, a fall due almost entirely to a reduction in male employment.

Even so, when the government decided in 1988 to close the last shipyards with the loss of 2,400 jobs, some members of the local business community, which includes substantial employers such as Nissan, Rolls Royce, Vaux and Grove-Coles, not surprisingly took exception to the "dead town" image portrayed in sections of the media.

But outcry over the shipyards' closure helped secure a 150-acre enterprise zone as part of the government's £45m "rescue package". It also triggered the creation of The Wearside Opportunity (WFO), a local private sector initiative, in partnership with the local authority and development agencies, to regenerate the borough's economy and pep up its morale by building on its manufacturing traditions with new, forward-looking industry.

In fighting for inward investment, Sunderland now has a number of advantages. They include Nissan's proximity and the enterprise zone, in force until the year 2000.

Zone status is the factor which squares the circle, making speculative building financially attractive, says Mr Norman Bachelard, a director of Washington Developments, a London and Edinburgh Trust subsidiary. In Tyne and Wear generally, rental levels are still a deterrent to private sector developers, he says. His company is now developing the

first 57,000 sq ft phase of 500,000 sq ft of business space on the Tyne and Wear Development Corporation's Hyton Riverside site.

Nearby in the zone, beside car dealer Reg Vardy's new showroom, the flagship for the new Nissan Motor GB distribution network, Scottish Provident have just developed eight high specification industrial



Dr Anne Wright: developed several facilities for industry

warehouse units, called Sunrise Enterprise Park. At the third section of the zone, Doxford Business Park, Akeler Developments Plc are about to start work on the first phase of more than one million square feet of space, plus a hotel.

Eleven English Estates units, in three eye-catching pavilions, were the first new units in the zone; seven have so far been let at around £7 per sq ft.

The zone's prime purpose is to attract companies new to the area. But relocations from nearby are being welcomed too provided they increase their workforce.

Another important element in the campaign to foster advanced manufacturing is Sunderland Polytechnic. Led by Dr Anne Wright, the only female polytechnic rector outside London, it has developed a number of facilities for industry. These range from its elec-

tromagnetic compatibility testing tank for businesses trying to attain new European standards, to its advanced manufacturing systems centre, which advises on integration of computers and robotics into manufacturing processes.

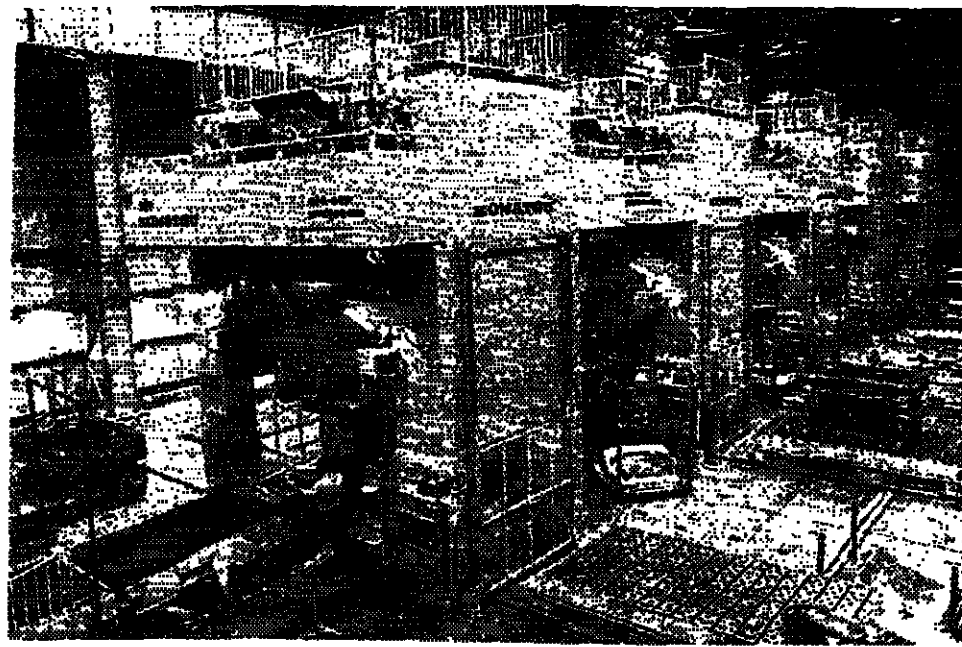
The 1989 census of employment showed 25.2 per cent of Wearside's employees then worked in manufacturing, 2 per cent above the national average. Despite the emphasis placed by WFO and its partners on training and flexibility, many of those who have lost their jobs in recent years are worried there is no place for them in "high-tech" industry. Low aspiration, says one senior local figure, is Wearside's biggest problem.

However, there is general recognition that high-tech manufacturing is only one aspect of Wearside's future. And for many local people, recent arrivals such as Press Offshore, which has moved onto the former South Docks site, and Christmas decorations manufacturer T-Well, a relocation from Bedfordshire to a former shipyard workshop where ships funnels were once made, seem more immediately relevant to their employment needs.

Nissan's presence has drawn in some significant new employers such as switch and engine valve makers TRW, and Sommer Alibert, who make dashboards. In the year to April 1991, the Commission for the New Towns saw a 150 per cent increase over any previous year in its industrial development land sales in Washington, thanks partly to incoming Nissan suppliers.

Delighted though it is at Nissan's success, the borough council does not overstate its importance; it does not want outsiders to imagine Nissan dominates the entire local labour market. As Janet Snaith, the council's employment manager, says: "We still have 17,000 unemployed and a long way to go."

Chris Tighe



Nissan Sunderland's press shop. The region now has nearly 50 Japanese companies

Chris Tighe looks at Nissan's regional impact

Benefits beyond the automotive sector

Fujitsu for its new Aycliffe Plant.

The firm's story also demonstrates the importance Nissan at Sunderland has attached to developing its relationships. Thanks to the good understanding built up there, Turner & Townsend was given responsibility for overseeing development of both the Cranfield, Bedfordshire, headquarters of Nissan's European Technology Centre and the Maple Cross HQ of Nissan Motor GB, the company's new distributor.

Relationships are terribly important to the Japanese," says Mr David Barry, a partner in the firm and regional director for Turner & Townsend Project Management. "Having started a relationship they want to see it succeed."

His firm, one of the UK's six biggest in its field, does not divide its turnover but the Japanese link has substantially boosted income in its north-east heartland. It has

insulated the firm locally from the chill of recession, which has forced competitors to cut staff. And it led to the firm being chosen by Toyota as quantity surveyor for its new Derby plant - a contract to which Nissan had no objection provided a "Chinese wall" operated between the relevant staff in the firm's Derby and north-east offices.

"Nissan was the pad which launched us into this type of work," says Mr Barry. "It's been a tremendous relationship." He and Mr Benny Kelly, McAlpine's regional manager, say they have found Nissan tough in negotiations but loyal and determined to make the relationship work. Both also say Nissan has been very keen to get local companies to work on the plant's development.

Other beneficiaries of this policy include electrical engineers Mott MacDonald, the consulting engineers for the Tyne Bridge in the 1930s, also constantly at work on the Nissan site since 1984. The "Nissan Effect" has even helped transform its potted plant suppliers from a little local company into a national operator.

Keenness to build local relationships does not however imply any timidity or laissez-faire on Nissan's part. Indeed, one of the company's most remarkable features has been the way it has set its own agenda.

At Nissan's request, Turner & Townsend even found themselves restructuring the conventional relationship between client, consultants and contractor. "We sat with Nissan on

one side of the table," explains Mr Barry. Mr Kelly says Nissan's requirements have stimulated the quality of construction work in the region and improved its responsiveness.

Nissan has also forcefully championed local businesses the doctrines of total quality, flexibility, teamworking, training and equal status. More traditional companies may still have executive dining rooms but some now feel a touch defensive about them.

Occasionally there are grumbles that Nissan hogs the limelight a little too much. But nobody denies the importance to Tyne and Wear of Europe's biggest single inward investment by a Japanese company.

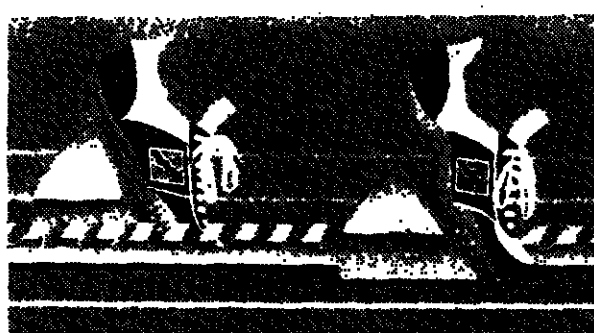
The backdrop of UK recession makes even more notable Nissan's announcement last month of another £200m of investment at Sunderland, another 600 jobs, boosting employment to 4,600 next year, and an increase in production capacity by 1993 from 220,000 cars to 300,000.

"It gives some pause for thought for those people who thought they were just coming in for a quick buck and would then go away again," comments Mr Ed Robson, Sunderland's director of architecture and planning, who was project co-ordinator in the 1980s for the Tyne and Wear local authorities' campaign to net Nissan.

The company's choice of the region, its successful expansion and impressive performance - the Sunderland workforce is said to equal its Japanese counterparts - have

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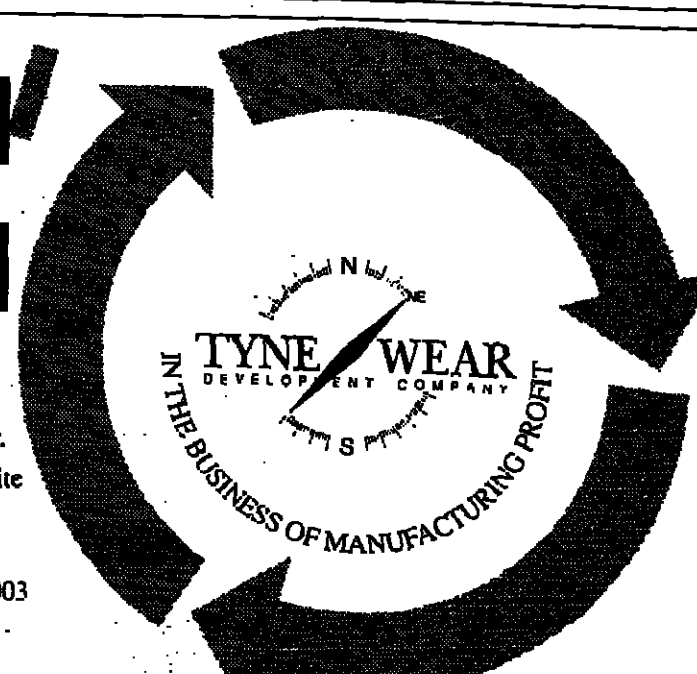
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TYNE and WEAR 3

HOUSING

Market is dull but firm

WHEN the Newcastle-based Northern Rock Building Society announced a record financial year last week despite recession in property markets, it begged the question why. Something more than a local fluke was clearly at work because the smaller, Sunderland-based North of England society had also reported unprecedented good results the week before.

While luck played no part, regional culture and history did. Tyne and Wear has never had a domestic property market based on false values or rampant inflation. Until recently, half the people lived in council or private rented accommodation.

The area has long been comparatively short of middle-class managers or professionals compared with other northern counties such as Greater Manchester or West Yorkshire. Tyne and Wear is smaller and

does not sprawl, and has had less pressure to push outwards into the countryside than elsewhere.

The duller, but firm market produced by such factors is reflected in Northern Rock's own corporate culture. Mr Kevin Southwood, director and general manager, says: "We have never done 100 per cent loans or non-status loans. We have always checked that people will be able to afford to pay. In our re-mortgage business, we never lend more than 80 per cent of the value of the property."

"When we have had to repossess from defaulting mortgagors, it has been because of marital breakdown or redundancy, not the inability of people who borrowed too much to cope with high interest rates. The result is that we have had only 35 repossessions on Tyne and Wear over the past 12 months.

For a 24.5bn building society, that is very, very small. Even when we have repossessed, we have not lost any money because prices are firm. Indeed, it is difficult to detect any decline in values. Some

It is now the eleventh-largest UK building society

people say they could have sold for more a year ago, but there is no actual fall in terms of prices dropping below what people paid."

If anyone thinks this conservatism makes for a dull com-

pany, Northern Rock's results are testament to the virtues of prudence. It has achieved entirely organic expansion with no mergers; last year, assets grew by 29 per cent, profits by 33 per cent; it has done 45 per cent more lending and achieved more than 15 per cent reduction in unit costs.

A 30 per cent market share in the north-east suggests a fair reflection of the state of regional economy. Northern Rock has a national spread, but half its branches are in the north-east and two-thirds of its 1,200 staff. In terms of asset value, it is now the eleventh-largest British building society.

In an adjacent office block to Northern Rock, Mr Howard Dawe, chief executive of Bellway, the house builder, says: "We have great faith in northern markets because traditionally there was low home ownership. It is only 60 per cent now." He says regional housing markets only start to become saturated when owner-occupation reaches about 75 per cent of the housing stock.

Then the market depends on people moving house, which fewer do in recession. At Northern Rock, Mr Southwood says that the region's evolving and broader economic structure is improving general affluence and upward mobility, so home ownership and trading up are continuing.

The result is that while there has been a considerable slowdown at the top end, the market for houses priced up to £75,000 is still buoyant. Even houses costing over £100,000 are still selling, but the market is quieter.

These prices would not buy much in the south, but in the north they do. "Our main range is from one-bedroom flats to five-bed semis, with prices running from £25,000 to £50,000," Mr Dawe says.

This did not win Bellway many admirers during the southern boom, when it hardly looked during compared with its Tyne and Wear rival Barratt. But its share price was five times Barratt's last week, giving Bellway a market capitalisation of £31.1m against £30.2m for Barratt.

He is critical, however, of green belt policies, which he

sees as based on a need to halt urban sprawl that is valid in the south but not in Tyne and Wear. He says shortage of good building land has put pressure on executive housing markets.

The strong market encouraged the famous Gosforth rugby club to sell its Northumberland county ground for executive housing. Generally, two acres plus a house can cost more than £250,000. Darras Hall - Newcastle's "executive ghetto" near the airport - offers prices from £180,000 to £400,000 and many relocating southerners, armed with large sums from southern sales before the recession, have in recent years looked no farther.

Partly because the executive housing market is tight, the commuter belt for Tyne and Wear has fanned out considerably northwards and westwards into Northumberland as roads have improved. This good local infrastructure is seen by economic development bodies - and relocating industry - as one of the region's prime attractions, especially for people used to miserable London commuting standards.

There has therefore been a fast-growing awareness of the attractions of the Tyne Valley's many beautiful honey-coloured stone homes, in towns and villages such as Hexham and Corbridge and Wylam, or in nearby hamlets. Prices have responded accordingly and projects such as barn conversions are likely to provide local

builders with lucrative work. Nevertheless, Newcastle has some highly attractive areas of good quality, executive housing close to the city centre and very readily accessible to the many fine cultural, leisure and shopping facilities it offers by dint of its regional capital status. All five boroughs have areas of up-market housing, often close to useful amenities such as the Metro rapid transit system.

Indeed, the underground Metro system - which opened in 1984 at a cost of £284m - is becoming an increasingly important asset in the Tyne and Wear lifestyle, especially since it offers rather more pleasant rides and greater efficiency than its London counterpart.

Three months ago, a new £12m extension opened to Newcastle Airport. It is a strategic element in the north-east's infrastructure as it links the airport directly to British Rail

new estate developed by Barratt and McLean in South Tyne and Wear on the former Whitburn colliery. The adjacent pit heap has become a coastal park, due to be handed over to the National Trust. The coal stockpiling site is a nature reserve.

Within the urban area, there has been new housing development, some of it very attractive, on several infill sites. On the fringes, in areas such as Kingston Park on the northern edge of Newcastle, there are large new housing estates. Despite cash restrictions, the local authorities have also been progressively upgrading their housing stock, including estates whose design made them unattractive to tenants.

The government's urban programme has also been important here, with Bellway in particular exploiting it, as it has elsewhere in Britain. Ten years ago it bought nearly 200 run-down council flats in Scotland and successfully converted them for sale at prices that local people could afford.

It is now four years into Hebburn Village, on the site of the shipyard that built HMS Kelly, Lord Mountbatten's ship, in the Second World War.

There will eventually be 500 low-cost homes, mainly of two or three-bedroom size. Starting prices of £20,000 have now appreciated into the £30,000-£40,000 range. Eventually, a few up-market homes will be added, costing £50,000-£70,000.

"We are selling to people who are moving back into the district. They moved out because of poor housing and now it has improved they want to get back to familiar places and faces," says Mr Bill Stevenson, Bellway's urban renewal chief.

Ian Hamilton Fazey and Chris Tighe

TYNESIDE

A powerful magnet

NEWCASTLE comes as a surprise to many first-time visitors.

Prized to expect - depending on their preconceptions - pit heaps, grime, a concrete jungle or men in muffers and flat caps, many are taken aback at the city's handsome central conservation area, its fine shops and dozens of restaurants.

Newcastle, unlike so many British urban centres which die after 6pm, has retained a grip on its populace's thirst for leisure and entertainment, whether that means eight pints of lager and a kebab or a night at the opera.

Regional capital of the north-east, its facilities are a powerful magnet for Tyne-side's 832,000 population. How else could a city with fewer

Europe's largest city centre shopping complex in Newcastle, and the MetroCentre, Europe's largest out-of-town shopping and leisure complex in Gateshead - maintain a friendly rivalry, co-operating in wondrous big-spending Scandinavians and competing in the home market.

Both had very good Christmas and are sounding bullish even now. Secondary shop-

pings streets and areas are, however, finding the competition difficult and are tending to shift downmarket. But Newcastle is about to have an injection of yet more top quality shopping space at its very heart; the new neo-classical Monument Mall will open this spring.

Although the city has responded swiftly to any threat to its supremacy - the MetroCentre's multiscreen cinema was promptly countered by a similar development in Newcastle and Eldon Square has been extended since the MetroCentre opened - it has been unable to combat the shrinkage of its manufacturing sector.

Manufacturing employment declined from 23 per cent in 1981 to 17 per cent in 1989, with a corresponding rise in the service sector; about 20,000 manufacturing jobs have been lost in the city in the past 20 years. The latest cut is at Anglo Great Lakes' graphite electrode plant, closing this summer with the loss of 230 jobs.

Some argue that all this is an inevitable feature of international employment trends; that the remaining big manufacturers, by dint of investment, are offering high quality

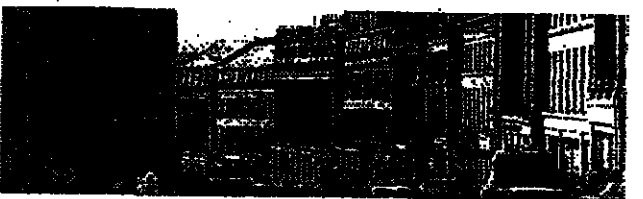
jobs with prospects; that in an age of mobility Newcastle should embrace a service, small business and high-tech industry future, built partly on its strong academic sector, and not worry too much if some residents work elsewhere in Tyne and Wear.

But the city's failure to attract any of the north-east's Japanese manufacturing investments has undermined its lack of large development sites. To remedy this, the city council's unitary development plan controversially proposes the release of 1,222 hectares from the green belt near Newcastle airport and the new Western Bypass. The land would be available for business and industry, recreation and 3,000 homes.

Gateshead has fared better in land availability, thanks to its large Team Valley Estate. The public developer English Estates, headquartered here, is destroying out developments in various locations in Tyne and Wear to help diversify its economic base. Some are high-tech, others more conventional such as its new factory development at Walker Riverside in Newcastle.

Much of the former Gateshead garden festival site is destined for housing or recreation but near the river Sir Robert McAlpine is to develop Tyne Park, comprising office and high-tech space. Agents Storey Sons and Parker have no firm lettings yet but say they are not disappointed with the level of interest. They remain convinced there is potential on Tyne-side for more modern, high quality office space and for rental growth from the present £13.50 per sq ft maximum.

Storey Sons and Parker itself made news last year when six partners bought the business from Lloyds. Headquartered in Newcastle, with other offices in Yorkshire and the north-west, it claims to be the north of England's largest firm of commercial-sector chartered property surveyors.



Gray Street, Newcastle: a plethora of cultural facilities

than 300,000 residents, 12.9 per cent of them unemployed, possibly support in its centre alone more than 100 restaurants, 60 pubs and nightclubs, three department stores, hundreds of shops and a plethora of theatres, cinemas, museums and other cultural facilities?

The Royal Shakespeare Company's annual visits to its "third home" and performances by the city's resident Northern Sinfonia and visiting orchestras, draw people in from a very wide area.

The Theatre Royal, beautifully refurbished at a cost of £9.3m, and the restored Tyne Theatre, which has Victorian understage machinery of interest to theatre historians worldwide, are both held in great affection and regard.

The same cannot be said of the City Hall, the main concert venue, long criticised for its lack of atmosphere and size - it is inadequate for blockbuster events. To test the commercial scope for a new concert venue, an expert study funded by the TWDC, the city council, the Department of the Environment and the Northumbria and English tourist boards began last month.

Tyneside's two giant retail centres - Eldon Square,

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TYNE and WEAR 4

TYNE AND WEAR DEVELOPMENT CORPORATION

Still cracking problems

THE past few months have been trying times for the Tyne and Wear Development Corporation: it had just published an attractive annual report last September when Tyneside's riots made the document look like self-congratulatory hyperbole.

Worse, by congratulating itself in the report for its community relations, the corporation appeared to be out of touch with reality. Advertising and promotional campaigns went into red-faced retreat while the corporation's directors and officers took stock.

Any reappraisal, however, has been more about style than substance. The corporation, which spends £50m a year as the government's main agency for regenerating the Tyne and Wear economy, decided even as the riots raged that it was not going to change tack. It believed then, as now, that its policies had not failed and were already being vindicated.

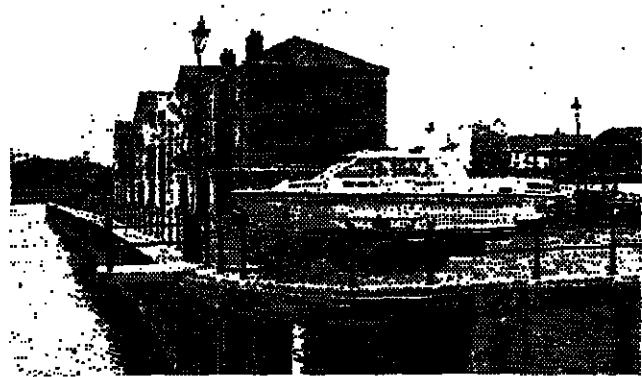
"Riots would only represent a failure of policy if they happened in 10 years' time," says Mr Alastair Balls, the chief executive.

"Most people's perception is that last September's disturbances were a seven-day wonder. There is no reason to believe they will be repeated. They were the work of a tiny minority and were mainly criminal in nature. People are very angry about them. Action has now been taken by police and the local communities to ensure they do not repeat themselves."

Moreover, he sticks by the claim in the annual report that the corporation has "cracked the problem" of reconciling investor demand to local community aspirations. He says this means that the mechanism to crack the problem is in place, rather than the problems solved.

The mechanism revolves around community consultation and involvement in development. Relations are sometimes fragile and hampered by lack of community centres or obvious leaders to off-set the power of "community gangs" but Mr Balls says there is no other way forward than to build on whatever legitimate points of focus can be found, such as local schools.

What seems different now, however, is that the social problems are being confronted more openly. Before the riots



St Peter's Basin: imaginative housing and harbour development



Alastair Balls: 'The riots were the work of a tiny minority'

they were acknowledged but played down so that investors would not be scared off.

"The resultant 'talking up' of the area led critics to accuse the corporation of obscuring crucial issues with hype. Although this rankled with some of its senior figures - 'Marxist propaganda' was one retort - the riots have forced issues more into the open."

"There are social problems and this cannot be gilded," Mr Balls acknowledges. The result is that the corporation now appears to be arguing its case rather than merely promoting it. Indeed, the riots have been a stern test of argument - and judged against other attempts at economic development in Britain and in the US, Tyne and Wear's argument is a strong one.

The corporation is now five years old and half way through its planned life. It has adopted a "string of pearls" approach to regeneration, reclaiming more than 10 miles of separated, derelict waterside sites along the Tyne for a business park, industrial areas and housing and leisure developments.

As with similar agencies in other British conurbations, it

is its own planning authority and can enforce land assembly through compulsory purchase.

This has been crucial on Tyneside because development has long been stymied by fragmented ownership of many miles of river bank. Newcastle Business Park, where the corporation now has its own offices, proves the point: there was a single landowner so it started filling up as soon as the corporation had serviced it.

Similarly, a few miles down river, St Peter's Basin, an imaginative housing and harbour development, was also completed rapidly.

These projects have testified to the corporation's competence - it even rescued the hotel after Rush & Tompkins, its builder, had gone bust - but Mr Balls says developers need more than that.

"The one thing that gives the corporation clout is confidence among the private sector that land really will be assembled. Nearly every major site we have seen in fragmented ownership. Unless people believe you can get it together, they won't take an interest," he says.

Completion of a fifth compulsory purchase public inquiry has therefore been yet more evidence of earnestness. But perhaps more important was a long struggle through the courts to beat off objections from Procter and Gamble to the corporation's plans for East Quayside, which will help Newcastle exploit the waterfront better.

The corporation spent about £300,000 to win. Mr Balls says it had to be: losing would have frustrated land assembly and dented investor confidence. By contrast, he says, the riots failed to make any real impact on confidence at all, indicating the private sector's real priorities.

"We have 15 projects under way with developers building," Mr Balls says. "In our view that is quite unusual in a recession and contrasts considerably with elsewhere. The question is whether the area's economy is capable of sustaining the developments so that there won't be an oversupply."

"We have been careful to try and ensure that the type of property we are bringing to the market has been wanted. There is still a strong market for top quality office accommodation in Newcastle. As long as we feed the market at the right rate, we should fill it. This is about 160,000-250,000 sq ft a year at present."

The corporation also has what it hopes will be a science park approaching completion - 150,000 sq ft of modern space in the middle of Newcastle.

Meanwhile, in Sunderland, the corporation owns two of the three sites comprising the new enterprise zone and is building speculatively at a rate of 75,000 sq ft a year to bring a measured volume to the market.

Since the sites are only half a mile from Nissan's factory, no one believes there is much risk in building before end-users have been found.

Another high-profile Wear-side project is a new campus for the polytechnic, which will eventually transform itself into the University of Sunderland, with close links to Nissan.

Hanging over this considerable progress, however, is the uncomfortable problem of nearly every Tyneside site being hemmed against the river by run-down or deprived neighbourhoods, sharpening the contrast between the haves and the have-nots.

The riots may have been inspired by criminals, but they could not have taken hold without genuine local grievances to fan the flames.

Typical unemployment rates are between 30 and 50 per cent and Mr Balls acknowledges there will be serious consequences for the corporation if opportunities do not materialise for local people.

Obviously, only a handful of about 800 jobs in Newcastle Business Park have so far gone to local people. Mr Balls says that this is partly because some of the incoming companies were relocating with their entire workforce.

Nevertheless, with just one exception, local people have only been able to get menial jobs with one of the park's newcomers, despite a number of well-paid white collar jobs with prospects being available. Several hundred people were interviewed but only one showed enough potential to be taken on.

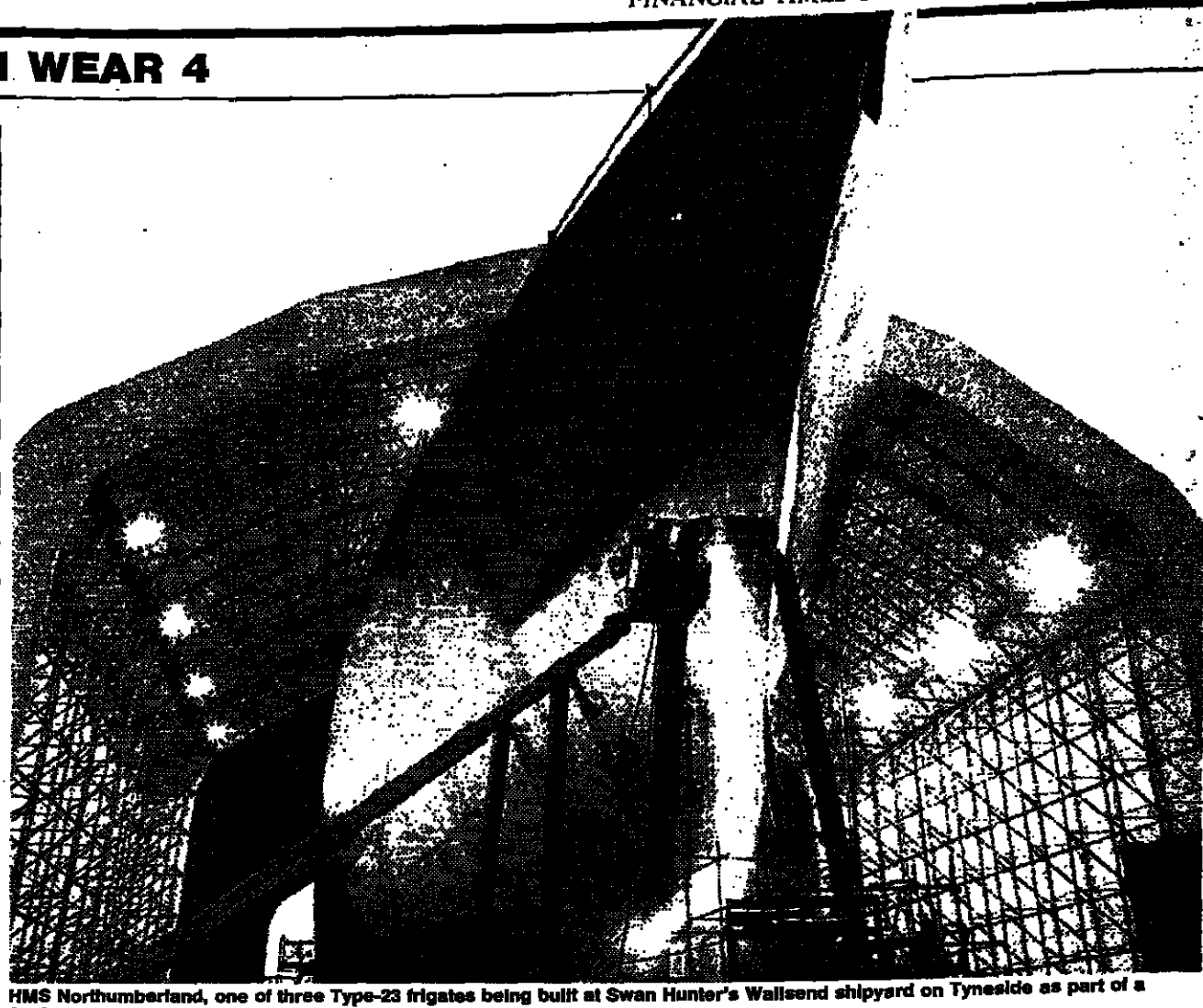
The scale of the problem is often not low levels of local skill, but none at all. The corporation is paying for "pre-recruitment training" to teach people how to fill in forms, improve literacy and numeracy, and coach them in how to dress and behave at interviews.

Attitude training is also proving important to teach the importance of punctuality and turning up for work regularly. Some incoming companies have said they can cope with job training themselves - provided attitudes to work are right in the first place.

If they are not, Mr Balls can rightly argue this is not the corporation's fault but that of a wider society which has tolerated such levels of inner city decline in the past and the concomitant growth of an underclass.

Addressing the problem now, however, is clearly going to hinge on the corporation's community policies working. The riots could not have made that clear.

Ian Hamilton Fazey



HMS Northumberland, one of three Type-23 frigates being built at Swan Hunter's Wallsend shipyard on Tyneside as part of a £240m contract

Ian Hamilton Fazey on the Northern Development Company

Crucial strategic connection

THE connection between Northumbrian Spring Water and Nissan may not be immediately obvious, but it is strategic and has proved crucial to the reconstruction of Tyne and Wear's economy.

The water is a local bottled brand and is what Dr John Bridge offers from the fridge in his Newcastle office to visitors who feel in need of a Perrier. Dr Bridge is chief executive of the Northern Development Company (NDC), inward investment is his main business.

Inward investment is itself about import substitution, which in turn concerns not only large items such as cars and the factories that make them, but everything needed to make the inward investment work: labour, professional services, components, and office or carpark supplies, including bottled water. Hence the link.

Its importance, however, is that it is no accident, but the result of a deliberate policy prosecuted vigorously by the NDC. "Local sourcing is critical to developing the local economy and maximising the numbers of jobs generated by any inward investment," Dr Bridge says. "We are not just pushing sites and factories, but making sure a local supplier network is in place when inward investment comes in."

The NDC evolved from the North of England Development Council (NEDC) in the wake of Nissan's arrival. The NEDC, regional agency for the government-backed Invest in Britain Bureau (IBB), worked closely with local authorities to win Nissan. The impressive display

of teamwork was one of the reasons why Nissan chose Tyne and Wear rather than competing areas where local unity was less apparent.

By 1987, the government was encouraging the formation of the NDC as the archetypal development agency it wanted



Dr John Bridge: 'Local sourcing is critical'

to see for an English region with core funding from the IBB to market abroad, plus additional financial support from county and borough councils and private sector subscribers.

That the experiment has worked is apparent all over a northern economic region covering Tyne and Wear, Teesside, Northumberland, Durham and Cumbria - the NDC's territory. Two strategic investments in four years - Nissan in Tyne and Wear and Fujitsu in County Durham - have been followed or accompanied by a substantial filling-in of the regional economy to service them.

The number of Japanese companies in north-east England is approaching 50. Dr Bridge puts the value of their investment at £1.7bn and 12,000 direct jobs so far. "We have our mechanism for attracting inward investment pretty well established and generating results," he says. "Now we are putting more resources into Korea and Taiwan and this is bearing fruit."

"This region needs one really strategic investment every four or five years. We had Nissan in

1986. Fujitsu in 1990. We are now looking for £500m and 1,000 jobs by about 1994."

It is the coherence of its strategic economic overview and the generally enthusiastic support for its policies from local authorities, industry and commerce that marks the NDC out from similar bodies in England.

It is not all about inward investment: the NDC encouraged a local supplier network for an indigenous and burgeoning offshore industry that has created several thousand jobs in Tyne and Wear alone. It has also pulled together local chambers of commerce and academics to produce a reasonably accurate quarterly survey of regional economic trends.

About 400 private sector companies pay as much as £200 a year each to the NDC. Sponsorship by some of them of individual events, promotions, conferences and seminars has dropped off in the recession, but the base of monetary and moral support is intact. The total budget of about £4.5m comes mainly from the government via the IBB and local authorities.

Not everything is smooth: Sunderland recently sent its own civic delegation to the Far

East and a sub-committee has since concluded the NDC's regionwide, broad brush approach makes the town too passive in trying to win new jobs, so that it is not automatically included on every potential investor's shortlist.

Sunderland is therefore considering "enhancing our competitiveness by intervening more directly in the inward investment market." This looks like a breaking of the ranks that have given the north real clout in a competitive international market, but Dr Bridge is unfazed.

His experience is that working the Far East in particular is costly, requiring continuous effort by permanent staff in established offices. "If a local authority has the resources and wants to send some councillors and their wives on a trip, that's fine," he says.

Economies of scale will almost certainly decide the issue, especially since the NDC is an economy of scale in itself. For example, it has two civil servants from the Department of Trade and Industry based in Great North House, the NDC headquarters. "We are trying to make sure we all avoid duplication of effort," Dr Bridge says.

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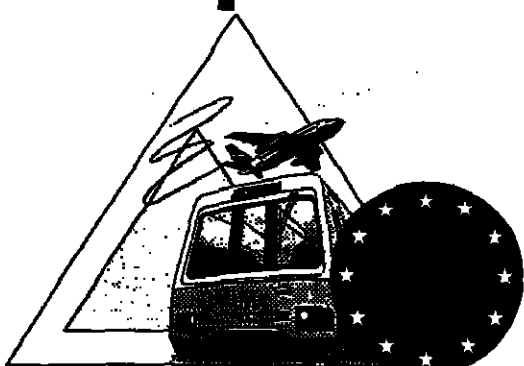
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TYNE and WEAR 5

Chris Tighe takes a look at social difficulties

Sunny side up, please

THE local authority economic development officer explains his stance on Tyneside's social problems. "When you go to see companies in the South you give them a pretty positive picture of the area," he says. "But here, I would be foolish to pretend there weren't problems."

This approach to Tyne and Wear's deprived areas has been common among those who anxiously seek to attract inward investment, in a bid to ameliorate the very problems they find it delicate to discuss.

At the best of times, the area's economic regeneration bodies have been touchy about its image, thinking it too grim, too negative. September's riots in the West End of Newcastle and the Meadow Wall estate in North Shields were seen when they happened as a marketing calamity, a washing of dirty linen in public.

In a sense, the riots happened at the least-worst time; the recession meant there was little inward investment to be frightened off. The view has since been promulgated locally that the "events" had no impact, that similar criminality-inspired incidents of little real significance were happening in the south but were, most unfairly, less reported than Tyneside's. Even so, any national mention of the riots still provokes unease.

The desire to present everything sunny side up is a mirror image of the tendency, in some media quarters, to treat Tyneside's deprived areas as a fascinating wren of squalor and hopelessness.

"They didn't want to hear the positive side of what we're doing," complains one woman campaigning for improvements in her area despite threats from the local criminal network which resents any challenge to its power. She remains bitter that a threat during the riots to petrol bomb her house was, briefly, a "good story" for a reporter phoning from a safe distance. She and her friends are bitter too that the rising tide of crime, harassment and quiet misery in their vandalised estate had gone largely unreported for years before.

What the riots did highlight was the extent to which some areas have become virtual ghettos where people inhabit a different world from the far more pleasant localities where other Tyne and Wear residents live. Many of the latter have no direct contact with these grim estates, except through car crime.

Newcastle's City Challenge submission for the West End, an area of 35,500 people, says that more than 50 per cent of its 16- to 24-year-olds are jobless. The overall 23 per cent unemployment rate masks pockets of well over 50 per cent. Only 2.1 per cent of pupils at the

local comprehensive obtain five or more GCSEs. Just 14.4 per cent of households are owner-occupied; only 15 per cent have a car.

In Scotswood, within the Challenge area, a tenant-led survey revealed that only 20 per cent of residents are in full-time work, and that one in four homes reported a breakdown in 1991. At the Meadow Wall's primary school, at the time of the riots, every pupil qualified for clothing grants.

"We took the kids to MetroLand once," says a mother of five children at Scotswood, where the streets look over the Tyne to the MetroCentre and its tundra. "We couldn't afford for them to go on any of the rides; it was so disappointing."

Her 17-year-old son has become involved in car crime. "I lost him to the street culture," she says. She told the police of his activities and suffered severe harassment from local youths for "grassing". Although still nervous of going out even by day she is actively involved in the Scotswood strategy steering

group, working with the local authority to improve the area. "The reason we're fighting is for our kids," she says. "With the three younger ones I tell them the world out there is a bad world."

In the 1980s, Tyneside was dealt the full pack of government urban initiatives, most designed to stimulate the economy by investment in bricks and mortar. But long before the 1991 riots, recognition was

made only if local people have an active, leading role in improving their areas. "It's less top down and more bottom up," says regional DTI director Pamela Denham. "Empowering people is the word."

Among the places where this theory is being tested is the Meadow Wall, now focus of a multi-agency initiative. A group of committed residents is developing a community village concept, running in tandem with other projects. There is also the start of a return to policing on foot and Mr John Stevens, Northumbria's new Chief Constable, is bringing a fresh mind to tackling crime.

One of the most influential experiments, begun in the late 80s, is the Crutches Park Initiative. Led by the private-sector Newcastle Initiative, it has focused the efforts of government departments, private companies, the city council and residents on a small deprived area. It has transformed some local people's lives by giving them a sense of achievement, a job and an income.

Developing a community village concept

growing that the trickle-down effect was insufficient to tackle the scale of problems in deprived areas. It had also become apparent that spending money on the physical fabric was not on its own a solution.

A consensus has emerged, among bodies ranging from the TWDC and Labour party-controlled local authorities to the groups of tenants - mostly women - who are fighting for a better future, that progress

This partnership concept is the nub of City Challenge, the new scheme of Mr Michael Heseltine, Environment Secretary. "The great advantage we have in Newcastle is that the learning curve is already in place; a lot of people have been working at this for a number of years," says Mr Jonathan Blackie, its City Challenge director.

All five Tyne and Wear councils are eligible to apply for the next round of Challenge funding; all will. They hope to apply the lessons of Crutches Park and many other initiatives focused, in some cases for a decade, on problem estates dotted throughout Tyne and Wear.

But is the private sector sufficiently big, and willing, to get deeply enough involved in so many places? And will City Challenge be swimming against the tide as local authority cuts mean pruned budgets for education, probably the most important initiative of all?

Considerable efforts are being made to increase the involvement of business with schools; the Tyneside TEC is spending £4m on business and education partnerships.

Training, too, is central to many local initiatives. Among Newcastle City Challenge's top priorities, for example, is the creation of a film multi-agency training centre in the West End. Throughout Tyne and Wear the TECs are involved in efforts to bring residents back into

the labour market. Pre-training courses, some linked directly to job opportunities, are springing up to help those long out of the habit of work, or never in it, to reach the stage of competing effectively for employment.

"The important thing is that people are trained for real jobs," says Pamela Denham. But are there going to be jobs for many of Tyne and Wear's 64,000 unemployed as the demand for unskilled labour dwindles?

"There's no jobs to be had outside self-employment," says Colin Lamb, 33, of Newcastle, jobless seven years. Mr Lamb had a business idea - a board game he developed on the unemployment theme, called On Your Bike. He presented a copy to Mr Norman Tebbit, there was a flurry of publicity, then the slow discovery he could not break into the games market.

Despite his spent savings and a marriage broken by the strain, Mr Lamb, now living on £39 a week of state benefits, is glad he tried. He firmly believes his game is a winner but he does not think he is.

"It's the educated people who are working," he says. "I did Employment Training and it was an utter waste of time." He was sent on another training course, got to the gate and turned away. "I just knew it wasn't going to get me anywhere. You lose heart."

Ian Hamilton Fazey on industry

Tide is coming in

JUDGED by the number of quoted companies with their headquarters in north-east England, Tyne and Wear's economy could be thought to be going backwards. There are only 25 - and only 10 of these are survivors from 1982, when there were seven more in total.

Moreover, an analysis by Price Waterhouse, the accountants, shows that the top five by turnover - Northumbrian Water, Northern Electric, Barratt, Vaux and Cowie - accounted for 75 per cent of turnover and 59 per cent of employees.

On the face of it, this is not good news: the best regional economies have a wide mix of locally-headquartered companies by size and type. West Yorkshire, for example has about 80.

But the nature of the "quotations" does not tell the story - any more than the depth of water at half-tide tells whether the sea is coming in or going out. In Tyne and Wear, a sea change has occurred in the past 12 years and the tide is now quite obviously coming in.

There is even evidence in the numbers of quoted companies, for the shares of six of them are quoted on the Unlisted Securities Market, the way to go public for medium-sized or smaller companies with potential for growth.

Other evidence can be found at Price Waterhouse's Newcastle office block in the shape of the practice itself. As Mr Bill Teasdale, a partner through 12 years of change, puts it: "In 1980 we had a typical audit-based practice with 100 people. Tyneside had a very narrow economic base."

Price Waterhouse now has nearly 250 people in Newcastle and 19 local partners, compared with six partners 10 years ago. There is still an insolvency department, but it has not grown further. The

firm has a small but busy corporate finance section. Other accountancy practices in Newcastle, such as KPMG Peat Marwick's, have also grown and become much more proactive.

Wise Speke, the region's biggest stockbroker, has become a strong exporter from the region of financial services to corporate clients - notably competitively-priced share dealing and related counselling and advisory services for employees.

It was bought by the London-based Sturge group in 1987 but is master of its northern destiny with 130 of its 230 staff in Newcastle - up a third in five years - as it has developed from its strong private

client base into niche corporate markets.

Growth in financial and professional services does not come out of thin air. Local demand has been growing.

Mr David Williams, who heads the Newcastle office of St, the investment capital provider, says: "In the five years to March 1991 we invested £60m in northern business, much of it on Tyneside. It has been growth rather than buy-outs, which have never been a strong business here."

"I feel more optimistic now than for some time. Nearly all our investments are healthy. Most are not at full capacity because of the recession, but they are not in distress. Since September 1990 our failures have been less than 2 per cent in numbers and less than 1 per cent in terms of our total investment in about 500 companies. The fact that St has such a healthy business is evidence of local strength. It also

reflects that many people here had a big dose of reality in the early 1980s. They are better managers now and plan their businesses well."

While this suggests a strengthening diversification at the smaller end of the industrial and commercial spectrum, Tyne and Wear nevertheless needs healthy big businesses to provide the main economic building blocks.

Evidence of health is also strong here, in spite of recent job losses because of recession in some sectors.

Press Offshore, soon to be renamed Amec Offshore, currently has a £300m order book. On Agip's Tiffany contract, said to be the biggest single turnkey project in offshore construction history, it is the lead contractor.

Because of the contract's tight timescale, Press is dovetailing work on the engineering, construction and hook-up phases, an innovation which it hopes will give it an edge in competition for future orders.

Pallion Engineering - an unusual combination of Anglo-Greek investors, former shipyard shop stewards, businessmen, Mr Bob Clay, the left-wing Labour party MP for Sunderland North, and the Church of England - announced in December it had clinched its first contract: steel fabrication work for a gas desulphurisation project.

The consortium fought for more than two years to prevent the demolition of Sunderland's last shipyards and create new demand for local shipyard workers' skills. It bought the former Pallion shipyard in mid-1991 for £2m.

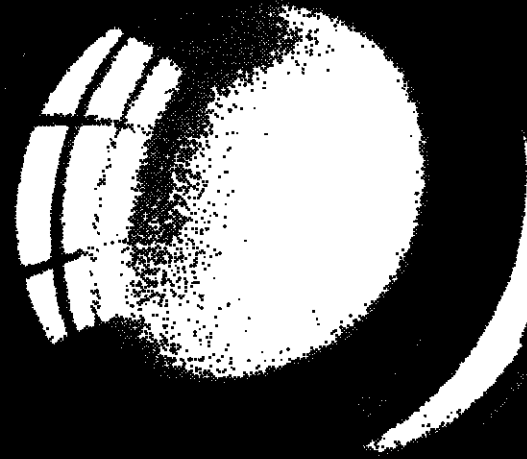
One reason why numbers of "local quotes" declined was the merger into the Rolls-Royce group of NEL, now renamed the Rolls-Royce Industrial Power Group. Management by Mr Terry Harrison is as local as ever and 7,500 Tyne and Wear employees are a considerable source of local spending power.

Mr Gerry James, spokesman for the business, says: "Unless recession is truly international, it doesn't have much effect on us. We help to insulate the regional Tyne and Wear economy because most of our sales are exported."

Tyneside is also surviving the peace dividend. Swan Hunter has several years' work and is employing 3,900 people at present, while the 850-strong workforce of Vickers Defence Systems have five years' work for battle tanks and recovery and infantry combat vehicles - and a successful Gulf war to prove to export markets that its products do the job.

Of long-term significance, however, is that investment levels have been kept up by such mainstays of the local economy, with the former NEL, Vickers and Swan Hunter companies channeling resources into high technology to stay competitive.

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WEAR IDE
OPPORTUNITY

LONDON STOCK EXCHANGE

Futures provide the lead for equities

By Terry Byland, UK Stock Market Editor

WITH WORLD stock markets providing no clear lead, the London equity sector was left yesterday to juggle with the chances of developments in interest rates and electoral prospects at home. However, hopes of early reductions in domestic base rates, encouraged by the UK press at the weekend, found no support either from sterling's progress or from the Bank of England's actions on the London money market.

An advance in the stock market towards the close, in spite of the absence of Wall Street, which was closed yesterday, reflected a strong rise in the futures market, which caught the equity marketmakers short of stock in the underlying blue chip issues.

The gain of 27.1 on the day

Account Dealing Dates		
Month	Day	Month
Feb 10	Feb 24	Mar 9
Options Declaration	Feb 20	Mar 6
Options Declaration	Mar 2	Mar 20
Account Day	Mar 2	Mar 20

Markets dealers may have placed from 2.5m to 3m new business days earlier.

UK public opinion polls continued to show that the ratings of the two main political parties are close together, while the latest hints from political circles merely underlined expectations in the City that the UK general election will be held early in April.

A glimmer of optimism came from a survey of the distribu-

tive trades by the Confederation of British Industry (CBI), which suggested a rise in sales volumes. The survey supported the view of Mr Norman Lamont, the UK Chancellor of the Exchequer, that a consumer spending boom is about to rescue the UK economy.

Share prices opened uncertainly, however, and it was not until the stock index markets came in on a firm note that the underlying stock market moved ahead. A good premium on the March futures contract of the FT-SE 100 index was reflected in a gain of 18.4 for the index itself, which touched 2,532.3 at mid-morning.

But trading volume, already

short of last year's figure of £33.6m, was looking for profits around £26m. Mr Nick Irens, regarded as a significant contributor to First London's fortunes, resigned as finance director to set up his own business, although he will remain with the company until a replacement is found. The shares lost 2 to 294p.

George Wimpey, the house-building group, moved up strongly to close 5 higher at 117p, with turnover of 5.2m said to have been substantially boosted by a series of agency crosses.

The strongest gains came

among the blue chip international, which benefited both from the strength of the Footsie futures contract and the hope that Wall Street will sustain its recent firmness when it returns from holiday.

Among these market leaders, pharmaceutical issues were strong and stocks such as Reckitt & Colman and Rank Organisation, more directly influenced by Wall Street, closed very firmly.

However, across the broad

FINANCIAL TIMES STOCK INDICES

	Feb 17	Feb 16	Feb 15	Feb 14	Feb 13	Feb 12	Feb 11	Year	1991/92	1990/91	Share Completion	
									High	Low	High	
Government Secs	58.25	58.05	58.41	58.37	58.29	58.29	58.72		58.41	52.17	127.40	48.18
									(13/2/92)	(13/2/91)	(8/3/93)	(21/7/78)
Fixed Interest	101.28	101.03	101.17	101.17	101.00	100.93	94.26		101.23	90.59	105.40	50.53
									(12/1/92)	(22/1/91)	(28/1/93)	(12/3/78)
Ordinary Shares	1057.08	1050.00	1057.44	1063.53	1064.22	1064.22			2106.33	1069.53	2108.33	48.4
									(22/2/91)	(18/1/91)	(2/9/91)	(29/6/68)
Gold Mines	139.0	141.1	140.2	144.3	141.8	134.5			229.8	127.0	794.7	43.5
									(11/7/91)	(22/2/91)	(15/5/93)	(20/1/71)
FT-SE 100 Share	2541.0	2513.9	2522.6	2523.7	2537.1	2518.3			2679.6	2504.6	2679.6	98.9
									(13/2/92)	(13/2/91)	(13/2/93)	(13/2/78)
FT-SE Eurostock 200	1170.10	1162.09	1168.11	1168.78	1172.23	1072.12			1196.60	636.62	1196.00	936.92
									(3/3/91)	(16/1/91)	(3/3/91)	(19/1/91)
*Ord. Div. Yield												
*Earning Yr % (all)	4.53	4.98	4.86	4.84	4.85	4.85	4.94		10.50	10.50	10.50	10.50
*W.P.R. Rate (all)	6.66	6.96	6.94	6.92	6.91	6.91	11.75		17.26	16.98	17.26	17.26
									17.26	16.98	17.26	17.26
									17.26	16.98	17.26	17.26
SEAO Bearer 4.45% Equity Turnover (m) Equity Bearer Equity Bearer Equity Bearer	29,887	30,114	29,541	29,879	29,882	29,389			29,887	29,887	29,887	29,887
		1187.2	1019.9	811.9	768.7	845.91						
		30,115	29,301	29,894	28,172	27,441						
		400.2	400.2	400.2	400.2	400.2						
Ordinary Share Index, Hourly changes	Day's High 1967.0 Day's Low 1962.5											
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
1963.3	1959.0	1959.9	1963.3	1963.3	1964.1	1964.1	1965.0	1965.0	1966.8			
FT-SE 100, Hourly changes	Day's High 2541.0 Day's Low 2512.8											
Open	9 am	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
2013.3	2017.5	2020.6	2020.6	2021.5	2021.6	2021.5	2021.6	2023.1	2025.0			
FT-SE Eurostock 200, Hourly changes	Day's High 1170.1 Day's Low 1162.8											
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm						
1164.0	1167.03	1168.70	1167.85	1168.34	1169.88	1169.88						

QILT EDGED ACTIVITY

Indices* Feb 14 Feb 13

Edged Bargains 77.4 86.1

5-Day average 80.6 83.2

*SE Activity 1974

*Excluding Intra-market business and Overseas turnover.

London report and latest Share Index

Tel 0891 123001. Cables provided at 35p.

Exchange closed, 40 minutes at 11.07.71

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	Notes
O.F.S.	
Betham	
H99	
Flycatcher Dev	
H1	
H1	
Lorraine	
S1 Holden	
United	
Diamond and Plastic	
Acqo Am Ind	
De Beers Ltd US	
40c PI	
Troika Plac	\$
Ward	\$
Northern Pail	\$
Rustenburg	\$
Central African	
Falcon ZS	\$
Warner Gold ZS	
Pd	
Zambia Cpr \$80	
Finance	
Amp Asa Cont R	\$
Anglo American R	\$
Ang Anglo Gold	\$
MBA Anglo Pac Res	\$
Antares	\$
Antipatonga	\$
Isc PI	\$
Gemini R	\$
Genital R	\$
Goldfields SA R	\$
Jou Burg Cons R	\$
Kennecott	\$
Monroe S	\$
Marathon Res	\$
Newmont	\$
OFI Int'l R	\$
Placer Dome	\$
Rand Mine Propp R	\$
Vogel	\$
Weston R	\$
Australians	
WAGM Gold	
Warabene	
Wentworth gold	\$
Wheatbush de	\$
WICRA	
Western Pacific	
Wickrose's	
Widmore	
Woodhouse	
Doral Rice	
Wentworth	
Winthrop	
Witchyash	
Woolfson	
Wesbank Cons	
Wentworth Diamond	
Wicks	
Wilson	

[illegible]

WIRT
@Vircaya
WWestern & Pac. Co.
@Young Grp.

GUIDE TO LOG

Company classifications are from
F1-Aquatics World Index.

Closing mid-prices are shown
based on mid-day mid-prices
where stocks are denominated
after this news.

Symbols referring to dividend
yields and P/E ratios. Dividend
Market capitalization shown in
millions of dollars.

Estimated price/cash/share ratio
and where possible, an equity
distribution basis, earnings per
share (excluding exceptional profits)
are based on mid-prices, are
value of declared distribution.

Estimated Net Asset Value (NAV)
share, along with the percentage
pre-closing share price. The
convertibles converted and w

■ Indicates the most active

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Real time share
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FOREIGN EXCHANGES

Bulls ignore intervention on \$

SENTIMENT remained bullish on the dollar, in spite of attempts by the Federal Reserve and Bank of Japan to weaken the US currency in the early hours of yesterday morning, writes Peggy Hollinger.

Traders said the intervention had offered buying opportunities at the expense of the D-Mark, among other currencies. They speculated that a large buying order from the Middle East, believed to be the Abu Dhabi Investment Authority, had helped the dollar to recover some of the ground lost through intervention.

The actions from the US and Japanese central banks at 4.40 GMT pushed the dollar from Friday's close of ¥126.70 to ¥126.70 at the London opening. However, the US unit ignored attempts from Japanese officials to talk it as low as ¥123 to ¥125, and it closed at ¥126.95 in London.

Mr Peter Luxton, a senior economist at Barclays, said: "Unless they intervene again, it is unlikely they will be able to talk it down to that level." However, the central banks' actions had resulted in a more cautious approach to dollar/yen trade. "There is a reluctance to push the dollar up too rapidly," said Mr Luxton. Dollar trade was also said to have been muted as a result of the US public holiday.

£ IN NEW YORK

Feb 14	Close	Previous
5 Spot	1.7705-1.7715	1.7725-1.7730
1 month	1.7710-1.7720	1.7720-1.7730
3 months	1.7715-1.7725	1.7725-1.7735
12 months	1.7720-1.7730	1.7730-1.7740

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Feb 17	Previous
8.30 am	91.0
9.00 am	91.0
10.00 am	91.0
11.00 am	91.0
12.00 pm	91.0
1.00 pm	91.0
2.00 pm	91.0
3.00 pm	91.0
4.00 pm	91.0

CURRENCY MOVEMENTS

Feb 17	Bank of England	Change %
US Dollar	90.8	-0.7
US Dollar	69.5	-1.4
Canadian Dollar	74.8	-0.5
Australian Dollar	110.0	-1.2
Swiss Franc	148.0	-0.5
Japanese Yen	107.0	-0.1
D-Mark	118.5	-0.5
French Franc	114.6	-0.4
Italian Lira	100.0	-0.1
Spanish Peseta	164.2	-0.1
Portuguese Escudo	200.0	-0.1
Irish Punt	144.2	-0.1

CURRENCY RATES

Feb 17	Bank of England	Change %
US Dollar	90.8	-0.7
US Dollar	69.5	-1.4
Canadian Dollar	74.8	-0.5
Australian Dollar	110.0	-1.2
Swiss Franc	148.0	-0.5
Japanese Yen	107.0	-0.1
D-Mark	118.5	-0.5
French Franc	114.6	-0.4
Italian Lira	100.0	-0.1
Spanish Peseta	164.2	-0.1
Portuguese Escudo	200.0	-0.1
Irish Punt	144.2	-0.1

OTHER CURRENCIES

Feb 17	Bank of England	Change %
US Dollar	90.8	-0.7
US Dollar	69.5	-1.4
Canadian Dollar	74.8	-0.5
Australian Dollar	110.0	-1.2
Swiss Franc	148.0	-0.5
Japanese Yen	107.0	-0.1
D-Mark	118.5	-0.5
French Franc	114.6	-0.4
Italian Lira	100.0	-0.1
Spanish Peseta	164.2	-0.1
Portuguese Escudo	200.0	-0.1
Irish Punt	144.2	-0.1

MONEY MARKETS

UK rates firm

THE BANK OF ENGLAND set out to skin the froth of interest rate speculation yesterday, signalling in its early dealings that there would be no imminent cut.

It traded just a shade under the current 10% per cent base rate level during the day. However, the market was still gambling on a reduction around the March 10 UK Budget, with players holding on to their paper for more favourable rates.

As a result, the Bank of England injected a mere £431m by midday to stem a forecast £1.5bn shortage.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

Treasury bills, maturing assistance and exchequer transactions accounted for the lion's share of the shortfall. In the morning, the Bank bought band one and two bank bills at 10% per cent, and £316m in paper for resale to the market on March 9 at 10% per cent.

The afternoon found players still scrambling for paper, as the Bank again operated in measured tranches of band one and two bank bills at 10% per cent. Afternoon and late help totalled £714m, leaving the market £125m short.

There was no reluctance in dollar/D-Mark trade, which saw the German unit weaken from DM1.6117 at the opening in London to a close of DM1.6280.

Comments from Bundesbank president Mr Helmut Schlesinger that Germany was not likely to raise rates in the near term made the currency a prime target, said traders.

The market for D-Mark/yen trade had also been active, said Mr Luxton. The D-Mark weakened in tandem with the dollar early yesterday morning, and closed at Y78.21, compared with Y78.44 on Friday.

The D-Mark held last week's gains against the Swiss franc, to close unchanged at 90.14 centimes. Traders suggested that the franc would fall as low as 91 to 92 centimes in the near term, as it was unlikely that any help would be forthcoming from the Swiss National Bank.

Comments from Bundesbank president Mr Helmut Schlesinger that Germany was not likely to raise rates in the near term made the currency a prime target, said traders.

The pound's resistance in the foreign exchange markets has so far been the result of a dollar focus. The danger was that if the authorities did lower rates soon, sterling would no longer be ignored.

The peseta continued to hold the lead in the ERM. It closed steady against the German unit, at Pta 62.70 per D-Mark.

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Sterling finished unaltered against the D-Mark, and remained glued to the floor of the European exchange rate mechanism. Economists said sterling's position was more a problem for the Spanish than for the Bank of England.

The UK currency stood at just 99 per cent of the allowed divergence from the central Euro rate, while the peseta was at 70 per cent.

Economists also dismissed the possibility of an imminent cut, even as little as a quarter of a point reduction, in UK interest rates.

The pound's resistance in the foreign exchange markets has so far been the result of a dollar focus. The danger was that if the authorities did lower rates soon, sterling would no longer be ignored.

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CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4:00 pm prices February 17																	
Quotations in cents unless marked \$																	
2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2		2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2		2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2	
2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2		2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2		2000 Alcan Pl	515 1/2	515 1/2	515 1/2	515 1/2	
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